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FINANCIAL TIMES

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Friday November 20 1981

No. 28,630

***30p

LONGINES

World's
Most
Honoured
Watch

NEWS SUMMARY

BUSINESS

Equities up 8.2%; Yen at new high

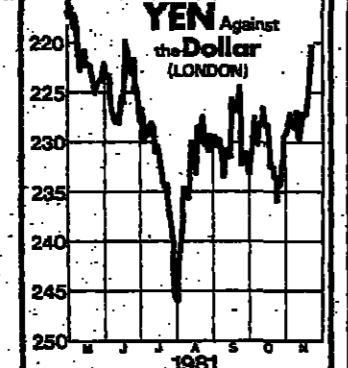
EQUITIES: the FT 30-share index rose 8.2 to close at 511.7. Page 34

GILTS: the Government Securities Index rose 0.65 to 64.82. Page 34

WALL STREET was 4.75 up to 839.33 near the close. Page 32

DOLLAR rose to DM 2.245 (DM 2.235), FFr 5.655 (FFr 5.625), and SwFr 1.795 (SwFr 1.7875), but fell to Y220.25 (Y222.25). Its trade-weighted index fell to 106.5 (106.3). Page 31

YEN Against the Dollar (London)



YEN reached its highest point against the dollar since June on speculation that Japan may allow the yen to appreciate to counter criticism of the country's trade surplus. Pages 31 and 4

STERLING lost 15 points on the day to close at \$1.9115 in London, but gained on European currencies to DM 4.28 (DM 4.275), FFr 10.895 (FFr 10.77) and SwFr 3.4325 (SwFr 3.42). It fell to Y421 (Y425). Its trade-weighted index rose to 90.6 (90.3). Page 31

GOLD fell \$4 to \$398.5 in London. In New York the Comex November close was \$399.6. Page 31

CONTINENTAL ILLINOIS, the U.S. bank, lowered its prime lending rate to 16 per cent from 16.5 per cent.

ARBUTHNOT LATHAM, the small merchant bank, has been forced to resign from the Accepting Houses Committee after the bank's takeover by Dow Scandia Banking Corporation, a foreign-controlled bank. Back Page

SOUTH AFRICA expects a growth rate of 2.3 per cent next year compared with 4.5 per cent for 1981.

CHINA is to use a form of share issue to meet part of the cost of a 600MW power station.

GENERAL MOTORS, the world's biggest car maker, plans to borrow up to \$5.5bn on U.S. capital markets next year. Page 23

ESOCIAL is likely to face fresh industrial trouble over refusal to fund a national pay deal next year and a plan to shed 19,000 more jobs by the end of March. Back Page

ICL confirmed it will close one of its factories and wants to cut its UK staff of 18,000 by 1,500. Back Page

EL is to announce more job cuts in its truck and bus division. Unions fear that up to 3,000 jobs will be lost and two plants closed. Back Page

ATLANTIC CONTAINER Lines, the leading cargo shipping operator across the north Atlantic is to order five new ships at a total cost of about £150m.

BOOTS' pre-tax profits improved to £54.1m (£47.5m) for the six months to September 30. Page 21, Lex Back Page

POWELL DUFFRYN, the shipping and engineering group's pre-tax profits fell to £4.53m (£6.79m) for the half-year to September 30. Page 21

Ireland

Government is confident it's role to contain the threatened strikes in Ireland on Monday morning of the Rev. Ian Paisley. Cabinet discussed a Northern Ireland peace plan. James Prior yesterday.

500 power workers were voted to join the union. This could leave Northern Ireland without electricity. UDR member John was shot dead in Co. Tyrone. A police officer was the Provisional intent on murdering citizens. Page 7

King sought

will seek formal end of its nuclear initiative from its Nato allies today.

ruling

Lords ruled that Bangladeshi Tafazzul became homeless when his children joined him in entitled to priority from Hillingdon through.

er doubt

abandon its plan to the Labour fighter because of the high go 4

for killer

was jailed for life after jury found him 102 of murdering William Openshaw near

result delay

bigger civil service postponing for two publication of election results for two senior se 8

ry deliveries

will be allowed to 1981 and New Year owing the 1981 Act of the Post Office's

losed

airport was closed after a tip-off that a bomb in the control device was found.

withdrawn

badminton champion Voitkowska withdrew for political asylum. Justice Ministry said alert to members.

p victim 33

owner kidnapped in Rome this year. In Italy, Cristina Peruzzi, died after five weeks ransom.

13

New York sale of very art established record prices. Sale. e 6

Lloyd

34, was cook-housekeeper to and Princess of

Crosby

bi-election P 4-7. Conservatives 50-51.

4 cases in an Ankara

broke rose to 320. Open a visa office in Sydney. We're in Sydney were with murder the sub-general.

ople were in hospital

explosion at a Banbury testing factory. Page 21

PRICE CHANGES YESTERDAY

peace unless otherwise indicated)		
Rises	Ward (T.W.)	144 + 17
c 1981	588 + 11	
pe 03-05	1244 + 11	
276 + 10		
230 + 8		
192 + 9		
155 + 15		
183 + 11		
209 + 11		
156 + 10		
337 + 12		
182 + 12		
Scotland 177 + 19	Gid Mus Kalgoorlie	350 - 5
Uruguay 325 + 20	Mif Hides	182 - 5
Seering - 183 + 10	Pancontinental	146 - 8

Benn exiled to back bench as right gains in Shadow Cabinet

BY ELINOR GOODMAN, POLITICAL CORRESPONDENT

LABOUR MPs last night sent Mr Tony Benn into exile on the back benches. They failed to return him to the Shadow Cabinet, and elected instead a team with a slightly bigger built majority in the Centre-Right than last year.

This means the conflict between the Shadow Cabinet and the party outside Westminster is likely to continue, with the Parliamentary leadership split to the Right of most local parties.

Mr Tony Benn last night described Mr Michael Foot as a leader "imprisoned by his own Right-wing" in the Shadow Cabinet.

Mr Benn, who finally drove Mr Foot to disown him last week because of his refusal to accept the conditions of Shadow Cabinet membership, saw his vote fall by a quarter. But it held up better than might have been expected in view of his split with Mr Foot.

He came joint fifth, with 66 votes, among the runners-up, and must have picked up votes from outside the Left-wing Tribune Group. The result certainly cannot be interpreted as the humiliating snub which some right-wingers were hoping Mr Benn would receive. It suggests that some left-wingers had already

SHADOW CABINET

	Votes
Peter Shore	147
Gerald Kaufman	142
Roy Hattersley	135
John Silkin	132
Eric Varley	131
Mervyn Rees	128
Neil Kinnock	118
Albert Booth	114
John Smith	111
Brynmor John	105
Stan Orme	104
Bruce Millan	92
Eric Heffer	84
Peter Archer	83
Gwyneth Dunwoody	82

returned all the 10 members of the Shadow Cabinet standing for re-election except for Mr Benn. The five newcomers were all moderates except for Mr Eric Heffer, once Mr Benn's most valuable ally, but more recently a critic of him.

Despite the defection of 22 Labour MPs to the Social Democ-

rates since last year's election, all the moderates in the Shadow Cabinet increased their support on Friday.

The number of elected places increased this year from 12 to 15. The 246 Labour MP's

again moved into first place with 147 votes while Mr Roy Hattersley and Mr Gerald Kaufman were again in the top three.

Mr John Silkin also moved up the ranking together with Mr Neil Kinnock, a leading Tribune who incurred the wrath of the left when he refused to vote for Mr Benn in the deputy leadership contest. Significantly, Mr Brynmor John, who as the party defence spokesman had advocated multilateralism rather than the party conference policy of unilateralism, got a good voice.

The result means that the centre-right will have a majority in the Shadow Cabinet of 10 to 15 and Mr Foot as a Tribunite is again in the minority. There

is probably now a majority in the Shadow Cabinet in favour of withdrawal from the EEC.

Labour peer Lord Cuddippie yesterday resigned the Labour whip in the House of Lords and announced that he was joining the Social Democrats. He said he had "waited in vain for a return to sanity in the Labour Party," and could no longer defend its main policies.

EEC meeting leaves key policy issues unresolved

BY JOHN WYLES IN BRUSSELS

EEC foreign ministers yesterday set the scene for a cliff-hanging community summit in London next week when they failed to make any useful progress on the key issues of agricultural reform and limits on British and German payments to the EEC budget.

Telephone lines between community capitals are likely to be humming over the next few days as governments try to avoid a diplomatic debacle.

Most ministers emerged from yesterday's meeting—their third this week—anxious for some agreement at the summit although few have shown much readiness to prepare the ground since Monday.

Much will depend on the draft conclusions for the summit which the British Government, in its capacity as president of the EEC Council of Ministers, is seeking as full an agreement as possible so that the Ten may meet their commitment of May last year to agree a package of reforms by the end of next month.

"The problems will become harder, not easier, the longer they are left," he said yesterday. Some governments had, if anything, hardened their positions on agriculture since the ministers last met on

Tuesday. Discussion on the budgetary problems had, however, contained some "hopeful elements."

The most inflexible tones are coming from Paris, which has made clear its conviction that any major change in the Common Agricultural Policy will be for the worse, but that if any are necessary they should be in the direction of maintaining farmers' incomes and stronger protection from imports.

Several delegations remain hopeful, however, that President Mitterrand may be ready next week to agree to set certain financial constraints on agriculture in return for strong commitments from others to develop new EEC policies on industrial development, energy and transport.

Officials also believe that the less the British and Germans push for difficult changes on the Common Agricultural Policy the more concessions they are likely to gain on limiting their budget payments.

They show that sterling M3, the wider measure of money, including longer-term bank deposits, increased by 1.7 per cent in the month. But in the same time M1, the narrower measure, including currency and current account deposits, fell by 0.3 per cent.

Sterling M3 has grown at an annual rate of 19 per cent since

U.S. Steel bids for Marathon in \$6.6bn deal

BY PAUL BETTS AND IAN HARGREAVES IN NEW YORK

U.S. STEEL, the largest American steelmaker, agreed yesterday to take over Marathon Oil, the country's 17th largest oil company, in a deal worth \$6.6bn (£3.47bn).

The offer is \$1.5bn higher than the contested bid from Mobil for Marathon three weeks ago.

Although U.S. Steel has been preparing for a big acquisition since mid-summer, yesterday's offer was more dramatic than Wall Street had expected.

If the deal goes through, the combined companies would rank

Marathon Oil Bray Field

test encouraging, Page 6

U.S. Steel joins the club, Page 18

Lex, Back Page

ninth in Fortune magazine's list of the 500 biggest U.S. corporations with annual sales of more than \$30bn—a similar size to the recently merged Du Pont-Conoco.

Together the two companies will have interests in steel, oil production, refining, chemicals, coal, shipping, railways and metal fabrication.

Labour peer Lord Cuddippie yesterday resigned the Labour whip in the House of Lords and announced that he was joining the Social Democrats. He said he had "waited in vain for a return to sanity in the Labour Party," and could no longer defend its main policies.

In an attempt to discourage Mobil or any other major oil company from entering the bidding, Marathon's investment banker, First Boston, has structured the deal to ensure that even if U.S. Steel is outbid, it will still have an option to buy Marathon's crown jewel, the company's interest in the prolific Yates oil field in Texas.

EUROPEAN NEWS

East and West divide over Reagan arms proposal

BY REGINALD DALE, U.S. EDITOR IN WASHINGTON

PRESIDENT Ronald Reagan's nuclear disarmament proposal left East and West sharply divided yesterday, meeting hostility in the Soviet bloc and support in the U.S. and from other Nato countries.

It won widespread acclaim from both Republicans and Democrats in the U.S. Congress yesterday but the White House said President Reagan was disappointed by what he considered Soviet misreading of his call for a ban on medium-range nuclear missiles in Europe.

Administration officials said arms control experts said, however, they would not rule out a serious counter-proposal from Moscow despite its initial negative reaction.

Mr Caspar Weinberger, the Defence Secretary, said he did not know if the Soviet Union would agree to bargain on the basis of Mr Reagan's proposal. But if they would take the trouble to analyse it, he said, they would see it could benefit them enormously as well as the U.S. by freeing part of their huge arms budget to help their troubled economy.

However, Mr Paul Warnke, chief arms negotiator under President Jimmy Carter, said Moscow had previously indicated willingness to reduce its SS-20 missiles so the debate was over numbers and not over principles.

He said private comments by some administration officials predicting Soviet rejection of Mr Reagan's proposal were "practically an invitation to the Russians to reject it."

Congressional support for

Schmidt stance stronger for Brezhnev talks

BY JONATHAN CARR IN BONN

CHANCELLOR Helmut Schmidt of West Germany will go into his talks in Bonn next week with Mr Leonid Brezhnev, the Soviet president, in a stronger position than had seemed likely.

Herr Schmidt is delighted with President Ronald Reagan's speech of Wednesday, which included many of the elements he has been pressing the Americans to accept as formal policy aims in their negotiation with Moscow.

He will now have a final exchange of views with Mr Reagan by telephone before Mr Brezhnev arrives in Bonn on Sunday night.

Although an undiscernable

of discontent remains in Herr Schmidt's Social Democratic Party (SPD) over the Nato "twin track" decision on nuclear missiles, it is increasingly unlikely that it will lead to an SPD revolt.

Herr Schmidt will make it plain to Mr Brezhnev in Bonn that if there is no progress in those negotiations by mid-1983, then West Germany is determined to carry out its obligations under the "twin track decision." That means that some Pershing-2, U.S.-built missiles will be deployed on West German territory from 1982.

Herr Schmidt will also warn Mr Brezhnev not to overestimate the start of the

negotiations with the U.S. by trying to draw different weapons systems into the talks at the start.

The implied warning is that if the Russians do this, there may be very little progress by mid-1983 and deployment of U.S. missiles in Western Europe will become inevitable.

In other words, Herr Schmidt will be underlining the U.S. stand that the first object of the negotiations is to arrive at a deal involving U.S. and Soviet intermediate range missiles—not U.S. nuclear bombers based in Europe or British and French nuclear forces.

The President was accompanied by warnings that the offer could only be seen as the beginning of what was likely to be a long, hard bargaining process.

"It's going to take time to accomplish anything" with the Soviet Union, said Mr Richard Perle, the Assistant Secretary of Defence for international security policy.

Most Congressmen, however, were pleased that Mr Reagan appeared to have grabbed the initiative with his disarmament proposal. Mr Robert Byrd, the

Senate Democratic leader, said Mr Reagan had "effectively taken the offensive out of the Soviets' hands."

Further good news from Capitol Hill for the President came as the House of Representatives approved by a two to one vote, his request for \$4.3bn to develop the MX missile and the B-1 bomber, two key components of his strategic weapons programme. The Senate was expected to follow suit imminently.

David Satter writes from Moscow: The Soviet Union con-

tinued to attack Mr Reagan's plan for a mutual ban on nuclear weapons in Europe yesterday and there appeared to be little prospect of Soviet acceptance of the proposal now or in the near future.

The Soviet Government newspaper *Izvestia* yesterday warned that the Reagan proposal, which was swiftly dismissed as a ploy on Wednesday night by the official news agency Tass, gave West European politicians no cause for rejoicing.

The newspaper said that it hoped that the proposal for a

mutual ban on U.S. Pershing 2 and Cruise missiles and Soviet SS-4, SS-5, and SS-20 missiles in Europe was not the "last word" from the U.S.

Tass, in a report on foreign reaction to the proposal quoted opinions in Washington, London and other capitals to the effect that the proposal was a "propaganda trick" and Soviet acceptance would ensure U.S. tactical superiority in Europe.

At the same time, a deputy general of the Soviet strategic rocket forces wrote in the

Soviet newspaper, *Trud*, of the immense power of the Soviet missiles which the Reagan proposal would seek to ban and said that the Soviet rocket force had reached a "qualitatively new level of development."

Colonel-General A. D. Melikyan said: "These rockets are capable of quickly and successfully dispatching to a target nuclear charges of colossal power, dealing unavoidable blows to the aggressor wherever he may be."

Commentaries in the Soviet Press yesterday stressed that the Reagan proposal ignores U.S. forward-based systems and the British and French nuclear deterrents. As a result the U.S. would be left with a unilateral nuclear advantage if all theatre nuclear forces in Europe were eliminated.

They do not refer, however, to the Soviet Union's own forward-based missiles and bombers, which were also left out of the Reagan plan. These are believed to outnumber the Western systems in terms of warheads by 2.5 to 1.

Many Western analysts believe that although the Soviet Union is prepared to accept strategic parity with the U.S. it is determined to preserve its superiority on the European continent in nuclear weapons as in tanks and troop levels.

Mr Reagan's proposal will make it more difficult for the Soviet Union to appeal to the growing peace movement in Western Europe but it is not thought likely to distract the Soviet leaders from their basic policy goals.

Genscher calls for greater co-operation on security policy

BY WALTER ELLIS IN STRASBOURG

THE EXTENT to which the European Community is now veering towards consideration of a common security policy was made clear yesterday by Herr Hans Dietrich Genscher, the West German Foreign Minister.

He told the European Parliament that, as part of the Italian-West German Initiative on European union, the Community should be prepared to adopt a united stance on arms control and disarmament, the need for equilibrium of forces between East and West and the establishment of a "European peace system."

What was required b Genscher said, was:

- A joint analysis of w and regional threats Community's security.
- The development o by the Ten to cour terrors and help en Community's economic and supplies of energy materials.
- Improvement in joint capacity to reasultation with the Nato, to world crises.

He recognised that the security question required circumspection but said that the governments of West Germany and Italy "regard the inclusion of the political and economic aspects of European security in the emerging comon foreign policy (of the Ten) as indispensable."

MEPs for the most part received Herr Genscher's address with cautious approval. But Irish and Danish members are concerned about a common security policy, as are the French Communists and, to a lesser extent, their Gaullist fellow countrymen.

The Italian-German plan also seeks a strengthening of political co-operation among the Ten, increased cultural and legal ties, a more central role

Both Herr Gensche Colombo, who also stressed that they are concerned with the no aspects of security. Christian de la Mala group leader in the P said that this was clea stod.

President 'ill' reports denied

BY DAVID WHITE IN PARIS

CONCERN OVER the health of M. François Mitterrand, the French President, has gained currency as a result of Press reports about examinations carried out earlier this month at a Paris hospital.

The President's Press office said a routine report on M. Mitterrand's state of health would be made public next month. It confirmed that he was undergoing check-ups at the Val-de-Grace hospital for this purpose.

M. Mitterrand, who was 65 in

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October, promised when he took office in May to provide six-monthly health bulletins. The first one concluded that his "general state" was "absolutely satisfactory" and that "no acute or chronic anomaly" had been detected.

At a news conference in September, the President laughed off a question about reports that he was seriously ill. "I admit that I sometimes sneeze," he said, "and that the other day, after some ill-considered movements, in a perfectly praiseworthy activity of a sporting nature, I slightly twisted a vertebra."

M. Mitterrand is known to suffer from lumbago, but sug-

gestions of a much graver ailment have recurred over a number of years. The reports on his check-ups were published in the glossy weekly magazine *Paris-Match* and the popular afternoon paper *France-Soir*.

The reports said that M. Mitterrand had made two separate visits to the hospital on November 7 for sophisticated examinations under the supervision of a gastro-enterologist.

"Witnesses who recognised him say he was 'lemon yellow,' and walked with difficulty," it said. This does not correspond, however, to the impressions of people who have recently seen the President at work or at leisure.

FRANCE'S AILING textile sector is to receive special Government-backed aid to reduce its social security contributions in a first step towards reconstruction of the industry.

The decision is the first indication of the Government's thinking on methods of tackling the problems of declining traditional industries. Several sectors, including the wood-based industries and leather goods production, are to be looked at afresh to try to halt the decline.

While the authorities stressed that the social security subsidies were only a preliminary to a wider aid plan, the Government is under severe pressure to produce a global project before the

end of this year.

According to a calculation by a special Parliamentary Committee, textile jobs are being lost at the rate of about 30,000 a year. In addition, the Government has to agree on a reorganisation of the Agache Willot group's textile activities, after its financial collapse earlier this year, are among the factors that have slowed down the Government's original aim to act quickly in the textile area.

The Government wants to see progress on the new Multifibre Arrangement now being negotiated in Geneva before making its final decisions.

The interim measure on social security contributions indicates the emphasis the authorities contributions will place in its reconstruction plans on fiscal aids. A number of ministerial declarations have made it clear that France does not want to sink into protectionist controls as a means of developing its manufacturing sector.

In return for these aids, the textile companies are being asked to give commitments on investment and jobs.

The Government is setting up a new promotional centre for the textile and clothing industries, to direct investment into innovation and research.

Solidarity alerts memt to dangers of provocat

BY CHRISTOPHER BOBINSKI IN WARSAW

LEADERS OF the Solidarity union movement in Poland have warned members about the dangers of being provoked into striking while "peace" talks with the Government proceed.

A statement issued after the first session of negotiations said: "We must not expect that our road to national accord is to everyone's liking . . . We could be drawn into strikes to prove that the union is not in control of the situation and to enable it to be accused of harming the economy."

Solidarity has set up a special group, headed by Mr Stanislaw Walczakowski, the union's deputy chairman, which is intended to settle industrial prob

Parliament, meaw issued a statement Solidarity that it c strikes if its appeals peace continue to be

Students at some 1 ties throughout the c continuing their sit port of greater auto talks are continuing paper-sellers protest a drop in earnings.

Yesterday, the first of negotiations on e an independent natic to control the Govem economic policy got und between the union and ment team.

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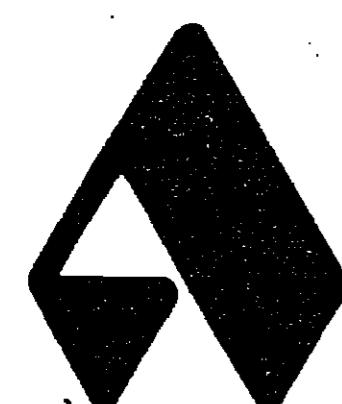
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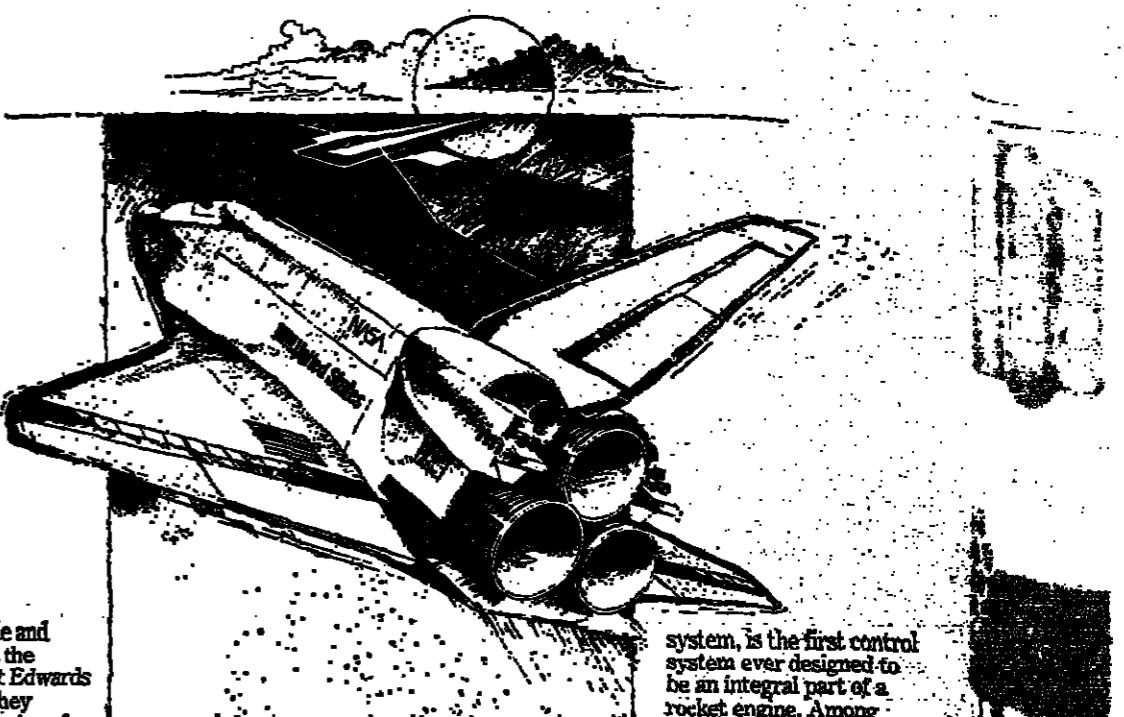


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OUTER SPACE TRANSIT SERVICE

How Honeywell helped get America's new commuter shuttle off the ground.



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Honeywell

Járez to quit UCD party in Spain

BERT GRAHAM IN MADRID

SPANISH Prime Minister Sr Adolfo Suárez yesterday said that he intended to leave the ruling Union Demócratica (UCD) he founded in 1977 to victory in Spain's democratic elections, if feels forced to leave the future direction. He wants the UCD a progressive non-Catholic centre party, but its battle against those to make it more conservative.

Attempts in September failed to neutralise Sr Suárez and why they have now succeeded has caused much speculation.

Last weekend, Sr Augustin Rodriguez Sahagun, the man approved by Sr Suárez in February to be party secretary-general, was forced to resign



Sr Suárez . . . "no option but to leave"

and Sr Suárez himself left the executive. The latter has denied suggestions that King Juan Carlos's chief aide, Gen Sabino Fernandez Campos, asked him to step aside.

The version Sr Suárez prefers to give is that the UCD is being pulled towards the Right and is ceasing to be the party he created. But Sr Calvo Sotelo and his supporters argue that Sr Suárez's view of the party ignores its electoral base, which is essentially Centre-Right.

Sr Suárez now becomes even more of a political rogue elephant and Spain has set from the last of him.

Deal brings hope for Norway rig strike

AY GJESTER IN OSLO

An agreement which the Norwegian oil workers has been reached the rig-owners' association and the four maritime

strike has been delaying oil drilling in both the North Sea. The deal, on a general return of work, provides for a cent increase from 1 and a commitment owners to reconsider strikes on mobile rigs.

The situation remains however, because many strikers have resigned

from their old unions to join a new, more militant organisation for shipping company oil employees.

This group has been welcomed as an affiliate by the equally militant production workers' union, which organises workers on the fixed installations in Norway's sector. The mobile rig workers' main aim is to achieve wage parity with the workers on the fixed installations.

Work has been resumed on one or two previously strike-bound rigs following a change of shifts with fresh crews replacing strikers.

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OLD PORT
STRAIGHTS

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Ecevit's prison sentence confirmed

By Metin Manir in Ankara

THE FOUR-MONTH prison sentence given to Mr Erol Ecevit, the former Turkish Prime Minister, for demolishing the military administration has been confirmed.

His lawyer yesterday said the martial law commander in Ankara had upheld the verdict passed on the social democratic politician by a military court more than two weeks ago.

There is no right of appeal and Mr Ecevit will go to prison when the Ankara prosecutor decides. This may not be for several months.

Mr Ecevit was sentenced under a decree issued by General Kenan Evren's National Security Council which forbids former politicians to make political statements. Last month, Mr Ecevit publicly condemned Gen Evren's decision to dissolve all political parties and he denounced the regime.

He said he did not condone the military administration and distrusted its intentions about the sort of democracy it planned to introduce.

The decision to send Mr Ecevit to prison suggests that the regime is determined to pursue tough policies, in spite of protests from Turkey's Western allies and growing disquietude at home.

Herr Hans Dietrich Genscher, the West German Foreign Minister, who visited Ankara earlier this month, warned that such tough measures might make it difficult for Western governments to gain parliamentary approval for military and economic aid to Turkey.

Similar warnings have come from other western European governments and from the European Community, which is dragging its feet over a five-year \$650m aid package.

Mr Ecevit is one of Turkey's most senior politicians. He served in Parliament for nearly 24 years until it was dissolved following the military takeover 14 months ago. He was the main opposition leader for about six years and Prime Minister for three.

Reuter adds from Oslo: Norway has deferred a grant of Nkr 50m (£4.5m) to Turkey until the political situation there has been clarified, a government spokesman said yesterday. The grant was intended as part of an OECD package to help Turkey overcome its economic troubles.

Dublin makes major pay policy change

By Brendan Keenan in Dublin

EXPLORATORY TALKS on achieving a centralised pay agreement in Ireland took place yesterday after a significant switch in government policy. The Government has abandoned its plans to keep public sector pay below 7 per cent and leave the private sector to free collective bargaining.

Instead, it has proposed another national agreement which would involve a two-month pay pause, followed by a two-phased deal totalling 12 per cent over 15 months. The proposal has been enough to bring the unions and employers back to the negotiating table, although without any prior commitment.

Ireland's national pay agreements have been criticised for being too expensive, leading to substantial wage drift above the agreed terms, as workers bargained for special productivity deals.

The Cabinet has clearly been alarmed by the prospect of widespread industrial unrest in a free-for-all.

EUROPEAN NEWS

Political passions in France have become more inflamed, writes David Housego

Doubts over Mitterrand's policies grow

IT IS already becoming an established practice of the Mitterrand Administration that when public confidence in the Government seems to be slipping, the President appears on television to rally the nation.

M François Mitterrand's first televised press conference was in September, when Frenchmen returning from their summer holidays, bewildered at the lengthy catalogue of legislation the Government was preparing for them, heard the President explain his priorities and demand their support in the battle against unemployment.

There is no right of appeal and Mr Ecevit will go to prison when the Ankara prosecutor decides. This may not be for several months.

Mr Ecevit was sentenced under a decree issued by General Kenan Evren's National Security Council which forbids former politicians to make political statements. Last month, Mr Ecevit publicly condemned Gen Evren's decision to dissolve all political parties and he denounced the regime.

He said he did not condone the military administration and distrusted its intentions about the sort of democracy it planned to introduce.

The decision to send Mr Ecevit to prison suggests that the regime is determined to pursue tough policies, in spite of protests from Turkey's Western allies and growing disquietude at home.

Herr Hans Dietrich Genscher, the West German Foreign Minister, who visited Ankara earlier this month, warned that such tough measures might make it difficult for Western governments to gain parliamentary approval for military and economic aid to Turkey.

Similar warnings have come from other western European governments and from the European Community, which is dragging its feet over a five-year \$650m aid package.

Mr Ecevit is one of Turkey's most senior politicians. He served in Parliament for nearly 24 years until it was dissolved following the military takeover 14 months ago. He was the main opposition leader for about six years and Prime Minister for three.

Reuter adds from Oslo: Norway has deferred a grant of Nkr 50m (£4.5m) to Turkey until the political situation there has been clarified, a government spokesman said yesterday. The grant was intended as part of an OECD package to help Turkey overcome its economic troubles.

M Pierre Mauroy, the Prime Minister, has been making a series of one day trips to the provinces to encourage investment and employment, where he was met by queries from employers and unions who have lost faith in his government.

M Mitterrand wants to revive confidence and urge the need for moderation. His most difficult task will be to convince employers' organisations who

have lost faith in his government.

M Mauroy was heard with disbeliefing laughter when he recently told a large gathering of industrialists in Paris that



M Mitterrand: had to swallow the bitter, but almost inevitable pill of 2m unemployed

the Government expected industry to produce, to create jobs, to invest and to export."

The leaders of employers' organisations have become increasingly militant in their comments, reflecting the restlessness of their members.

M Francois Ceyrac, the outgoing President of the Employers' Federation, said recently that "the situation in France was now graver than in 1936"—the period of the Popular Front Government.

He said employers were being accused of "being the main obstacle to the Government's plans. But it's not us who are at fault: it's the programme that is off the mark."

M Rene Bernasconi, the head of the small and medium sized business federation, which obstinately broke with tradition by not inviting a government minister to its recent conference, accused the Government of being out of touch with industry. "In the ministries nobody has spent more than a

couple of days in his life in a factory," he said. Industrialists were fed up with being branded as "profiteers and speculators," he added.

Behind this sabre-rattling lies industrialists' dislike of a whole range of government measures, such as nationalisation of bank credit, wealth tax, regulation of certain prices, increased taxes on expenses and the reform of labour law.

The final provocation for this fresh increase in indignation has been the recent increase in employers' contributions to social security charges to help finance the deficit in the social security budget. The increase runs counter to an earlier promise of M Mitterrand's.

The unions and the Communists have also been disenchanted by the increase in employers' social security charges. The Communist-dominated CGT union called it "an injustice" and the pro-Socialist CFDT union said that once more it "was the wage

earners who were being affected."

M Mauroy, has suffered the humiliation in his own home town of Lille of seeing the municipal workers' unions threaten to strike over a rearrangement of the working week, in the form being proposed by the mayor's office. Unease has been more widely reflected in the scattered strikes and industrial action, which since the early autumn.

Some of the grumbling would subside if the recovery of the economy could be sustained beyond the early part of next year. A pick-up in activity is under way, but its durability will depend on whether new private sector investment materialises. Overall industrial investment is expected to fall by 4.5 per cent this year, with a steeper drop in the private sector.

The Socialists believe that the opposition is damaging the chances of a revival with its gloomy forecasts of accelerating inflation and a deteriorating balance of trade. To the Socialists, these attacks smack of "economic sabotage," springing from a spirit of "revenge."

But political passions on both sides have become more inflamed. M Jean Foyer, a former minister and a neo-Gaullist deputy, wrote recently that the Socialists had a tendency to "conduct themselves like totalitarian parties in Europe between the wars in Germany, Italy and elsewhere."

M Jacques Chirac, the Gaullist leader, has pleaded for more tolerance on the grounds that "the present political climate is dangerous for democracy and, if it continues, for public security as well."

It is an appeal that M Mitterrand can be expected to repeat. His policies can have no chance of working in an atmosphere of embittered violence.

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OVERSEAS NEWS

Yen jumps back against the dollar

By Charles Smith, Far East Editor, in Tokyo

A SERIES of large orders by foreign central banks and other overseas buyers against a background of basic economic strength, has produced a spectacular jump in the value of the Japanese yen against the dollar during the past few days.

The yen-dollar rate closed at Y227.2 on the Tokyo foreign exchange market at the end of last week, but had reached Y220.45 by yesterday evening, with roughly half of the gain taking place in a single day. In London yesterday the dollar closed at Y219.2 after falling to Y219.1 in early trading, its lowest level for five months.

Turnover on the Tokyo spot market has also set new records. On Thursday, when the yen moved up by more than three points against the dollar, a total of \$1.885bn (£988.6m) changed hands, nearly \$150m more than the previous record set in September.

Declining U.S. interest rates—which have made the yen a relatively more attractive currency in which to place moveable assets—are cited as the main reason for the yen's recent recovery.

Within this framework, however, a number of more technical factors have also helped to shift the rate. One factor cited by analysts is the rapid emergence of a surplus of forward dollars contracts placed by Japanese importers over exporters' forward sales contracts.

The surplus jumped from \$900m during the first two weeks of November, to \$550m in the first three days of this week. Thursday alone, import contracts exceeded export contracts by \$870m, indicating a continued acceleration of the trend.

The significance of the surplus in import contracts is that importers are no longer financing their imports with spot market dollars—as they were during the yen's period of weakness in the late spring and summer. Instead, major importers such as the oil refining industry, are holding off in anticipation of further declines in the dollar's value.

A shift from virtual equilibrium towards surplus in Japan's overall balance of payments (current account plus long and short term capital movements) is another factor which seems to be altering the balance of supply and demand in the Tokyo market.

The supply and demand factors which have been strengthening the yen have been reinforced during the last few days by major buying or selling orders from overseas. The Saudi Arabian Monetary Authority was reported to have bought Y23bn worth of Japanese government bonds maturing in two to three years' time on Wednesday. On the same day, bond purchases ranging between Y40bn and Y50bn (depending on the source of the report) appear to have been placed by one or more U.S. banks.

The Monetary Authority of Singapore, which moved abruptly out of the yen last May, was said by market observers yesterday to have placed an "unlimited order" for government bonds.

Meanwhile, Soviet foreign trade banks have been buying yen heavily in overseas markets such as London and Singapore. A final major order for spot yen (reportedly worth \$100m) came yesterday afternoon from a Hong Kong shipowner, who presumably has to honour yen-denominated purchase contracts for Japanese ships.

In spite of the fact that most indicators now seem to favour the yen strongly, most observers seem to expect the rate to fluctuate around the Y220 to the dollar level for a few days. After that, further appreciation within the Y215-220 range is seen as probable.

The yen's rapid upward progress does not yet appear to have affected thinking within the Japanese Government on interest rate policy or other issues. The Bank of Japan said yesterday that speculation on an early reduction of discount rate was "premature."

Israel may abandon plans for a home-built bomber

BY DAVID LENNON IN TEL AVIV

ISRAEL'S PLAN to produce a multi-purpose fighter bomber to go into service by the end of the decade may be abandoned because of the cost and the need to hold down the country's defence spending.

Mr Ariel Sharon, the Defence Minister, has ordered the management of the Israel Aircraft Industries (IAI), to cease all activities on the Lavie (Lion) warplane project and not to sign any contract connected with it.

Defence Ministry officials said yesterday that the pace of investment in the project was being reassessed, but that no decisions had been taken to cancel it.

Defence Ministry officials said last night that prolonging the development and production period was being considered so that the aircraft would go into service in the early 1990s and not by 1988, as projected.

The management of IAI suspects that this is the first step to shelving, and probably scrapping, the project. Most Western military observers believe that the project is too costly for a country of Israel's size.

Syria holds key to future of Saudi peace proposals

BY IHSAN HIIJAZI IN BEIRUT

INTENSIVE contacts between Syria and Saudi Arabia could determine whether the eight-point plan proposed by Crown Prince Fahd for a Middle East settlement will be brought before the Arab summit conference in Fez next week.

Prince Saad al-Faisal, the Saudi Foreign Minister, has had two days of talks in Damascus with President Hafez Assad and Foreign Minister Abdel Halim Khaddam, following Mr Khaddam's visit to Riyadh last Sunday.

According to the Lebanese daily newspaper *As Safir*, Mr Khaddam had tried to persuade the Saudi Crown Prince not to present his proposals to Arab Heads of State and risk an internal Arab split, but instead to try to sell it to the United States with the aim of eventually

presenting it to the United Nations.

The visit to Syria by the Saudi Foreign Minister apparently was intended to prevail on leaders there to give the Fahd plan a chance at the Arab conference.

The discussions have been inconclusive and are to be continued, it was reported.

Whatever their outcome, they have had a positive effect. Syria has avoided outright rejection of the proposals and may have been influential in restraining its allies.

Officials from the Front's member states ended an emergency meeting in Aden on Wednesday.

In a statement strongly attacking what was described as American designs in the Middle East, they made no mention of the Saudi plan.

The meeting had been called by Libya.

The two-hour conference was held at Mr Sarkis's home at the mountain resort of Shubbaniyah and attended by Mr Chafik Al Wazzan, the Lebanese Prime Minister, and Mr Abu Iyad, Mr Arafat's second-in-command. Mr Arafat said the talks were "constructive and brotherly."

The talks' objective, according to Arab diplomats, was to ensure Palestinian-Libanese co-operation and avert disagreement at the forthcoming Arab summit.

By Our Beirut Correspondent

BLACK AFRICA CONFERENCE

Regret of an unexpected guest

BY MICHAEL HOLMAN

A SENIOR South African diplomat sat impassively yesterday as Malawi, the republic's sole diplomatic link with Black Africa, pledged support for the Southern African Development Co-ordination Conference (SADC) which aims to reduce trade and transport links with Pretoria.

Dr Sandy Shaw, charge d'affaires at the South African embassy in the capital, Lilongwe, was an incongruous guest at the opening of the two-day conference, which is being attended by over 30 Governments and aid institutions, as well as Ministers from the nine member States—

Ugandan debts rescheduled

PARIS—The Paris Club of Creditor Governments yesterday rescheduled Ugandan official debt payments and arrears of some \$13m due before June 1982. Mr E. Kamuntu, the Ugandan delegation leader, said:

Creditors at the meeting, which followed agreement last June on an International Monetary Fund standby credit to Uganda of SDR 112.5m were West Germany, the U.S., Britain, France, Italy and Japan.

Mr Kamuntu, financial affairs assistant to President Milton Obote, told reporters his country's total foreign debt, including commercial debt, currently stands at \$850m. Reuter

Haddad relaxes ban

Major Saad Haddad, the commander of the Israeli-backed Christian militia, was reported to have allowed supplies and water to be delivered to the headquarters of the United Nations peacekeeping force at Naqura, our Beirut Correspondent reports. One of his patrols has established a position inside the UN zone. He emphasised that he will keep up restrictions, however.

Israel has an option until the end of this month on the Pratt and Whitney PW-1120 engine to power the Lavie, which was planned to replace the Israeli Air Force's U.S.-built Skyhawks and locally-built Kfir aircraft.

The IAI, which manufactures the Kfir, is one of the largest companies in Israel, with a staff of about 20,000. The management fears that ending the Lavie project could lead to the dismissal of thousands of engineers and other workers.

After years of hesitation about whether to build an original jet or enter into co-

production of a U.S. aircraft, the Government gave the go-ahead early last year for an Israeli-designed aircraft.

Initial development costs were estimated at \$900m (£473m), not including tooling-up for local production of the Pratt and Whitney engine. The Israeli Government only appropriated \$700m of this. The company then consulted U.S. aerospace companies about co-

operation. Discussions were held with Northrop, McDonnell Douglas and General Dynamics, which all showed interest in a project expected to guarantee sales of 450 planes to the Israeli Air Force. A final decision was expected to be taken within a matter of months.

But last month, Israel's state comptroller, in a report on the IAI, questioned the company's ability to meet projected deadlines for the Lavie and asked whether the country's foreign reserves might not be put to better use. The comptroller pointed out that buying similar aircraft abroad would be cheaper. It is possible that this encouraged the Defence Minister to re-assess the project.

The Government has put great emphasis on its development strategy, which involves several multi-million dollar energy-related projects.

It has made the strategy the focus of its election campaign, claiming the giant, bat costly, projects will help solve the unemployment problem and make New Zealand largely independent for its energy needs.

Three of the projects—a new aluminium plant, new steel works, and a synthetic petro-plant, to be built by Mobil—were due to start next year. The Labour Party has criticised the cost of the projects, saying they would create few jobs and provide a low return on the capital invested. Labour has also claimed that the projects would impose an unbearable strain on the country's manpower and financial resources.

A few days ago, the leader of the Labour Party, Mr Wallace Rowling, claimed that secret departmental reports to the Cabinet echoed several of these criticisms. The reports, it was claimed, warned the Government against going ahead with all three projects simultaneously. Mr Muldoon denied this.

On Wednesday afternoon a television channel learned some of the details from reports prepared by senior civil servants, which appear to bear out Mr Rowling's allegations.

In an interview, the Prime Minister conceded that the reports did exist, but said the questions asked and the doubts raised had been answered by later investigation.

Half an hour before the news item was to be broadcast on Wednesday night, it was stopped on the orders of the head of television news. Mr Rowling immediately made a public issue of this, demanding to know "who in TV is playing at God." He also demanded that the Prime Minister release the reports.

Mr Muldoon has refused to do this, claiming that Treasury reports are always prepared on the basis that the contents will not become public.

Mr Rowling said last night that Mr Muldoon's credibility had been shattered. It was something of a reversal of the usual roles for the two leaders, with Mr Rowling taking an aggressive point-scoring stand while the Prime Minister was on the defensive.

The television item, finally screened last night, quoted figures showing the return to New Zealand on capital investment would be only between 5 and 10 per cent.

The reports raised doubts that have been expressed privately by business men for some weeks. But the Government pushed ahead.

The Government's strategy suffered a big blow a few weeks ago, when the Swiss government pulled out of the aluminium project.

By K. K. SHARMA IN NEW DELHI

Discontent in the troubled oil-producing state of Assam in the north-east threatens once again to damage the Indian economy. Violence erupted again yesterday when police fired on a mob and killed at least two people.

A students' call for a 36-hour general strike was partly successful yesterday when large numbers of banks, shops and some Government offices remained closed despite the Government's ban on strikes in "essential services." Work on the oilfields and refineries in Assam was said to have been unaffected but there were some attempts at sabotage.

The call for the strike signi-

fies the resumption of the students' agitation, which crippled Assam for nearly a year from late 1979. Nearly 3m tonnes of crude had to be imported, at a cost of over \$900m.

Since the suspension of the agitation about a year ago, student leaders and Indian Government officials have met eight times without finding a solution to the "foreigners" issue.

The students want all

"foreigners" (mainly illegal migrants from Bangladesh and settlers from the Indian states of West Bengal) expelled from Assam on the ground that they are taking jobs and threatening Assam's cultural identity.

By JIMMY BURNS

A NUMBER of bureaux de change have been closed in Argentina as the government seeks to dampen speculation

against the peso. The peso

since the beginning of the

year has cut nearly 30 per

cent from the value of the

dollar.

The Central Bank has stopped

short of imposing full-scale

exchange controls, but its

inspectors have been visiting

money changers and conducting

lengthy administrative checks

against the dollar.

The gap between the financial

peso and the commercial peso,

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WORLD TRADE NEWS

Japanese Minister warns of world trade war

Mr Toshio Taguchi, Japanese Cabinet said yesterday that fast-growing current surplus was pushing towards a trade war. "The growing official Japan's foreign debts, Mr Komoto, general of the Economic Agency (EPA), sees discontent is high that we are almost at the edge of a trade war," noted business at discontent in the Western Europe "has become a protectionist which might deal a blow to the world."

Japan's current is likely to swing into \$12bn (£6.5bn) surpluses financial year ending March unless it took swift and measures to curb the

motors speaking before the arrival of Mr Regan, U.S. Secretary, for a two-day meeting in which he is discussing the trade issue with Mr Zenko Suzuki, Minister, and other

an's visit starts three days after the U.S. submitted proposals for opening Japanese market to more imports. Today, a day after delivery of proposals for abolishing tariffs on 29 items as computers and a special Japanese council failed to agree measures to resolve the foreign trade disputes. Industrial leaders met the U.S. and Europe in seeking



Mr Zenko Suzuki (above) is due to hold talks on trade with Mr Donald Regan (below)



quick government action over the trade surplus, which the Finance Ministry believes could reach a record \$23bn in this financial year.

The Keidanren, the Japanese employers' federation, said yesterday it would formally warn the government by the end of this month that pressure in Western nations for trade protection would intensify unless Japan worked out effective measures.

Hope dims for a speedy inclusion to MFA talks

R BRUSSELS CORRESPONDENT

HOPE of a speedy inclusion to the Geneva talks on the Multifibre Agreement (MFA) world textile pact receded with the confirmation European Commission that a full negotiating has still not been between EEC governments.

limits of the EEC established by the its Trade Ministers this week are to be participants in the negotiations when they are in Geneva this

European Commission will explain that it is now empowered to the broad principles.

EEC wishes to be to the 1982-86 MFA term of a renewed it still lacks the key global ceilings on exporting countries that are an essential part.

are scheduled to be the EEC Council of when the Trade meet again in December 8, only before the expiry of date that the MFA is understood to be themselves for a of the new pact.

between EEC points on the level of ceilings that should be in the 28 developing concerned in the MFA to be at least as is the discussions that

About 1,500 expected at C congress in Manila

ANK GRAY

1,500 business officials in Manila on Sunday the week-long world congress of the International Chamber of Commerce.

theme of this year's conference is "Growth and Entrepreneurship — Opportunities and challenges in a Changing

objective of the congress, held every three years, is the attention of the international business community on the growth potential investment opportunities within the five-nation region of the Philippines, Thailand, Malaysia, Singapore and Indonesia.

will be emphasised at a seminar on regional economic integration by Prof John Wong, economics professor at the National University. His paper points out that average growth rates of economies averaged 6 per cent a year in the past and are expected to be higher in the first half decade.

the conference also will involve a number of other revolving around the private enterprise and market economy, the use of the Paris-based

subjects to be discussed in the convention's sessions include: shifts of world trade and

Romania faces EEC dumping action

By Giles Merritt in Brussels

EEC anti-dumping proceedings have been launched against Romania by the European Commission following complaints that Romanian industry has been selling steel piping inside the Community at prices considerably below the cost of steel.

Romania is alleged to have been setting the prices of small diameter steel piping so low that it has operated a dumping margin of 30 per cent and by doing so has captured a major share of the West German market for soldered pipelines used as gas conduits.

West Germany has been the chief victim of the low cost Romanian exports, according to the complaint lodged with the Brussels authorities by the liaison committee of the EEC steel tube-making industry.

For the first five months of this year Romania seized 10.3 per cent of the market thanks to prices that were allegedly 20-26 per cent lower than those of German suppliers.

Paul Cheeseright, World Trade Editor, looks at Britain's increasingly aggressive policies

UK steps up aid for capital projects abroad

THE UK Government is becoming increasingly aggressive in its use of aid to help British companies win capital project contracts abroad. But its policy internationally is to work for the phasing out of mixed credits—the blend of commercial credits with aid to reduce the net cost to the borrower.

The use of aid is additional to the subsidies already paid on financing the difference between the market cost of export credits and the interest rate charged to borrowers. Such subsidies are estimated to have been nearly £500m in the year to March so far £53m has been

risen to 8 per cent. The Aid Trade Provision is designed to provide a topping-up source of funds when British companies are in competition with foreign groups offering aid as part of their financial package. Spending from this source has steadily increased.

In 1978-79, the allocations were £25m of which £12m were disbursed. In 1979-80, the comparable figures were £35m and £20m. In the last financial year £41m was allocated and £29m spent, while in the current year to March so far £53m has been drawn.

But these figures do not include some of the latest commitments like the £50m for the Greater Cairo Wastewater Project or the offer of £13.5m for Morocco, the £34.5m for Mexico or the £150m for India, all of which are associated with Davy Corporation steel plant projects.

Since 1978-79, 123 offers of funds under the Aid Trade Provision have been made and 33 have been accepted. But these 33 have helped to win contracts worth £760m, emphasising that the use of aid in this context is not necessarily the major factor in the winning of a contract, but rather an extra inducement for the buyer.

Companies winning contracts where this inducement has played a role include Balfour Beatty, BRE-Metro, British Shipbuilders, British Steel, John Brown, Davy, Ferranti, GEC, Hawker Siddeley, Leyland Vehicles, NEI, Plessey, Rolls-Royce, Shorts and STC.

But since the beginning of this year, the Government has widened the scope of aid use in the commercial interest.

In the first place it set aside

£2m for 1981-82 and £4m for 1982-83 to fund soft credit terms, again to match the position of competitors. Finance would be available to bring down the interest charged to borrowers of commercial credits. The amount of business affected could total £300m.

Secondly, the Government broke new ground when it agreed to set up for Malaysia a line of credit for £7.7m, made up of £20m aid and £57m of commercial credits. None of the aid money has so far been drawn.

In both these cases, the steps have been taken to achieve a greater flexibility in the mobilisation of support for British companies bidding for contracts.

But the greater flexibility also springs from the conscious attempt to unify the official support services available to industry. The most notable example of this was the establishment last year of the Projects and Economic Planning Division within the Department of Trade.

This Division, which brought together sections from the Departments of Trade and

MAJOR RECIPIENTS OF FUNDS FROM THE AID TRADE PROVISION

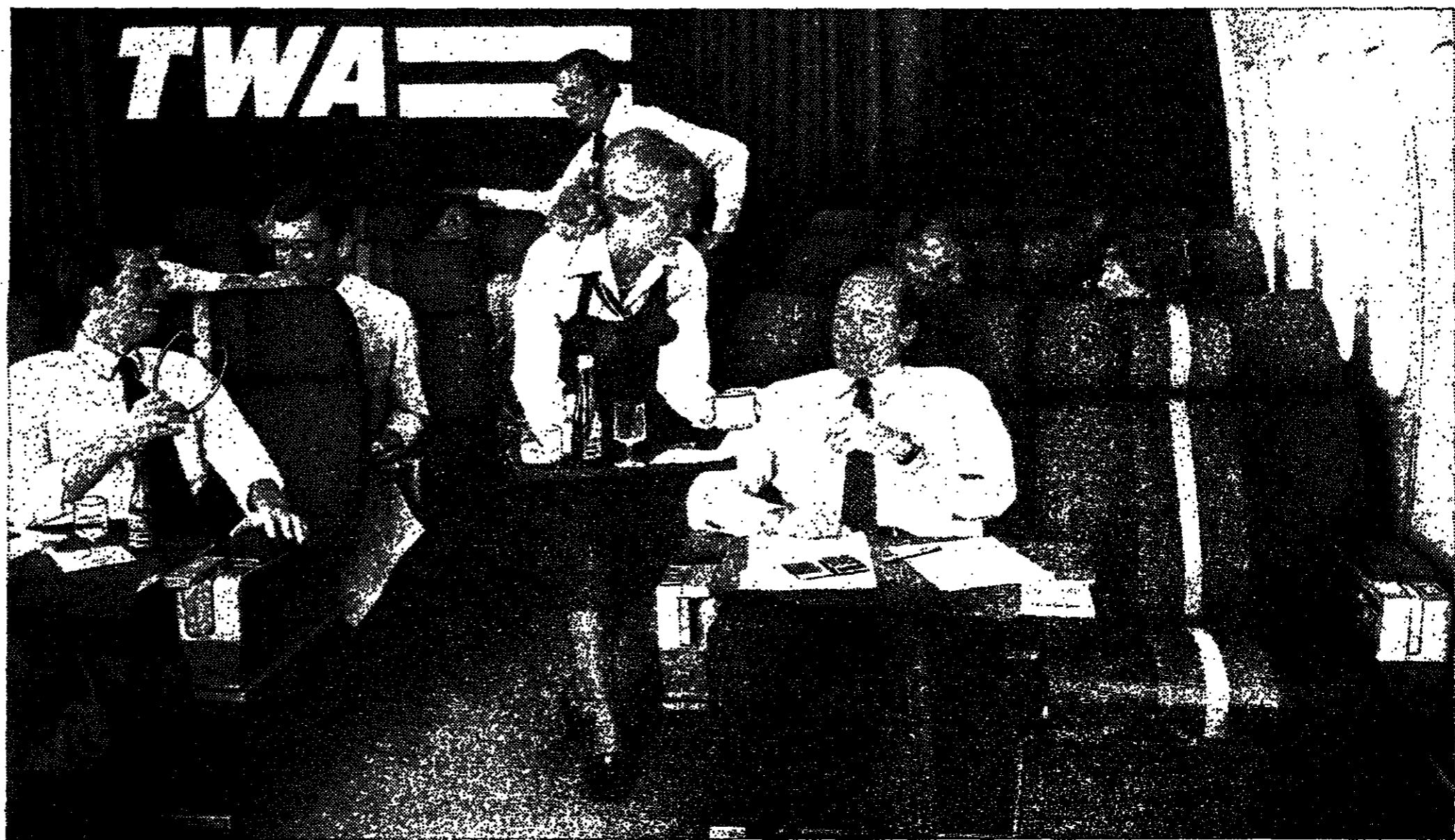
Country	Projects	£m
Belize	1	10
Egypt	3	10
Jordan	1	1
Kenya	1	1
Malaysia	2	9
Pakistan	1	9.5
Philippines	3	6.5
Tanzania	4	4
Vietnam	2	7

Industry and the British Overseas Trade Board, acts as a single point of contact for companies seeking support.

This sort of policy, which is not exclusive to the UK, has aroused sharp criticism within the Consensus, especially from the U.S., on the grounds that the continued use of subsidies is a distortion of trade.

The Government's attitude is basically that it will stop using mixed credits when competitors do.

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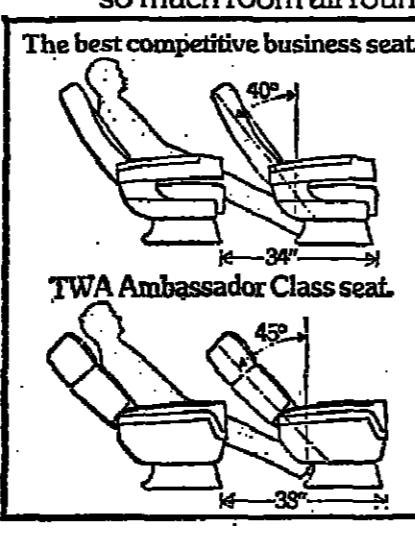
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Los Angeles	11.00	14.05	747	Daily ex Mon, Tues

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UK NEWS

Private phones will need British Telecom plug

BY GUY DE JONQUIERES

ALL extension telephones sold on the newly-competitive telecommunications equipment market will be fitted with a new type of plug and socket connection designed by British Telecom, the organisation said yesterday.

The connection system will be standard for officially approved receivers sold both by British Telecom and by competing outlets. The organisation plans to extend it progressively in all 25m telephones already attached to its network.

British Telecom, which will carry out the rewiring, said that it would convert each subscriber's main telephone to the new connection free of charge. But it would charge a £25 fee and a 15p quarterly rental for rewiring the next socket and £10 for each one after that. For new customers the charge for an extension would be £25.

The Telecommunications Act, which came into force at the beginning of last month,

Building creditors may receive £7m

BY MICHAEL CASSELL

THE 3,500 creditors of Northern Developments (Holdings), the Blackburn-based house-building group which went into receivership in 1975, are expected to be paid in full under a scheme of arrangement now being finalised. Between £7m and £8m could be paid back.

A statement last night from Mr Rupert Nicholson and Mr Jim Butler, joint receivers of Northern Developments (Holdings), said that arrangements were now nearly complete for a submission to creditors under Section 206 of the Companies Act 1948. If approved by creditors and shareholders, the scheme will need to be approved by the courts.

The receivers said the scheme was designed to provide for payment in full to all creditors, although some had agreed to restrict and defer claims for interest on the sums outstanding. It is expected that the details of the scheme will be posted to creditors and shareholders within the next four weeks, although repayments are likely to take up to four years to complete.

Peat, Marwick was called into the housebuilding group after a collective decision by 18 bankers to the company, although it was Williams and Glyn's Bank—as debenture holders to

Cost of house rebuilding increases by 3.8%

BY ERIC SHORT

HOUSE REBUILDING costs have risen by 3.8 per cent over the past 12 months to the end of September, according to the latest value of the House Rebuilding Cost Index, published by the British Insurance Association.

This stood at 149.3 at the end of September against 143.8 on September 30, 1980, and 143.8 on June 30, 1981.

The index is calculated for the BIA by the Building Cost Information Service of the Royal Institution of Chartered Surveyors. It was started in July 1978 at a base value of 100, and is calculated quarterly at

Construction orders up

BY ANDREW TAYLOR

CONSTRUCTION ORDERS rose by 5 per cent in the first nine months of 1981 and by 11 per cent in the third quarter, compared with a very depressed period a year ago.

But industry chiefs last night disputed claims earlier this week by the Prime Minister that the rise in new orders was a further sign that the worst of the recession was over and that

Commodes fetch £88,000

ENGLISH WORKS of art were much in demand in the London salerooms yesterday. At Christie's a pair of George III marquetry commodes sold for £88,000 for a spoon in an English silver sale.

The silver Edward IV slip top spoon, made about 1465, was bought by Shrubsole, the London dealer. A set of four George III table candlesticks by John Carter sold for £8,800 and Koopman paid £8,500 for a George II silver gilt cup and cover.

Also at Sotheby's a rare print by Stubbs of a hunting scene, uncarved in Wales, sold for £9,500. Turner's watercolour The pass of Stelvio was bought for £32,000.

In New York on Wednesday there were 13 auction records in a sale of contemporary art which totalled £1.32m.

Economic growth 'may falter again next year'

By David Marsh

The Government's hopes of a sustained recovery from recession received a setback yesterday from official figures indicating that economic growth will falter again in mid-1982.

The longer leading index of cyclical indicators, which looks ahead to turning points in the economy in about 12 months' time, fell sharply in October and has now been declining continuously since May, according to the Central Statistical Office (CSO).

Other cyclical indicators confirm ministerial claims that the low point of the recession was clearly passed several months ago. But further indication of only a weak recovery came yesterday from separate statistics showing that industry continued to run down stocks, although at a sharply reduced rate.

INDUSTRY'S STOCKS CHANGES (£m)	
1975 prices, seasonally adjusted	Total Manufacturing
+ 541	+ 328
+ 742	+ 211
- 1,881	- 1,252
- 407	- 522
- 553	- 376
- 171	- 160

ing the July - September quarter.

Capital investment by industry also remained at a low level during the quarter. The volume of spending by manufacturing companies fell 5 per cent compared with the second quarter, although it rose 3 per cent in the distribution and services sector.

Total investment during the first nine months of 1981 fell 4.5 per cent compared with the same period last year. This was made up of an 18.5 per cent fall for manufacturing, but a 4.5 per cent rise in other sectors.

The cyclical indicators are viewed by Whitehall as only a rough pointer to future trends. But the CSO states that, unless further data change the pattern, the decline in the longer leading index suggests "some hesitation in economic growth in mid-1982."

The October fall was caused principally by increases in interest rates and lower share prices last month, as well as a drop in business optimism registered by the CBI quarterly survey.

In line with other recent evidence that the economy has been picking up since the worst months of the downturn in the spring, the CSO's index of coincident indicators, which is broadly in line with the economic cycle, rose again in October. This index has risen steadily since the trough of the cycle in April and May.

Last month's rise was due mainly to increases in industry's capacity utilisation and raw material stocks, as well as a slight rise in manufacturing output and retail sales.

A slackening of de-stocking in the third quarter was reflected in figures from the Department of Industry.

These showed that industry had run down stocks by a provisional total of £17m, seasonally adjusted, at constant 1975 prices, during July-September.

This was less than one-third of the £555m stocks run-down during the second quarter, but still represented the seventh successive quarter of de-stocking.

The fall in stocks during the first nine months of 1981 came to £1.1bn against £1.9bn during the whole of 1980.

De-stocking by manufacturing industry, at £160m—spread across materials and fuel, work in progress and finished goods—accounted for most of the fall.

Figures for capital investment, also provisional, showing that the manufacturing sector—which now accounts for less than one third of all industry investment—spent £726m during the third quarter, down from £761m during the previous three months.

The figures are also adjusted seasonally and at 1975 prices.

economic recovery might be under way.

The Federation of Civil Engineering Contractors said it had expressed its concern about the reliability of the Government's new order figures and the way in which these were gathered.

"Certainly our members are expecting a very lean fourth quarter and can see no sign yet of any recovery."

JUST UNDER a fortnight ago Henry Ansbacher, a small merchant bank in the City, sent its interim statement to shareholders.

Normally, it does not contain much information but at least it does give some figures. This year there were no figures. The only indication shareholders got about how their company was doing was a brief statement that profits were "somewhat below" those for last year.

In addition, Sir Samuel Goldman, the chairman, told shareholders that Henry Ansbacher had been recognised by the Trade Secretary as a banking company under Schedule 8 of the Companies Act 1948.

"The group will therefore in

future be reporting results on

the same basis as other compa-

nies in a similar position."

Although Sir Samuel did not spell it out, that means that Henry Ansbacher will be re-

U.S. to join nuclear design team

BY RAY DAFTER, ENERGY EDITOR

A JOINT UK-U.S. design team has been set up to work on plans for Britain's first pressurised water reactor (PWR) nuclear-power station, Sizewell B, in Suffolk.

The Central Electricity Generating Board said yesterday the same team would also be responsible for construction of the power station, assuming that the necessary planning consents and safety clearances were obtained.

The team, set up to smooth the development of the project, will include staff from the CEGB, National Nuclear Corporation—the British nuclear

reactor design and construction company—and specialists from two U.S. corporations, Bechtel and Westinghouse. Architect engineers from Bechtel will be involved in the station layout while Westinghouse will provide advice and experience on PWR technology.

During the detailed design stage the team will report to the NNC, although in the proposed construction phase it will operate on behalf of the CEGB.

The appointment of the team—a joint move by the CEGB and the NNC—is seen as a move to speed the planning pro-

cess and to avoid the frustrations of split responsibilities between companies which have dodged UK nuclear developments at the end of April.

Dr Walter Marshall, chairman of the UK Atomic Energy Authority, is believed to have been the driving force behind the establishment of the team. In July Dr Marshall was appointed by the Government to lead a national task force to accelerate the design phase of the PWR. The appointment was made after the NNC abandoned its first PWR design as being too expensive.

A public inquiry into the

Sizewell B project is due to be held next autumn. The planning team is hoping to prepare designs, safety criteria and the statement of the project's need by the end of April.

As part of the planning process, the NCC has appointed Mr Ted Pugh, a leading CEGB executive, as director responsible for the PWR project. Mr Pugh, aged 58, is currently director of projects in the CEGB's generation, development and construction division at Barnsley, Gloucester. For many years he has had a close association with the NNC in nuclear design and construction.

The NCC said that the team will be at the recommended rate of 1 per cent for endowment rates of existing borrowers and differential schemes will be abolished.

The Nationwide Job Halifax and the Woolf

the "top five" societies have decided to stop more on larger loans.

Nationwide abandons differential system

By Michael Cassell

THE NATIONWIDE Building Society, the country's largest, is to follow a other major societies and abandon its system of differential mortgage rates.

The society said that December all new mortgagors would be at the recommended rate of 1 per cent, with 1 per cent ad for endowment rates of existing borrowers and differential schemes abolished.

The Nationwide Job Halifax and the Woolf

the "top five" societies have decided to stop more on larger loans.

Oscar the Elm jobs system

BROOK STREET, the government bureau, has spent £1m on developing computerised job-matching system. All its Central branches are linked to a system, Oscar, on details of vacancies stored. The computer prepares shortlists of candidates matched employers' job descriptions.

Anti-smoking kit for doctors

BRITAIN'S 25,000 doctors are being sent a special smoking kit as part of a £25,000 campaign, issued by the Health Education Council and the Anti-Smoking and Health group (ASH), including posters, stickers, and a sample survey show on average each general practitioner could persuade patients a year to smoking.

This latest campaign as the Government less willing to support action on tobacco advertising.

Surrey Docks plan Europe's biggest

LYSANDER ESTATE seeking detailed permission for what would be Europe's private commercial development in Surrey. Lysander, owned by BP Petroleum with 25 per cent stake, Demex Oil and Gas with 22 per cent, Hunt Overseas Oil with 10 per cent, and Kerr McGee Oil with 25 per cent.

Partly as result of efforts by the Offshore Supplies Office and the conditions laid down in the licensing terms, UK manufacturers and service companies have gained a 70 per cent share of the orders placed by operators on the UK continental shelf. UK oil and gas producers are now investing about £2.5bn annually on equipment and services.

Partly as result of efforts by the Offshore Supplies Office and the conditions laid down in the licensing terms, UK manufacturers and service companies have gained a 70 per cent share of the orders placed by operators on the UK continental shelf. UK oil and gas producers are now investing about £2.5bn annually on equipment and services.

Masefield on new railway age

SIR PETER MASEFIELD chairman of London port, said at a London conference on Railways in the Electronic Age that in efficiency, safety, reliability and reduced operating costs, rail services for passengers are at the heart of rail in the future.

Lonrho denial

LONRHO, the international trading conglomerate, denied yesterday a report that its Johannesburg subsidiary had given Mr Mugabe's ruling ZANU-PF party over £700,000. Mr Spicer, a Lonrho director, said it was "a rubbish".

Insolvency boom

INSOLVENCY figure October show a record of company liquidations presented by the Department of Trade in its official journal. British Business said the civil strike continued to distortions in the figure precluded presentation monthly figures for liquidations in April.

Law breakdown

THE LAW SOCIETY, the body of solicitors, has apologised law students for errors marking their final examination papers. These students being helped to have failed subjects are required to re-take one subject.

TSB charges up

COST of a TSB account will rise for customers from tomorrow. The bank puts up its fees for the second time.

It affects England, Scotland, Wales and the Channel Islands, but not Northern Ireland.

Customers with less than £150 in their account will pay 15p charge, previous £10.

£2bn bonds sale

THE SECOND issue of Link National's £2bn bonds, formerly known as Grammy Bonds, sold £2bn in the first 12 days since their launch on November 17 last year.

North Sea research pledges may be sought

BY RAY DAFTER, ENERGY EDITOR

OIL COMPANIES seeking new North Sea exploration licences may have to give the Government an undertaking that they will involve UK companies in research and development projects.

The scheme is being discussed at the Energy Department. It could be incorporated in conditions laid down for the next round of offshore concessions. The Government may well offer its eighth round of licences next year.

Officials, particularly those in the department's Offshore Supplies Office, are keen to encourage the research and development capability of UK companies, especially those involved in providing services and

development of a UK oil supply industry, is keen to see oil producers and their equipment suppliers working more closely on research and development projects which could lead to the exploitation of small fields and reservoirs in deep water.

Other research projects might include the development of underwater technology, the miniaturisation of platform production equipment and improvements in recovery techniques.

Energy Department officials said yesterday that the scheme under consideration was not an implied criticism of the oil industry. It recommended that most of the major oil companies had extensive research and development programmes; this

had been demonstrated in the novel techniques now being employed in various fields.

But officials wanted to see UK supply and service companies operating at the forefront of technology. In this way, they would improve their export potential.

Partly as result of efforts by the Offshore Supplies Office and the conditions laid down in the licensing terms, UK manufacturers and service companies have gained a 70 per cent share of the orders placed by operators on the UK continental shelf. UK oil and gas producers are now investing about £2.5bn annually on equipment and services.

BL claims study paper on group is misleading

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

BL LAST night accused the Centre for Policy Studies of proposing to commercialise vehicle importers to make increased headway in the UK market.

Imp sum investment life business aches record level

C SHORT

AMOUNTS of lump sum investment on individual business fell during the third quarter—annual premiums by 8 per cent to £225m and single premiums by 7 per cent to £547m. Nevertheless, self-employed pensions sales in the third quarter were 20 per cent higher than both annual premiums and lump sum payments compared with the third quarter of 1980.

Linked-life business continues to grow very strongly in both life and pensions fields. Sales of linked-life bonds in the third quarter were nearly 5 per cent higher at £17.5m and at £412.7m total sales of linked bonds in the first nine months are already well above the £308m of sales for the whole of 1980 and have exceeded the previous annual sales record of £340m achieved in 1973. Total annual premiums on linked-life saving plans at £133.3m for the nine months is only £7m below the record sales in 1980 of £140m for the whole of the year.

Ordinary life business, selling conventional savings plans and protection contracts, continues to grow steadily, due in part to sales of guaranteed income bonds. But industrial life business, where agents collect premiums from the homes of policyholders, remains dull. Annual premiums declined 5 per cent on the quarter to £52.3m and have grown by just over 1 per cent to £61m on the nine months.

Notes issue leads to ck of harmony

URGENCY general meeting of the Performing Right has been called for 16 to try to resolve row over the issue of the identity of the members who have in society elections.

ent members of the which raises about £40m in copyright fees from BBC performances of have been trying to force society to identify about 500 12,000 membership who votes.

argue that the system voting which gives to the most successfulers and publishers allows of big publishers to the society affairs.

meeting is being held the effect of an amendment of the Companies Act, many thought would be to reveal the voting list, is it unclear.

adjournment debate in Commons in March, Mr Eyré, Under Secretary of State, said that the "deficit" in the Companies Bill would have exempted companies limited by guarantee as PRS—from the disclosure requirements if it is to be corrected." We told Mr Leslie J. Labour MP for: "The provision to do so will require disclosure of voting rights." Now Michael Freegard, chief executive of PRS, says he does not believe the Companies Act, indeed, will force dis-

el's advice is that the voting right system at does not constitute a class under the terms of the society has approached government and has been told that the "PRS amendment" in fact specifically at the society and had the purpose of having the rules for com which had shares and which had not.

ow has been fought with e of personal bitterness seems to mark disagreement involving the arts and us of money.

e centre of the row are erent membership categories and weighted voting. They are:

visional member—three published: No vote.

cate member—earnings for a writer or £750 publisher in not more than three years—one vote.

members—writers who earned £1,000 in each of any three consecutive years—£10,000—10 additional 10 votes go to who have earned a total of 100 from their works in 20 years or in the pre two years. The figures publishers are £50,000 and 0 respectively.

Rev. Lyttleton, a com

sor and solicitor who is a r of the society, has been a campaign within the and in the courts to disclosure of the 20 votes rs to try to end "a self

ing oligarchy."

he believes that within this perhaps less than 100

ers, "though the device multiple corporations and control over top com

have actual control over

society and thereby a

hold on the entire music

industry in the

as an ally in Mr Huckfield

drawing up proposals

would aim to part



nationalise PRS and "protect composers and lyricists from the depredations of the publishing industry".

Mr Huckfield also wants clubs and small shops to be exempt from PRS licence fees. He did not however win a place in last week's ballot for Private members' bills.

Mr Freegard believes the society has run into disputes because it tries to represent the interests of a majority of members who have published only a few songs as well as the minority of professional composers and publishers.

"We have been attacked by one of our members for what he says is a lack of democracy. His views, it is quite clear, are not shared by the majority of its members.

"The society is marginal to maybe 80 per cent of the members," he added.

If there was to be one man, one vote the whole method of distribution of revenue would be at risk, Mr Freegard argues, with the possibility that the less successful could vote themselves a larger slice of the earnings of the top composers and publishers.

Those with 20 votes have 38 per cent of the votes whereas their work earned and received 61 per cent of the society's distributions to its members the previous year.

Mr Freegard hopes that the society can soon get back to concentrating on its main business—trying to make sure that wherever a member's music is played in public members get their fees.

The most difficult thing we have to do is to secure reliable information about what has been performed—even with such impeccable organisations as the BBC," Mr Freegard said.

The BBC pays 2 per cent of licence fee income to PRS—more than £10m for 1980. Next month the Performing Right Tribunal, which adjudicates disputed cases, will hear the PRS claim for 1.5 per cent of net advertising revenues of the ITV companies. Mr Freegard believes the companies have paid between 0.6 per cent and 1 per cent in the past.

The drive to increase income from the small premises playing music to their customers will also continue, despite adverse publicity.

More staff and investigators—usually retired policemen—will continue to be hired as long as the percentage increase in administration costs is matched by a similar percentage of revenue increase.

PRS points out that only 20 cases a year come to court. Some Indian restaurant owners in the London area are in for a shock however. Mr Brahma Kaicker, secretary of the Indian Performing Right Society, was in London last week. He was taken for meals at particular erring restaurants to listen to the music to see whether any of the 400 composers he represents are entitled to fees.

UK NEWS

Prior confident as Ulster strike approaches

BY PETER RIDDELL, POLITICAL EDITOR

MR JAMES PRIOR, the Northern Ireland Secretary, is confident that the Government will be able to contain the impact of the threatened strikes and protests in the Province on Monday by Loyalists and supporters of the Rev Ian Paisley.

Mr Prior gave a report to the Cabinet in London yesterday and there was a discussion of the current crisis. Ministers are confident that morale in the RUC and the security forces is high and hope to ride out Monday's disturbances.

There are no plans to revise the timetable or the substance of talks with the Dublin Gov-

ernment on the establishment of the Anglo-Irish Council.

Our Belfast Correspondent writes: Official Unionist leader Mr James Molyneaux spoke yesterday of his meeting with Mr Prior and said he was dissatisfied over the Government's unchanged position on the Anglo-Irish talks. Official Unionist MP for Armagh, Mr Harold McCusker, said the talks with Mr Prior were a "complete waste of time."

Mr Jack Hermon, Chief Constable of the Royal Ulster Constabulary, last night warned that the Provisional IRA were intent on murdering leading citizens as part of their plan to create "total disorder" in an

attempt to "provoke the Protestant community into extreme action and set up a chain of events favourable to the Provisional IRA's aims."

Yesterday afternoon a 45-year-old part-time UDR man became the latest IRA victim when he was shot dead in Strabane.

Meanwhile, in the House of Commons, Mrs Margaret Thatcher said she hoped all law-abiding citizens in Northern Ireland would support the security forces.

Last night 500 power workers from Ballylumford power station in Larne voted to strike on Monday. They received a visit from Mr Ian Paisley on Wednesday night. This could leave

much of the province without electricity.

Meanwhile in Belfast the UDA's eight-man inner council met to decide its stance.

The Ulster Loyalist Central Co-ordinating Committee, an umbrella group of Loyalist paramilitary organisations, was also meeting last night.

"Surely by now the Secretary of State has got the message that empty words which have been all too common from people in his position will no longer suffice to allay the fears of good people whose lives are in jeopardy," said Dr Girvan.

Two other gunshot victims—one a part-time UDR man and the other a Roman Catholic victim of a sectarian attack—were also buried in Ulster yesterday.

Dr John Girvan, Moderator of

the Presbyterian Church, yesterday accused Mr Prior of repeating "empty words". Speaking at the funeral of an RUC reservist shot dead by the IRA on Tuesday, he said: "We are now saying enough is enough."

"Surely by now the Secretary of State has got the message that empty words which have been all too common from people in his position will no longer suffice to allay the fears of good people whose lives are in jeopardy," said Dr Girvan.

Two other gunshot victims—one a part-time UDR man and the other a Roman Catholic victim of a sectarian attack—were also buried in Ulster yesterday.

Dr John Girvan, Moderator of

York Trailer cannot register trade mark

By Raymond Hughes,
Law Courts Correspondent

A LEGAL principle that no trader can monopolise a geographical name has prevented York Trailer Holdings from registering its long-used trade mark.

The House of Lords yesterday upheld the refusal of the Registrar of Trade Marks to allow the company to register its mark, which includes the word "YORK" in capital letters, unless it disclaimed exclusive rights to the use of the word. The company had refused to do so.

Lord Wilberforce said York Trailer's parent was a Canadian company based in York, Ontario. Neither had any connection with the English city of York.

York Trailer wanted to register the mark in connection with its business of making freight trailers and containers. It had used the mark on a substantial scale for a long time.

Lord Wilberforce concluded that the Registrar had been right not to allow York Trailer to monopolise the name of an important city.

The decision means that the company will still be able to use the mark, but will not have the protection of the Trade Marks Act.

Camden council considers budget cuts of up to 15%

BY ROBIN PARKER

THE LABOUR-CONTROLLED London Borough of Camden is considering cuts to its budget of up to 15 per cent as a contingency against the Government's proposals to clamp down on rates next year.

But Mr Roy Shaw, leader of Camden council, yesterday denied emphatically reports that chief officers are drawing up last-ditch emergency plans which would involve cuts of 60 per cent or a reduction of 2,600 staff.

Several reports said Mr Frank Dickson, chief executive, had asked all the chief officers to

draw up contingency plans for the draconian shedding of staff in case the Government's legislative plans left the council no alternative within the law.

Mr Shaw said it was inconceivable that such a plan could be asked for without his knowledge and equally inconceivable that Mr Dickson would do any such thing without first consulting him, as full-time leader of the council.

Camden is in danger from any move by the Government to limit council powers to raise rates. Camden spends £102m compared with the £88m

the Government thinks it should to provide a standard level of services. So far the Government has had no sanction against Camden because it is so rich in rateable resources that it receives no grant from the Government to support it.

Camden raises more than three-quarters of its rate income from non-domestic ratepayers. But the Government's intention to limit both the rate levy and the extent to which it can fall on non-domestic ratepayers poses problems for Camden.

Mr Shaw said about 5 per cent could be cut off the current expenditure budget without any effect on services if efficiency could be improved. The implied loss of 2 to 3 per cent in staff could be achieved by natural wastage.

A 10 per cent cut would need some service cuts but no redundancy. A 15 per cent cut would require drastic surgery and could be contemplated only if it was the sole way to obtain a waiver from the Government to limit both the rate levy and the extent to which it can fall on non-domestic ratepayers.

This may be academic because of the extent by which Camden exceeds the Government's assessment of how much

it needs to spend. For example, even if the Government allowed a threshold of 30 per cent above the assessment before any cut-off point, Camden would still need to cut £22m from the budget.

This is a cut of about 22 per cent, which becomes a real cut of about 30 per cent when interest charges and similar items are included.

Mr Shaw is adamant that this could not be achieved. One possibility would be for the council to resign, leaving the Government to try to make the changes.

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Howe says recession is receding

BY JOHN HUNT, PARLIAMENTARY CORRESPONDENT

SIR GEOFFREY HOWE, Chancellor of the Exchequer, argued yesterday that in the light of the slightly improved figures for manufacturing output "the worst of the recession is probably behind us."

His choice of words was similar to the assessment he gave the House last July, when he said figures showing better export prospects were "consistent with the fact that we are now at the end of the recession."

His remarks yesterday came in answer to questions in the Commons when a large number of Conservative back-benchers were critical of Government policy and once again called for mild reflation to help business.

Later, Mrs Thatcher gave an optimistic view of the trend of inflation despite the fact that the latest figures showed prices rising at 11.7 per cent a year.

There were jeers of disbelief from the Opposition when Mrs Thatcher told the House that in general inflation was on a falling course.

The latest published figures were higher because of the change in the pound-dollar exchange rate.

Welcome for Reagan 'zero option'

By Iver Owen

BOTH THE Prime Minister and Mr Michael Foot, the Opposition leader, yesterday urged the Soviet Union to give a positive response to President Reagan's initiative on nuclear disarmament.

Mrs Thatcher underlined the importance of the U.S. decision to back the so-called "zero option" in the theatre nuclear force negotiations starting at the end of this month. She emphasised that the objective was a reduction, not just a limitation, in nuclear arms, and a cut in conventional forces as well.

She warned that the negotiations are likely to be "very long and difficult" and stressed that they could lead to a balance of forces between East and West much below the present level.

The PM said she sincerely hoped the negotiations would be "fruitful" for all of us and all our people."

She indicated the Government's concern over the growing burden imposed by defence expenditure by adding: "If that response does not come then I think it is very serious for the amount of money which we all have to spend in future on armaments."

To cheers from his supporters Mr Foot said the welcome from Labour MPs for President Reagan's initiative was all the greater because they had been advocating the "zero option" for many months.

He claimed that if the negotiations were successful, it would mean that the concept of limited nuclear war, which had been supported by some members of the U.S. Administration and some others, would be outlawed altogether.

The PM refused to be drawn into this area, telling Mr Foot that she would have preferred him to give an unqualified welcome to President Reagan's initiative.

Mr Foot retorted that Opposition leaders had a much stronger right than the PM to welcome an approach which they had been advocating in Washington, Moscow and Europe.

The last person to support the "zero option" was the PM herself, he said.

Mrs Thatcher countered that Mr Foot, by supporting the campaign for unilateral nuclear disarmament, had been asking for the surrender of Britain's security.

"I believe in multilateral disarmament and I am anxious to see it," she declared amid Government cheers.

Tapsell calls for rise in capital investment

By Peter Riddell, Political Editor

A SHARP increase in capital investment over several years is required if there is to be "anything approaching reasonable levels of employment," Mr Peter Tapsell, Conservative MP for Hornsby and a long standing critic of the Government's economic strategy, said last night in a speech in London.

In a detailed analysis of capital investment of public sector borrowing, Mr Tapsell argued that it would be "infinitely easier to bring inflation under control in an expanding economy where productivity is rising. The key to expansion is capital investment."

Mr Tapsell, who is a partner in stockbrokers James Capel, criticised the Government's definition of public sector borrowing.

He stressed the need for a distinction between the Government's current account (which should balance over the course of an economic cycle) and its capital account, which should not be balanced.

Consequently, he maintained that capital investment should be allowed to rise without concern for the consequences for public borrowing over the longer term.

"There may be further increases immediately, but then I believe it will resume its downward course," she maintained.

During Treasury Questions Sir Geoffrey and other ministers repeatedly emphasised that continued recovery depended upon moderate wage settlements.

The Chancellor based his remarks about the recession on figures for the third quarter. These showed that manufacturing output generally rose by 1.5 per cent while in chemicals it was up 6 per cent and in engineering 2 per cent.

These figures showed that the movement was now in the right direction he said. The movement could be encouraged and accelerated by moderation in pay settlements and by ensuring that local authorities did not impose rates which were too high for the survival of manufacturing industry.

Mr Tim Eggar (Con. Enfield N.) told him bluntly that industrialists were looking for extra demand.

The Chancellor replied that present prospects showed that output was moving in the right

direction whereas in many EEC countries it was still moving in the wrong direction.

The improvement was happening in Britain not because of anything the Government was doing to demand, but because industry was recovering its competitiveness.

Another Tory backbencher Mr Cyril Townsend (Con. Bexleyheath) complained that many lean, efficient and well-managed companies had been pushed over the cliff by the economic situation.

"Isn't there a clear common-sense case for steering Government funds towards carefully costed capital projects in labour-intensive industries?" he asked.

The Chancellor assured him that within the overall limit of available money the Government was prepared to find funds for investment rather than current consumption.

He pointed out that it was planned to increase real investment in nationalised industries next year by 15 per cent, the highest figure since 1975.

Sir Geoffrey was questioned by Mr Michael Latham (Con. Melton) about the level of

interest rates. Mr Latham recalled that in recent days the Bank of England had intervened to keep rates up and he wondered how this helped.

The Chancellor explained: "Although rates have come down a little from their peak we must proceed cautiously if we are not to let up in the fight against inflation."

Mr Leon Brittan, Chief Secretary to the Treasury, was asked by Mr Teddy Taylor (Con. Southend E) whether it was still the Government's intention to aim at a substantial reduction in the public sector borrowing requirement by 1983.

Mr Brittan said the policy was to secure a reduction in PSBR as a proportion of money gross domestic product over a period of years.

Mr Peter Shore, shadow Chancellor, claimed this was an important change of Government policy which showed that the medium-term strategy had been abandoned so far as the PSBR was concerned.

This was firmly denied by Mr Brittan, who said the borrowing requirement for 1981-82 was on target.

Ministers face problems over alternatives to rate referendums

BY PETER RIDDELL, POLITICAL EDITOR

DEPARTMENT of Environment ministers and Tory Party managers are having difficulty finding an alternative to referendums which will both limit local authority rate increases and be acceptable to Tory back-benchers.

Mr Michael Heseltine, the Environment Secretary, has had several meetings with the main critics on the back benches following the 20 abstentions in last week's debate in the Commons.

The main options are:

Direct restrictions on local authority rates, approved by parliament, as in Scotland, though there are reservations that this might involve the House of Commons in central decision-making.

Fresh elections for councils seeking rate increases above a limit specified by Whitehall. Party managers do not believe this will make much headway

because of their worries about possible electoral gains by the SDP-Liberal alliance.

Elections of a third of each council each year, the system that existed before the local government reorganisation of the early 1970s. This is regarded as a gentler means of control than the others.

Mr Heseltine is believed to be more sympathetic to the options involving greater local accountability, such as elections.

Party managers are primarily concerned with reducing back-bench objections, so a concession seems certain that the main provision on rate increases will be temporary.

A further option being discussed by a number of senior back-benchers is that a referendum should be advisory rather than mandatory, with fallback provisions allowing for central

limits if necessary. This may not be acceptable to the hard core opponents to referendums.

Party managers concede that the Bill is not very likely to retain the referendum proposals. A decision will have to be taken within the next week or so if the measure is to be in place for the next rate-fixing round.

Ministers are determined to press on with legislation. In a speech last night to the Institute of Directors, Mr Heseltine said he was considering alternatives to referendums.

"But the objective of such legislation needed to control high spending is beyond question."

It is unclear whether any alternative proposals will merely require amendment of the existing Bill or will involve a new Bill, which would be highly embarrassing to the Government.

However, the delay has aroused suspicion, particularly among the left in the union that it has been done to foil right-wing consideration of re-running the whole ballot again because of the now expected defeat of the right's favoured candidate for the general treasurer's job, Mr John Raywood, an assistant general secretary.

Left-wingers feared the right might use the absence of Mr Ken Thomas, CPSA general secretary, first on holiday next week and then at the public service's international conference in Singapore the week after to push through a rerun.

While key areas such as the Post Office seem to be voting heavily for Mr Graham, many in the union now expect the result of the voting could be extremely tight after a series of large left-wing votes for Mr John Macreadie, a CPSA assistant secretary who is a supporter of the Labour Party's Militant Tendency.

Given Solidarity's commitment to fighting the far left, it is highly unlikely that it will drop its demands altogether.

But in the short term it is likely to try to build on the increasing desire for unity of MPs on the "soft left" by seeing if there is any way its proposals could be modified to win wider support on the left.

Solidarity already encompasses a fairly wide spread of MPs on the right and centre of the party, and it has taken several weeks of discussions to agree a firm set of proposals.

Earlier this week, however, the steering committee approved a six-page document setting out six main objectives for the group over the coming year.

These include reviewing the rules governing the re-selection of MPs and the election of the party leader; pressing the principle of "one-member, one-vote" for party elections.

Thursday: Farming and horticulture development regulations; London Docklands Development Corporation order; Boxing Bill, Second Reading; short debate on cuts in BBC external services.

Wednesday: Short debates on the relationship between European Nato countries and the U.S. and on steps to encourage employers to expand their workforce.

Thursday: Debates on law and order, and on the damaging effects of high interest rates.

Friday: Private Members' motions.

Younger says two Scots plants will escape BL cuts

BY IVOR OWEN

CUTS in BL's truck and bus division due to be announced today will not necessitate the closure of either the Bathgate or Alton (Glasgow) works, Mr George Younger, the Scottish Secretary, assured the Commons last night.

He refused to reveal the precise extent of the job losses which will be made known today and angered Labour MPs by revealing that he had no personal discussions with Sir Michael Edwards or any other senior BL executives.

The decisions necessary to bring capacity into line with prospective demand are for those who run the company, he insisted.

Mr Younger, who infuriated the Labour benches by being unable to name the senior BL executive principally concerned, promised: "You will find that the influence of the Scottish Office on the decision taken by BL has been very considerable indeed."

Labour MPs sought to censure the Government for pursuing policies which had brought record unemployment to Scotland and caused a disastrous rundown of industry. Mr Younger accused them of exaggerating the admitted difficulties facing the Scottish economy.

Mr Younger highlighted the fact that in contrast to previous recessions, Scotland was showing greater resilience than anywhere else in the United Kingdom.

Unemployment in Scotland was "tragically and unacceptably high" but had increased at a lower rate than in the country as a whole since mid-1980.

Contrary to the predictions of Labour MPs, said Mr Younger, Scotland had not been turned into an industrial desert. He saw the best hope for the future expansion of the Scottish economy in the attraction and growth of high technology industry.

Launching the Opposition attack Mr Bruce Millan forecast that unemployment in Scotland, already at record levels, would become worse.

He pressed Mr Younger to stand up for Scotland in the ministerial consideration of the £500m bid for the Royal Bank of Scotland Group by the Hong Kong and Shanghai Banking Corporation.

Next week in parliament

COMMONS

Monday: Social Security and Housing Benefits Bill, Second Reading; Agriculture and horticulture schemes and regulations.

Tuesday: Transport (Finance) Bill, Second Reading; London Docklands Development Corporation (Vesting of Land) orders.

Wednesday: Local Government (Miscellaneous Provisions) Bill, Second Reading.

Thursday: Debates on law and order, and on the damaging effects of high interest rates.

Friday: Private Members' motions.

Tapsell calls for rise in capital investment

By Peter Riddell, Political Editor

A SHARP increase in capital investment over several years is required if there is to be "anything approaching reasonable levels of employment," Mr Peter Tapsell, Conservative MP for Hornsby and a long standing critic of the Government's economic strategy, said last night in a speech in London.

In a detailed analysis of capital investment of public sector borrowing, Mr Tapsell argued that it would be "infinitely easier to bring inflation under control in an expanding economy where productivity is rising. The key to expansion is capital investment."

Mr Tapsell, who is a partner in stockbrokers James Capel, criticised the Government's definition of public sector borrowing.

He stressed the need for a distinction between the Government's current account (which should balance over the course of an economic cycle) and its capital account, which should not be balanced.

Consequently, he maintained that capital investment should be allowed to rise without concern for the consequences for public borrowing over the longer term.

CPSA to delay election results

By Philip Bassett

PUBLICATION OF crucial election results for two key senior posts in Britain's largest Civil Service union is to be postponed for two weeks to allow for a thorough examination of virtually every ballot return following allegations of voting irregularities.

Mr Brittan said the policy was to secure a reduction in PSBR as a proportion of money gross domestic product over a period of years.

Mr Peter Shore, shadow Chancellor, claimed this was an important change of Government policy which showed that the medium-term strategy had been abandoned so far as the PSBR was concerned.

This was firmly denied by Mr Brittan, who said the borrowing requirement for 1981-82 was on target.

BL teabreak strike review

BY ARTHUR SMITH, MIDLANDS CORRESPONDENT

MOVES ARE expected today to escalate the strike over tea breaks that has halted all car output at BL's Longbridge plant.

All 350 Longbridge shop stewards have been called to a meeting at which they will review support for 2,300 assembly workers who walked out last week in protest at company proposals to reduce the time allowed for tea breaks and rest periods.

Some leading stewards believe the two week stoppage has now extracted the maximum concessions possible from the management. The fear is that stocks of models produced at Longbridge, including the successful Metro, could be sufficient for the company to sit out the dispute for a few more weeks and force the strikers back to work.

However, any move to widen the dispute and involve other workers could prove counter-

productive. There is likely to be resentment among the 5,000 Longbridge workers made idle by the strike. In addition to the immediate loss of pay, a £20 a week productivity bonus is at risk as Christmas approaches.

Most of the strikers attended a mass meeting at the factory yesterday at which they voted to continue the strike. But they will meet again at a Birmingham public hall on Sunday to review the position.

The walkout was prompted by management proposals to fund the one-hour cut in the working week by a reduction in relaxation allowance. The unions acknowledge the move has to be financed through higher productivity but insist breaks and rest time should not be interfered with.

The company in two days of negotiations this week made one concession, saying the proposed cut in relaxation allowance from 51 minutes a day to 40

could be phased in over weeks rather than immediately.

Whether that concession will be sufficient to win over strikers who have already

two weeks pay remain to be seen.

Negotiations, which began on Monday, have been over the company's insistence that any additional pay on top of the 4.5 per cent increase have to be financed by management.

The unions are adamantly

they will not accept any scheme that involves financial penalties on plants that meet requirements set by management.

NUS may escalate P&O act

BY IVO DAWNEY, LABOUR

THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

Why Boston recanted its doctrine of market leadership

BY CHRISTOPHER LORENZ



If you try to visit Alan J. Zaton, it's a two-to-one chance that you'll lose your way in the maze of dead-ends and one-way streets that comprise the business and financial district of the city of Boston, Massachusetts. Once you have struggled through, you will probably then discover that the square in which Dr Zaton's office is situated is not even marked on your map.

For an organisation whose most obvious achievement is its production of simplified strategic "route maps" to help the barons of big business plot their strategy, the headquarters of the Boston Consulting Group is remarkably hard to find. But then many of its detractors have maintained for years that, after lots of expensive analysis, its famous curves and matrices tell you where you are and give you some idea of where you should go next, but fail to help you there.

In the past few years, in almost direct inverse proportion to an unprecedented boom in BCG's business, has come growing criticism that its maps are so over-simplified that a company can drive itself into a dangerous situation by following their directions.

Zaton naturally rejects such an allegation, but in a sufficiently qualified way to indicate that BCG has indeed reacted to it—as well as to the radical changes in the business environment since the early 1970s—by applying its once universal dogma more selectively, and by refining the concepts.

The most evident change occurred several months ago.

When BCG announced it had "added to its bag of tools," as Dr Zaton puts it, a new matrix which gets away from the old overwhelming preoccupation with growth and market share, and instead categorises businesses and industries according to two criteria: size of competitive advantage and the number of ways this can be achieved (the concept is described in the illustration).

Unlike the old matrix, the new one can be applied to specialised, even single-product companies, as well as those with a broad portfolio. But even for a diversified group it represents an advance by taking more account of the very varied competitive environments in which different businesses operate.

Some of BCG's own competitors moved in this direction some time ago, initially McKinsey and more recently Professor Michael Porter of the Harvard Business School, whose best-seller "Competitive Strategy" was published last year and can now be spotted in top executives' offices all across the U.S. But BCG claims its new approach is simpler, therefore more precise and therefore more valuable than those of its competitors.

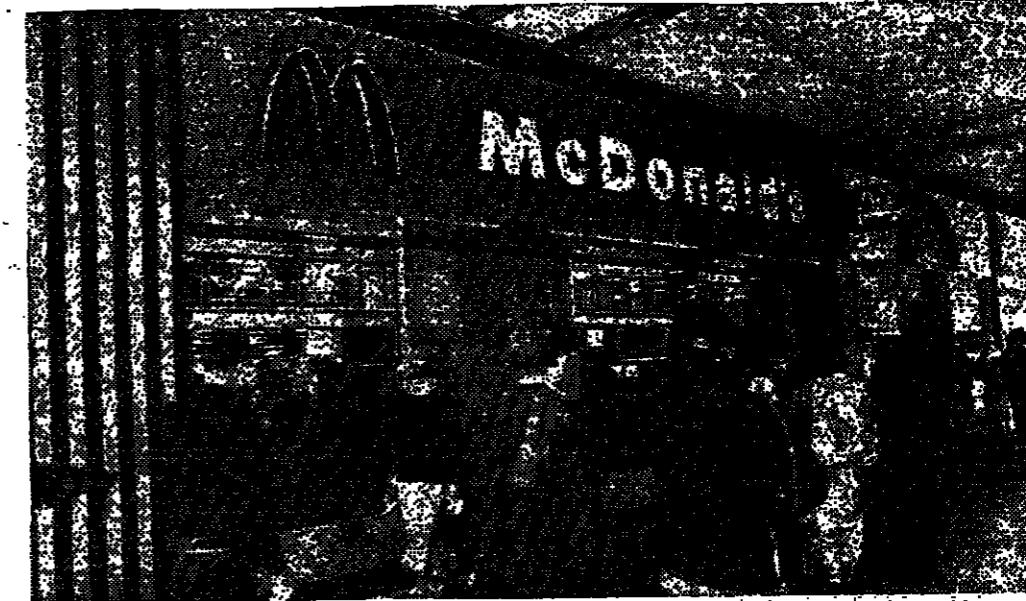
The brochure which BCG has just published to describe its latest work makes no bones about the old growth/share matrix. "It made a major contribution to strategic thought," but "today it is misused and over-exposed. It can also be misleading or worse."

The brochure also claims that the new matrix "is a better tool, but it can also be misleading or worse."

So why the growing barrage of criticism of BCG's concepts? Has it been based on inadequate public understanding of how the group has actually applied its portfolio matrix with clients in private in contrast with some of the publicity material, or are Zaton and his colleagues being wise after the event? The article below assesses both sides of the argument.

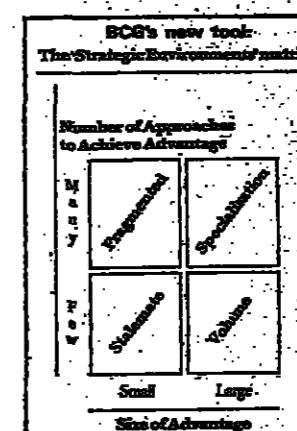
Competitive Strategy: Techniques for Analysing Industries and Competitors. By Michael E. Porter. Free Press, a division of Macmillan Publishing. Price \$15.95.

** The Boston Consulting Group Annual Perspective 1981. Available from offices in Boston, San Francisco, Chicago, London, Munich, Paris, Tokyo.



In terms of BCG's new matrix, McDonald's has achieved a remarkable success with its move from "fragmentation" through "specialisation" and into "volume".

HOW BCG EXPLAINS ITS NEW MATRIX



can be combined into a simple matrix to help guide strategy development. The specific requirements for success are different in each quadrant.

Over time, the nature of the competitive environment can change. Businesses that start out in fragmented industries can move to the volume category. McDonald's did this in moving from fragmentation to volume.

Businesses that offer only one of a few ways to achieve advantage, and those that present several ways.

These two factors—the size of the advantage and the number of ways it can be achieved

are clearly volume. Some have moved toward specialisation, as some Japanese and European companies have proved to the large U.S. auto makers. Some have remained volume businesses by going toward world scale economics, as Caterpillar has shown in construction equipment.

heady days of a decade ago when BCG and its growth/share matrix were enjoying their first flush of youth. The matrix has certainly not been abandoned. But a few months ago, BCG abolished the traditional special session of the group's conferences for clients which had been devoted to the matrix. Now much of the emphasis is on BCG's new, highly differentiated, approach to analysing competitive advantage and strategic opportunity.

A sign of BCG's sensitivity about the new may be its decision to drop using the term "matrix" in the title of its new "tool." Though matrix is precisely what it is. Perhaps, if it is to avoid being type-cast again, this time around, it should have followed McKinsey's lead in abandoning close identification with the particular technique. To use BCG's own jargon, a "star" technique can as easily become a "dog" with which its progenitor is lumbered for years to come.

A series of Management Page articles on strategic management and planning, including case studies on companies such as Shell, GEC-Garrett and Reed International, is now available as a booklet. From Drama Twines, P.O. Publicity Department. Price £5 including p and p. Payment to be enclosed with order.

BCG's new grid as providing a reasonably precise definition of what will be attractive and what not." For its part, McKinsey can claim that its type of matrix has been made more precise since its initial introduction by the addition of quantification techniques—though again this has many attendant dangers.

The easiest reply to allegations that BCG's market share dogma was misleading would be the classic argument that "it all depends on how you define the market, and whether you segment it in the right way." In other words, a company with a low share of a wide market may be transformed into the leader at the stroke of a pen if you split the market into small segments.

Paramount

In retrospect, Alan Zaton feels that a further factor behind the business world's overwhelming concentration on market share was BCG's decision to quantify both axes of its matrix. It had been formulated by him in 1967 as a simple graphic aid to help a corporation understand its strengths and weaknesses, and to suggest the sort of balanced portfolio of businesses at which it should aim. Yet within two years it quantified both the market share axis and the vertical one (market growth), thus encouraging corporate planners and other fans of so-called "scientific management" to formulate all sorts of supposedly precise equations.

Rather than going in for quantification, BCG might have done better to emulate McKinsey, GE and Shell, which developed a simple three-by-three matrix with the centre boxes representing the grey areas between the extremes of "high" and "low." William Rothschild, a senior planner at GE, is convinced that "to get guys to do anything, you have to make things simple."

Zaton admits that the concept of "industry attractiveness" which was used in this three-by-three matrix (which he credits to McKinsey), was a step forward. But like Professor Porter, he complains that it was originally so loosely defined that it often led companies to excessively led companies to excessively subjective conclusions. He sees

the growth since 1973 has put a brake on the previous trend in process industries towards increasing scale. Together with the increase in transport costs, this has given more scope to regional and other small-scale competitors.

• The growth of private label consumer products has encouraged the development of the higher-priced segments of branded goods. This has resulted in greater specialisation of manufacture, again giving added advantage to specialised producers.

THE GNOMES OF THREADNEEDLE STREET ARE MOVING

The past year has seen a further sharp increase in the number of foreign banks directly or indirectly represented in the City, bringing the current total to a remarkable 220. This month's issue of *The Banker* analyses their growth, examines how their market is rising, and shows how they are opening up new areas of business.

Also in *The Banker* this month, we take a cool, not wholly biased, look at the new methods of monetary control and suggest that productivity levels in the major UK clearing banks lag far behind those in leading US, German and French banks.

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The penalties of over-simplification

THE MOST obvious criticism which has been directed at the Boston Consulting Group is one from which virtually every management consultancy has suffered since the word consultant was first invented: "You're strong on advice, but weak on implementation." In other words, "You walk away just when the going gets tough."

Adi too frequently, this attack is justified. To some extent, the BCG growth share matrix must be exempted from blame, since it is by definition largely a diagnostic tool, and far less prescriptive than the work offered by many other consultancies. "The portfolio is of no direct value to implementation, and no one ever said it was," says one senior BCG consultant.

On the other hand, the group vehemently denies that this implies it is not prepared to remain with its clients to help develop and implement solutions once the matrix diagnosis has been done. Anthony Habgood, one of chief executive Alan Zaton's three colleagues on BCG's management committee, says two of his own clients are companies with which he has been working for seven years.

Zaton himself estimates that

70 per cent of the group's total business is with clients with whom it has worked "pretty steadily" for over 10 years. A consulting assignment is not successful unless the client is successful, "he declares with admirable worthiness.

More significant than this general sniping have been the second category of complaints about BCG's attitude to "dog" businesses—those with low market share, in low growth markets, and with near-negative or negative cash flows.

The often-repeated statement by BCG's founder and chairman, Bruce Henderson, that "dogs are essentially worthless" seemed fine in the days when growth was aplenty and the fashion was for diversification-through-acquisition. But even before world growth began to slow in the wake of the 1973 oil crisis and amid the ensuing bout of economic recessions, consultancies were beginning to realise that the way BCG suggested dogs should be treated was often misleading or impractical.

Not only did many dogs continue to prosper—albeit moderately—but it frequently proved difficult to get rid of the dogs. There was also increasing recognition of the obvious: that, in an era of low growth, stars

and "cash cows" will be hard to find, and that a high proportion of many companies' portfolios—in some unfortunate cases the whole lot—will by definition be "dogs."

Dr Zaton readily concedes to the attack that the portfolio matrix did rest partly on the commodity-like assumption that anything in the dog quadrant was bad, just as anything in the star or cash cow boxes was good. But he maintains that "this was not the way our consulting work was actually being done."

Habgood responds in similar fashion to the third major criticism of BCG: that it encouraged a mistaken belief among companies that market share was usually of overwhelming importance to their competitive position. Cash flow and profitability, it is not for some years, he claims, that the group's consultants have used the concept of market share in straightforward fashion as a proxy for a company's competitive position.

It is against this background that BCG has now coined the phrase "cash dog," as distinct from the worthless canine variety. The term had received little public exposure until our publication of the article by Michael Gould, a Boston vice-president, in this series on November 12. It has inevitably

Nor did the group's literature

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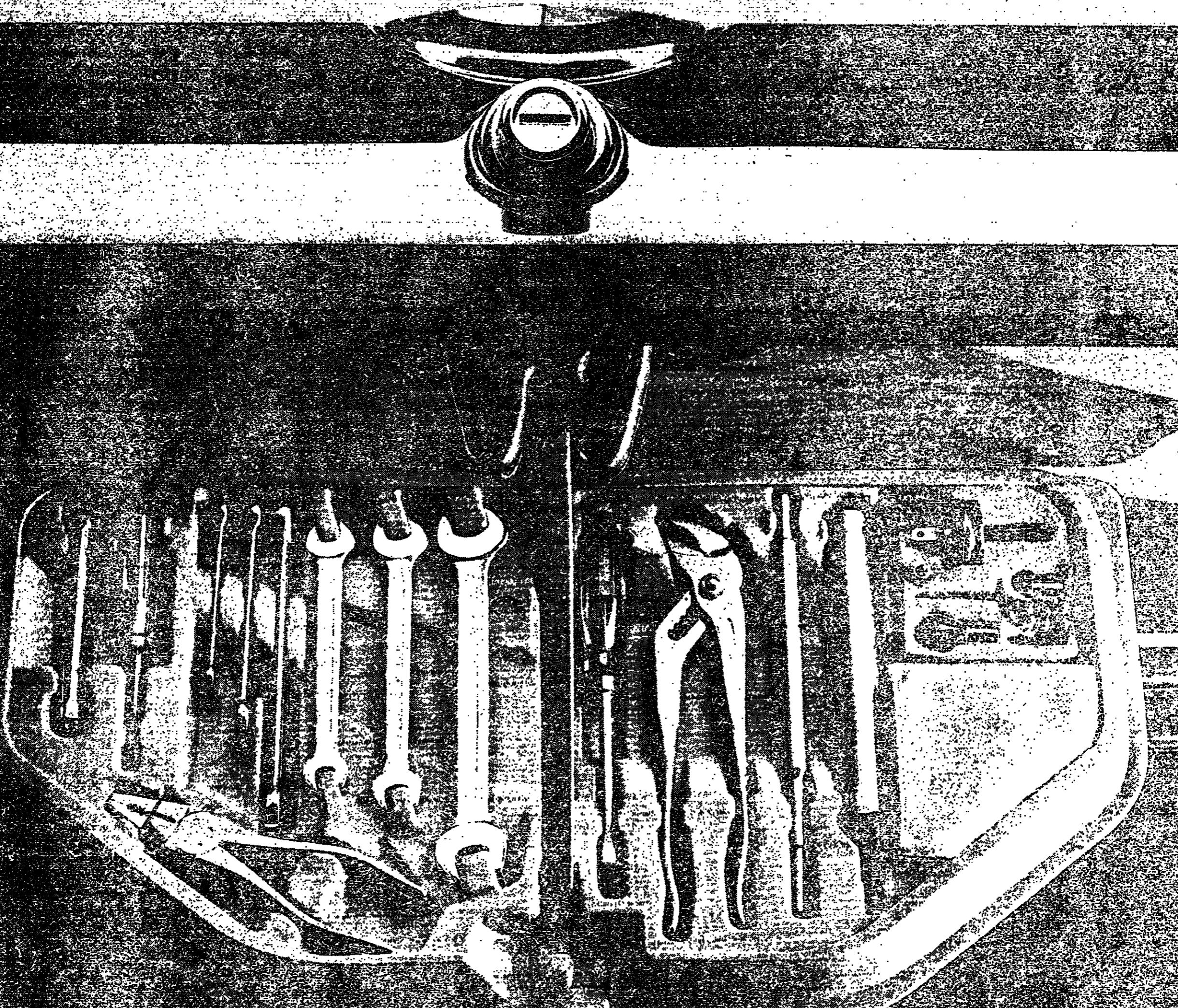
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Extracts from Mr. Michael Radin's statement for the year ending May 29th 1981

- After the loss of £150,000 at the Interim stage, the recovery referred to in my Statement was sustained and the profits before taxation for the 12 months were £115,163 (last year 13 months £115,858).
- The Directors recommend an Ordinary Dividend of 6.25% (5.25% last year).
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OTI 11/10



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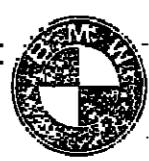
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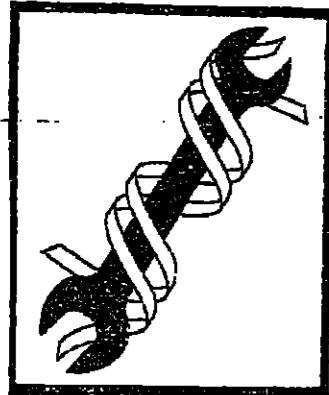
Well, you never know, it might come in handy for those odd jobs around the house.



THE ULTIMATE DRIVING MACHINE

TECHNOLOGY

EDITED BY ALAN CANE



Hoechst braves home fury to invest abroad

BY DAVID FISHLOCK, SCIENCE EDITOR

But Professor Hansgeorg Gareis, who persuaded the Hoechst board to approve the U.S. investment, says bluntly, that Germany is not at the forefront of this branch of science. He estimates that about 80 per cent of the biologists left Germany in the 1980s.

"The intellectual density in Boston is much higher than anywhere in Europe, and especially in Germany," Prof. Gareis says. He is head of Hoechst's pharmaceuticals division, the world's biggest manufacturer of drugs.

Although drugs account for only 17 per cent of the group's turnover, they absorb nearly 40 per cent of its research investment. At £110m last year, pharmaceutical research amounted to nearly 12 per cent of the group's world sales of drugs.

The story of the investment in Harvard began with the arrival in Frankfurt of Professor Howard Goodman, the eminent Californian molecular biologist, with, as he claimed, "a beautiful idea."

This was simply that Hoechst should sponsor a new research centre at Harvard, with Prof. Goodman at the helm. And Hoechst "genetic engineers" working alongside the academic researchers.

Gareis was gripped with the idea but, with Goodman, first explored the possibility of sponsoring such a research centre at several U.S. universities.

When, finally convinced that Boston should be first choice, he was faced with the problems of selling the idea to his own board and to the Harvard dicons.

The dicons demanded certain conditions before they would accept Hoechst's largesse. It had to be a long-term commitment, and Harvard had to remain free to pursue research

of its own choosing, and to publish results when and where the dicons wished. The company would not direct the research programme of the new laboratory.

Hoechst's directors then had to be persuaded that this was the best way of expanding corporate research in genetic engineering. The company, although firmly rooted in the tradition of research, and well represented at board level by scientists, is nevertheless a very conservative one, with no experience of venture capital.

Prof. Gareis admits that in Boston Hoechst has made a commitment "with quite a bit of risk in it". Moreover, he personally is being held responsible for the venture. The cost—including an additional \$10m-12m towards a new building—comes from the research budget of his division. But he sees it as a model of how industry-university rela-

tionships will be forged. Hoechst will have exclusive rights to the results of research

and it has sponsored itself in the new Department of Molecular Biology, to be directed by Goodman.

But it will have to negotiate with the U.S. Government for rights to any discoveries made with funds from the Massachusetts General Hospital's main research sponsor, the U.S. National Institute for Health (about \$30m per year). The company will also vet senior appointments.

Gareis sees it as a "window on the new frontier," the success of which depends on trust on both sides. He will have four of his own PhDs working in the new centre, and will also be expanding his research in genetic engineering, in a new biochemical building nearing completion in Frankfurt.

In addition, the company is to expand its genetic engineering research in Japan—a nation, Gareis says, is heavily engaged without disclosing too much about its progress.

He remains convinced that such a relationship, backed by a formal contract (which has been made public), would be impossible with the hidebound and highly bureaucratic German university system.

The contract took only eight weeks to negotiate. The public criticism, however, has had the effect of making Hoechst management very familiar with the new venture, as it has frequently been called upon to explain it.

But the Boston investment rests upon four years of research by Hoechst in Frankfurt and Marburg on such targets as insulin, interferon and foot-and-mouth vaccine.

The company first synthesised insulin in the mid-60s but thinks genetic engineering may afford a cheaper route. Prof. Gareis puts Eli Lilly 6-12 months ahead of Hoechst in developing genetically

engineered insulin. Pure interferon will be another drug, but will mainly find therapeutic uses. Virtually identical such as heparin (heparins) and cancer. And, he believes, researchers are well on the way to a vaccine for foot-and-mouth disease from their research Marburg on monoclonal bodies.

While drugs are undoubtedly driving Hoechst's biotechnology research at present, Prof. Gareis believes that in time "bichemicals" may turn out to be the biggest customer. The group has a major stake in chemicals.

"I'm certain that in the foreseeable future there will be impact in this area—for me it is without question."



Prof. Hansgeorg Gareis

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And, he believes, researchers

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Marburg on monoclonal

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oup has a major stake in ch-

emicals.

"I'm certain that in the in-

seable future there will be im-

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But the Boston investment

rests upon four years of

research by Hoechst in Frank-

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and foot-and-mouth vaccine.

The company first synthesised

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FINANCIAL TIMES SURVEY

Friday November 20 1981

Switzerland

BANKING, FINANCE AND INVESTMENT

The return of inflation—albeit at a rate which countries like Britain would find very tolerable—has thrown the Swiss authorities into mild shock. Their problem is to contain the enemy without inflicting damage on an economy which is already showing signs of sluggishness.

SWITZERLAND IN 1981 has suffered a disease it had shaken off in 1979 and to 160 at the end of 1980.

The very loose monetary policy also gave a considerable boost to the Swiss economy as credit demand surged, particularly for construction spending, because of the low interest rates then prevailing.

Looking back it is clear that the weakness of the franc in 1979 and 1980 contributed to price rises being felt today. The cost of imported goods has risen substantially—particularly of oil, where the price increase in dollar terms could no longer be offset by a strong domestic currency. Domestically, house prices and rents also show marked increases because of the shortages that developed in the housing market.

As in the mid-1970s the Swiss authorities have chosen to fight this new inflation by monetary means. Fiscal efforts to control price rises have never proved very helpful in Switzerland because of the inherent inflexibility of Federal government spending which is heavily tied to pre-determined subsidy and transfer payments.

Since the end of 1979 hardly any growth at all has been permitted in the central bank's money stock, the money supply measure used as a policy yardstick by the Swiss National Bank. Liquidity in the banking system has diminished sharply as funds released through exchange market intervention in 1978 were slowly reabsorbed by the central bank.

This tightness has collided in a spectacular way with expansion in the economy, producing a sharp rise in interest rates, particularly at the short

end of the money market. Euro-franc deposit rates, which actually turned negative at the start of the currency's dramatic appreciation in 1978, were already trading between nine and 10 per cent in the middle of this year.

But in September the authorities received a nasty shock. The D-mark has declined progressively against the Swiss currency to the point where it has now slipped below its "crisis level" of 80 Swiss centimes for the first time since 1978.

To demonstrate its concern the National Bank raised its

partly a consequence of the recent decline in U.S. interest rates which has weakened the dollar world-wide but it is also a reflection of the very high interest rates prevailing within Switzerland, which have been higher than those in neighbouring countries.

The D-mark has declined progressively against the Swiss currency to the point where it has now slipped below its "crisis level" of 80 Swiss centimes for the first time since 1978.

Not surprisingly Swiss exporters are beginning to com-

In contrast imports rose only about SwFr 1bn during the same period, to SwFr 44.8bn, whereas in the first nine months of 1980 they had risen by nearly SwFr 9bn. This, commercial bankers say, provides clear evidence that a slowdown in economic activity had already occurred even before the September increase in interest rates.

At the moment there is thus a growing fear among economists that the economy could weaken to the point where unemployment begins to

countries. The Swiss predicament would be much worse if a major recession developed in the U.S. and spread to Europe as well, and at the moment there is no means of telling what will happen in that respect.

But it does seem clear that the chances of a marked slowdown in economic activity from now on have become greater in Switzerland than they appeared two or three months ago. That this should have happened at a time when inflation is still high and the franc rising on exchange markets is particularly

reduction in the present high level of inflation."

It has not escaped the attention of some of Switzerland's shrewder bankers that this is a somewhat different tone from pronouncements earlier in the year when the fight against inflation took priority over everything else.

In practical terms the National Bank has also recently reduced successively the rate it charges banks for one-week dollar swaps. This, it stresses, should not be seen as a U-turn on monetary policy, but it has helped to take some of the strain off short-term interest rates and is intended to limit the upward movement of the franc on exchange markets.

The general consensus in Switzerland is that inflation is now more or less at its peak. It will remain high for the first half of next year and is expected to decline quite markedly thereafter. Obviously a slowdown in the economy of whatever dimension should help to reduce price pressures, not least because it will lead to lower wage increases.

The stronger franc should also help in this respect as it will lead to lower prices for imported goods. As inflation declines there is a good chance that short-term interest rates will go down significantly, though the speed with which this happens depends heavily on the interest trend in the U.S.

A decline in short-term interest rates to levels below those applicable on long-term finance is probably the single most hoped for financial development in the banking community.

High short-term rates this year have seriously impaired the profitability of most

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Switzerland's banks. Attention which has centred on Swiss Volksbank's SwFr 140m losses in the silver market should not mask the fact that its general business was suffering as well. Indeed in a normal business climate the bank might never have needed to disclose its losses on silver at all.

Like other banks it has seen a pronounced shift in its balance sheet as customers switched from low-yielding current account and savings deposits to more lucrative time deposits. This has produced a severe squeeze on interest margins, particularly on mortgage lending which makes up about one third of Volksbank's balance sheet and is a high proportion of total assets even at some of the internationally orientated "Big Three".

Indeed some bankers say that savings deposit rates, and therefore mortgage rates as well, will have to be increased even after other rates have begun to move definitely lower.

This would be another inflationary blow but by next spring, the bankers hope, a weaker economy and a stronger franc will have combined to offset the effect of this on overall price levels.

Inflation poses a dilemma

By Peter Montagnon

lending rates sharply. The discount and Lombard rates were raised by one point to 6 per cent and 7.5 per cent respectively. As a consequence Euro-franc rates rose to over 11 per cent and stock and bond prices fell heavily.

Two months later bankers along Zurich's prosperous Bahnhofstrasse are inclined to suggest that the central bank's reaction was overdone. The economy was already showing signs of cooling off, they say. Now there seems to be a prospect of fairly marked contraction of economic activity.

The Swiss currency has risen strongly in the exchange markets. Admittedly this is plain that their order books are suffering.

For the economy this has been a further blow. As the slowdown of domestic industries gathered pace this year, growth of the economy as a whole has become increasingly dependent on the export sector and on tourism, both of which rely heavily on the maintenance of a competitive exchange rate.

Exports in the first nine months of this year, for example, were up more than SwFr 3bn at SwFr 38.5bn, a trend which could be abruptly reversed if the Swiss currency is allowed to appreciate more rapidly.

Much depends of course on the economic direction in other

rise. In the mid-1970s the recession never had a significant effect on unemployment because many of the workers who were laid off were foreigners who simply returned home.

This time round no such convenient solution is available. Commercial bankers say they would not be surprised if the unemployment rate rose to 1 per cent of the workforce next year, a level which, as with inflation, seems absurdly low by British standards but which would be politically unacceptable in a country that is accustomed to over-employment.

At a recent press conference Dr Fritz Leutwiler, President of the Swiss National Bank, proclaimed: "We don't want to grind the economy into the ground, to produce a recession like that of 1975. So we have to confine ourselves to a gradual

unfortunate.

The authorities now have to strike a delicate balance between fighting inflation and supporting the economy, between a restrictive policy that would strengthen the exchange rate and an expansionary one that would weaken it. So far their response to this problem has been couched in nuances which suggest that they hope both to have their cake and eat it.

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Leaders sound warnings on profitability

AT FIRST glance Switzerland's banking system would seem to be in good shape. This year the aggregate balance sheet total of 71 leading banks recently passed the SFr 400bn (\$223bn) mark for the first time, having risen by some 13 per cent in the 12 months ending last August. The capital market, stock exchange turnover and foreign borrowings are all heading for record volumes in 1981. At the same time there has been a noticeable rise in Swiss banks' net foreign assets; including fiduciary accounts, these went up to SFr 63.7bn (\$35.6bn) by mid-year.

In the past few weeks, however, the banks have been making it clear that all is not well. Two of the "Big Five"—Crédit Suisse and Swiss Volksbank—have already indicated that their profits will be down this year, and the Bern-based Volksbank foresees a substantial cut in its dividend. Union Bank of Switzerland (UBS) expects its earnings to rise again in 1981—but questions whether income will then continue to improve faster than costs. At its recent annual conference in Lugano the Swiss Bankers' Association was told by its chairman M. Alfred Sarasin: "Today, more than ever, we need internal unity and self-confidence."

Important as the international role of the Swiss banks is, well over a third of all balance sheet assets are abroad—it is the domestic environment which has been the major cause of concern. Switzerland itself has been contributing noticeably less to the earnings of the banking system as a whole.

The deepest first mortgage to day costs 7 per cent. Since new clients' funds tend to be in the form of expensive short-term deposits, the banks are losing money fast on the important loan sector. The cantonal banks, as the major sources for mortgages, are particularly concerned at this development. It is also hurting the big banks, for all their international income. UBS management chairman Dr Nikolaus Senn stated this month that "in the present refinancing situation practically

authority had undertaken its drastic measures to dampen the Swiss franc exchange rate at the end of September 1978. National Bank president Dr Fritz Leutwiler made it clear that the future reference point for the Swiss franc would be a D-mark "noticeably above 80 centimes."

Last month the D-mark fell to below 84 centimes and led to the Swiss National Bank's first intervention in support of

the downward drift of the D-mark. At the same time, though, National Bank director Dr Markus Lusser refused at a recent Press conference specifically to name a target for the D-mark in terms of Swiss francs. Indeed the National Bank dropped several broad hints that exchange rate targets, like anything else, could change with circumstances; by early November the D-mark had dropped in fact to under 82 centimes.

While some sectors of the economy are already complaining at the rise in the Swiss franc, this is welcome as a contribution to the fight against inflation. The cost of living index is currently going up at its fastest rate since mid-1975, with the inclusion of higher rents in the November index, inflation will probably be noticeably above 7.5 per cent this month. While Swiss inflation is primarily home-made this autumn, a drop in import prices due to a stronger Swiss franc would soon have a beneficial effect on the index. In the first three quarters of this year import prices did, after all, rise by more than 8 per

cent.

It remains to be seen exactly how Switzerland will react to any further strengthening of the exchange rate. As Dr Leutwiler told the Swiss Forex Club last month, the National Bank does not consist of "monetarists of the first water" with ideological objections to intervention as such—particularly in the light of the importance of exports for the national economy. Nevertheless, the Swiss do not intend to jeopardise their money supply targets by any really large-scale presence in the foreign exchange market.

The central bank is in something of a quandary here. On the one hand it stresses that it has never rescinded its 1978 guidelines for the D-mark/Swiss franc cross-rate. The October interventions show its determination at least to react to

claims have been lower in direct business and reinsurance so far this year, although inflation has given an upward push to costs, particularly in Switzerland.

Capital income rose because of high interest rates but substantially higher depreciation on securities mopped up some of those gains. Partly as a result of exchange-rate movements, direct insurance premiums should rise less rapidly than during the past year, but "normal" growth is forecast for reinsurance premiums.

The main uncertainty is the likely rate of inflation in Switzerland. After a period of moderation the inflation rate is reckoned to be over 7 per cent, causing serious concern about a cost push in domestic operations of most Swiss insurance companies.

A fresh source of uncertainty is the future of exchange rates, which were relatively stable until last summer. The weakening trend in the dollar is making companies look anxiously at foreign operations and the current uncertainty characterising dollar and sterling interest rates is also causing some concern.

A positive element is the increasing harmonisation of domestic Swiss regulations with those within the European Community where companies hope to expand business. As the Community gets closer to a common insurance policy, the Swiss want to ensure they do not find themselves isolated

every new domestic loan means at least a temporary loss."

It may be some time before things get back to normal. The mortgage rate is an extremely important economic indicator in Switzerland and its level is subject to considerable political pressure. Still, it does seem certain that mortgages and savings-book interest will rise in

tainly jeopardise the existence

of a number of companies in such export-based sectors as watches and engineering—and not just small companies at that. The major commercial banks are already talking about the need for greater risk provisions in their accounts. The publicly owned canonical banks will also doubtless be called on again to help affected regions.

For all the public relations effect of generous rescue projects, the banks frequently feel unloved at home. Dr Markus Lusser, general manager of the Swiss National Bank, recently went so far as to speak of a "malaise of public opinion" towards the banks.

Another worry on the front concerns the state of the economy. Although Switzerland is and will probably remain in much better economic shape than most other European countries, an increasing number of companies are falling into financial difficulties. This is due partly to weakening demand, partly to hitherto papered-over structural faults which are coming to light in a period of sluggish growth.

More and more the banks are

feeling obliged to join in rescue operations to have corporate clients. Recent cases have involved write-offs by bank consortia totalling SFr 341m (\$190.5m) for the SSIH watch group and the retail organisation Uego. The Big Three in particular are increasingly finding themselves reluctant owners of non-bank equity.

It is generally expected that

next year will see such problems persist. The strengthening of the Swiss franc would cer-

tainly bring a blow to the financial community has been the decision of the Government to try for a 5 per cent withholding tax on the income from fiduciary accounts. This is the latest of a series of measures which the banks feel is harming the reputation of the country as a banking centre. "The impression is growing abroad that Switzerland is assuming an increasingly hostile position to the financial sector," claimed the annual report of the Association of Swiss Holding and Finance Companies published this month.

REPORTING BANKS AUGUST 1981 (SwFr bn)

	Big Five	Commercial banks	Regional savings
Balancesheet aggregate	253.0	107.5	54
Due to banks	76.7	6.8	1
Due to clients	159.2	91.6	53
Due from banks	72.5	15.1	5
Loans	156.4	79.3	25
of which: mortgages	53.1	47.2	18

In foreign business the immediate problems seem to be with South Africa. They not considered part serious incidents, though.

Speaking in Bern-month National Bank pres Dr Fritz Leutwiler indicated that some banks were coning a ban on the acceptor private money from national default.

Operations abroad—which in balance-sheet terms account for half the assets of the big banks and two-thirds of those of foreign-controlled banks—generally more than pay-their way. Foreign branches of Swiss banks are in fact picking up a good share of such business as is lost by their parents because of the growing chill on Switzerland's own Finanzplatz.

Some pressure is admittedly being brought to bear by the banks in connection with their activities abroad. The French Geneva branch, hardly, turned favourable public present, it seems unlikely banking profits as a whole improve much, if at all, last year's admittedly ex-levels.

Bank would certainly act in concert with the banks of other affected tries. The Swiss are as to the virtue of it alone with regard to the currency and say that the otherwise enthusiastic Americans co-operate in joint-action other nations should it come to another intern crisis.

Certainly the last thin body in Switzerland was soaring currency. Apart the damage which was done to more fragile sec trades, the country would have to alter its rest monetary base policy.

As reluctant as politica central bankers would though, a real 1978-type would doubtless lead to action to dampen down t change rate. The t measures passed three back proved to the work the Swiss do not just sit and let things happen.

If there were to be a new series of foreign exchange heavy comparable with those of three years ago, the National weeks and months.

In addition, the currency is nothing like as intolerably hard as it was in 1978. Even early last month Dr Leutwiler was still saying the ruling exchange rate was in order.

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Authorities on alert as exchange rate strengthens

the downward drift of the D-mark. At the same time, though, National Bank director Dr Markus Lusser refused at a recent Press conference specifically to name a target for the D-mark in terms of Swiss francs. Indeed the National Bank dropped several broad hints that exchange rate targets, like anything else, could change with circumstances; by early November the D-mark had dropped in fact to under 82 centimes.

While some sectors of the economy are already complaining at the rise in the Swiss franc, this is welcome as a contribution to the fight against inflation.

This increase is the result in part of further measures to permit a "controlled internationalisation" of the Swiss franc. Switzerland is long realised that its currency has a certain place among the reserve media of the world, but is more than loth to see external Swiss francs floating about outside its National Bank's reach. The aim of various liberalising moves in the past few weeks has been to expand the previous peak of SFr 26.87bn (\$14.87bn) registered two years ago.

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A fresh source of uncertainty is the future of exchange rates, which were relatively stable until last summer. The weakening trend in the dollar is making companies look anxiously at foreign operations and the current uncertainty characterising dollar and sterling interest rates is also causing some concern.

A positive element is the increasing harmonisation of domestic Swiss regulations with those within the European Community where companies hope to expand business. As the Community gets closer to a common insurance policy, the Swiss want to ensure they do not find themselves isolated

outside the EEC.

Insurance spending remains on the rise in Switzerland, in line with a trend found in most industrialised countries of the Organisation for Economic Co-operation and Development (OECD).

According to the Swiss Re-insurance Company of Zurich, the world premium volume for direct insurance reached \$822bn in 1979 (the latest figures available) compared with less than \$21bn in 1950. Over the 30 years more than 95 per cent of that volume was accounted for by OECD countries. Insurance spending expanded much more quickly than overall economic growth, rising at an average real rate of between 5.3 and 6.7 per cent annually between 1950-1979.

Reflecting this world phenome

nons, direct insurance premiums in Switzerland reached SFr 10.17bn in 1979, an increase of SFr 986m over 1978, according to the Swiss Federal Commission overseeing insurance. About 49.5 per cent came from life insurance compared with 47.5 per cent in 1978.

Total premium volume of all kinds was SFr 21.7bn in 1979, including SFr 12.1bn from direct and indirect business abroad. Foreign business com-

prised SFr 6.4bn for re-insurance, SFr 3.9bn for accident and general insurance and SFr 1.6bn for life cover.

Investment by all kinds of Swiss insurance companies totalled SFr 61bn in 1979, including share holdings and property worth SFr 13.65bn,

offering accident and ge insurance at the end of including 49 Swiss comp Business held up well i areas, with a slight weak in insurance of animals other secondary branc including credit insurance

Swiss companies made a of SFr 243.5m on accident and general busi of which SFr 117m wa into reserves or carried

Reinsurance volume ro about 3.2 per cent in 1978 new business came mainly abroad. However, accident general claims also incre especially in the trans sector where they rose per cent of premiums, up 5.8 per cent in 1978.

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SWISS BANKING III

Foreign borrowers make most of the running

"ARE billions out waiting to be invested in the market," said one banker recently as he sketched the outlook for interest rates. In bond markets around the world, the Swiss market has rendered extremely favorable terms. The prolonged short-term interest rates have kept investors on the market throughout this year. In mid-September, yields peaked at over 11 per cent. Since then, however, yields offered by bonds have fallen sharply.

Over-possessive investors in putting their money into term placements, but recent decline in U.S. rates has led to a new feeling that some of this may move back into the market.

It happens on any large scale that prices could soar if supply simply fails to meet demand. Some bankers fear it could lead to an over-investment. Investors would take risks quickly and desert at any sign of a downturn in interest rates. Yields on the bond market would lurch up again.

moment it thus seems that it will take some time for the Swiss capital market to reach equilibrium, all the

Bond Market

PETER MONTAGNON

expanded markedly, with the total rising to SwFr 8.2bn from SwFr 6.3bn.

This was in part the result of heavy demand on the part of borrowers who have faced even harder times in other markets—especially the D-Mark sector, which was all but closed to most foreign borrowers until recently.

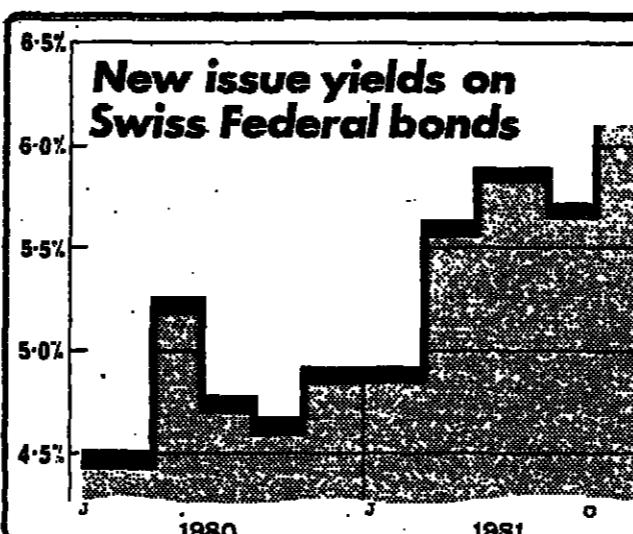
Even though the Swiss franc has begun to appreciate on the foreign exchange markets, making debt incurred in Switzerland more expensive to

service, demand on the part of borrowers remains high. Bankers say they have enough interest on the part of foreign borrowers to keep them busy through the first quarter of next year.

The momentum of new business thus looks as though it will be sustained, the more so since the Swiss National Bank continues to take a favorable attitude towards capital exports. This is despite the fact that the current account balance of payments, expected to be in surplus by some SwFr 3bn to SwFr 3.5bn this year after a small deficit in 1980, is no longer as strong as it was in the mid-1970s.

The positive disposition of the central bank is based more on monetary than economic considerations. It's a common mistake to think that one can reduce overall capital exports by tightening up on authorized deals. Limiting authorized deals only produces a shift in activity to those sectors of the market over which we have no control," says Swiss National Bank President Dr. Fritz Leutwiler.

As before, the Swiss National Bank remains anxious to see a controlled internationalisation



of its currency. By maintaining a favourable environment for capital exports at home it hopes to avoid the development of a long-term Swiss franc market outside Switzerland.

But borrowers who have sought to take advantage of this favourable climate in 1981 have had to pay a price in the form

abroad—during much of the summer the Swiss Franc foreign bond market was sustained by private domestic investors whose selective attitude to borrowers made for a wide variation in yield set on new issues.

Generally Swiss private investors view any foreign borrower with suspicion, but they are particularly cautious about some such as international development banks which enjoy a much higher credit rating.

The institutions have tried

to remain as liquid as possible to benefit from the higher returns on short-term placements, but their demand for bonds has been less constituted an important stabilizing force in yields on the domestic market.

The upshot was that while yields on World Bank bonds fluctuated so far this year between 5.79 per cent and 8.13 per cent, secondary market yields of Swiss Government issues moved in a range of only 4.6 per cent to 6.39 per cent.

On the other hand, banks which have been heavy borrowers in this market this year, may reduce their activity if lower interest rates allow them to step up their medium term funding through traditional issues of Kassenobligationen or non-negotiable bearer notes.

THE THREE MAJOR SWISS BOURSES

Zurich	Basel	Geneva
Turnover Bargains	Turnover Bargains	Bargains
111.90	270.724	82.869
99.22	241.424	74.771
115.55	254.189	86.728
132.60	258.004	99.955
112.77	223.988	105.103
		68.769

y/September. * Geneva does not publish turnover figures.

Recovering from Black Monday'

OTHER financial centres had been knocked off balance by the sudden collapse in prices on the "Black Monday" of September 28. The Bank Corporation index fell by 2.8 per cent in a day's trading—the worst day to the market since the end of a temporary ban for non-resident foreign exchange in the spring of 1978. Prices had been depressed since the index fell to its level since the beginning of 1975.

year as a whole will be viewed in retrospect as a bad year. Interest rates generally shot up in Switzerland during the beginning of the year, particularly in the short-term. Three to five-year time deposits, for example, have more than doubled per cent to 10 per cent in January 5 and October apart from the upswing in the Euromarket. In the

Share Market

JOHN WICKS

market, first-class Swiss shares raised their coupons per cent to 6.5 per cent. The share market had not yet offered an comparison, after the decline in prices, falling out at below 34 per cent in the early days of this year. This is admittedly better than the 2.8 per cent a year earlier, but not particularly attractive to investors. While actual house prices will reach new record in calendar 1981, share prices are well down even with the "Granville Syndrome" member. Compared with January 1980, the SBC index is up only 23% by November 21st, the all-time high of 422 lies back as 1972.

Nevertheless, things are looking up. Prices are, after all, 3 per cent up on their winter low and seem to be going upwards. On November 1st, stock exchanges registered something like a "White Day," with share quotations rising by 2 per cent in a day. There are good enough reasons to expect rather better on the Swiss shares market. Not the least is the decline in American interest rates. The interest gap between Switzerland and the rest of the world is nothing like as great as it was given the improved position of Swiss investments. Benefited the time-deposit bond sector in Switzerland but the "spark" has now gone out of the shares market" in words of Hanselbank

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SWISS BANKING IV

Shift in bullion trade away from Zurich to London

AFTER THE feast of high volume and large price swings on the bullion market of 1976/78, the past year has been a dour one for Switzerland's big gold-dealing banks.

With demands from private gold speculators knocked over the head by a combination of high interest rates and international recession, the bullion price has drifted steadily lower during 1981.

At its present level of around \$410 per ounce—still above the year's low of \$390 reached in August, but a long way beneath the point at the start of the year of just under \$600—the yellow metal's price is less than half the short-lived peak of \$850 per ounce in January 1980.

Although coin sales and demand from fabricators have improved from the lowest levels

of last year, sluggish activity by the banks' traditional private clientele has led to the market becoming dominated by professional trading.

On the supply side, increased sales by the world's two main producers—South Africa and the Soviet Union, both of which have run into growing external financial difficulties this year—have deepened pressure on the price.

This is despite a cessation of the heavy flows of dishoarded metal which reached Switzerland from the Middle East last year and helped drive prices down.

Significantly, the Big Two producers seem to be routing more of their sales business away from Zurich towards London and other international gold-dealing centres. After the

setbacks of 1980 caused by the Erne Government's controversial introduction of a gold sales tax, the past year may have marked a further weakening of Switzerland's once pivotal position in the world-wide bullion trading ring.

Most international dealers say 1981 has witnessed a shift in favour of London as a centre for physical gold trading—although the Swiss banks can still participate fully in transactions located physically in the UK.

Some business may have migrated to London because, in a market becoming more dominated by short-term speculative trading, it has simply become convenient to locate physical trading increasingly in one place.

Additionally, there was a scare about reduced secrecy in

Gold

DAVID MARSH

Switzerland at the end of last year when the Swiss customs office allowed details of monthly gold imports and exports to become publicised in the Press. This alarmed the Soviet Union in particular. Moscow switched the bulk of its physical gold sales to Switzerland at the start of the 1970s precisely because it thought it could be guaranteed absolute discretion.

Publication of the Swiss figures has since been stopped (a similar move to suppress statistics was taken by the British Government during the mid-1970s and secrecy in London has been tightened further this autumn). All the same, the Russians have recently started small trial deliveries of gold direct from Moscow to Heathrow Airport for the first time for several years, and are also trying to sell gold more actively in other centres including the Far East.

One reason why Moscow has been selling more regularly at the London fixing this year—its total sales for 1981 may, it is estimated, approach 200 tonnes, more than double the 1980 figure, although still less than half the record of above 400 tonnes in 1978—is because a published price set twice-daily offers a more certain basis for the sale when large amounts have to be unloaded.

One London dealer has also alleged that some Swiss banks during the summer bullion market decline had been less keen than normal to sell Soviet gold when they were concentrating on liquidating their own positions. This view is disputed in Switzerland. None the less, one Swiss dealer concedes that at times recently London has

Sensitive to charges that the Swiss market share is declining, Herr Hubert Baschnagel, assistant general manager in charge of gold dealings at the Swiss Bank Corporation said earlier this month that Zurich had received a considerably larger share of South African gold sales this year than in 1980 but gave no details.

One observer who can be said to be fairly neutral—a prominent dealer at a German bank—estimates that South Africa is now dealing with 18 prime bullion banks and brokers worldwide, many more than a couple of years ago.

He puts the Swiss share now at around 40 per cent (compared with 55 to 60 per cent last year), with 25 per cent going through London, 15 per cent Frankfurt, 10 to 15 per cent New York and 5 to 10 per cent the Far East.

Switzerland's views on the monetary role of gold, have been amply represented over the last few years by Dr Fritz Leutwiler, President of the Swiss National Bank.

From the beginning of the New Year Dr Leutwiler will occupy a new forum from which to expound his opinions.

He is taking over from Dr Jelle Zijlstra of the Netherlands the presidency of the Basel-based Bank for International Settlements (BIS). The central bankers' bank itself is very close to the gold trading game. It takes deposits in gold and lends them out on behalf of central banks all over the world as part of its low key

Financial Surveys in the FT

Between now and the end of the year FT surveys will be examining developments in a number of key financial areas.

International Insurance

A prolonged period of low economic growth is having a major impact on insurance markets. As companies look for new ways to grow the business is becoming more international.

Financial Services in New York

Offshore banking has come to New York. FT writers in the U.S. look at the impact on the huge and changing New York marketplace.

Nordic Banking, Finance and Investment

High interest rates have taken over in traditionally low interest areas and foreign borrowing has become a way of life. How are the Nordic countries coping?

Mexico: Banking Finance and Investment

Mexico's oil wealth has made it a magnet for the international banking community. Mexico's own banks too have started setting up overseas offices to raise funds for lending to the rapidly growing Mexican industrial base. What strains will these developments place on the economy?

financial operations for the central banking community

As the BIS's Basel headquarters contain no bullion vaults (although it boasts a well-equipped nuclear fall-out shelter), the BIS makes use of the storage facilities at the Bank of England, the New York Federal Reserve Bank and the Swiss National Bank itself.

The National Bank itself has been entertaining the idea of buying gold for its reserves to satisfy the Swiss legal requirement that at least 40 per cent of the country's note circulation should be covered by official gold holdings. With his strong views of the long-term stability of gold and the need for central banks to take a greater interest in the metal Dr Leutwiler, in his combined position at the National Bank and the BIS, will find the attention of the gold market riveted on him next year if he comes to the conclusion that 1982 is the right time to buy

A fall in the volume of fiduciary business would not be unwelcome to many banks. Dr Fritz Leutwiler, President of the Swiss National Bank, continues to embarrass them by airing his misgivings about the extent of trustee investments and the possible risks involved. While the banks themselves play down the risk element, some are obviously overextended in this sector.

Flood of trustee cash may be slackening

THE MOST remarkable development in Swiss banking over the past year has been the substantial growth of fiduciary business. By mid-1981 Swiss fiduciary assets abroad had swollen to more than SwFr 165bn (\$83bn), or almost 60 per cent above the corresponding figure last year. As in the two previous years, both foreign and domestic clients had been pouring funds into these lucrative trustee accounts—regardless of the fact that investment was at their own risk.

Fiduciary accounts are very much of a local speciality. Their existence derives from the fact that only Switzerland imposes at-source taxation—a withholding tax of 35 per cent on the interest from domestic investments. Since the tax does not apply on income from such outside sources as the Euromarket Swiss banks began in the 1960s to offer trust balances on a commission basis for discretionary investment abroad.

The accounts soon proved popular both with foreign clients—not all of whom could obtain a refund of the withholding tax under double-taxation agreements—and the banks themselves.

Although their earnings are limited to commissions of 0.375 and 0.5 per cent, banks were enabled by the growing fiduciary traffic to keep their foot in the door of the Euromoney market.

Since most trustee accounts are invested in three to six-month deposits the rapid increase in Euromarket interest rates has attracted very large amounts of international money into this form of investment. By the end of 1980 the outstanding total equalled a good 25 per cent of the banking system's combined assets. Thus although fiduciary accounts are not included in balance sheets they play a very important part in the portfolio management operations of private and major joint stock banks in Switzerland.

In fact the tide would appear to be turning. In the third quarter of this year the Union Bank of Switzerland, the country's biggest bank, reports a marked deceleration in growth since mid-year and reckons with a "massive decline in the amount invested in fiduciary accounts when the high short-term Euro-rates fall below long-term interest levels."

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It is also hard to tell what chance the withholding tax proposal has of getting through Parliament. Our new representatives are likely to accept Minister Ritsch's claim that the tax will not be more than a "law-mover" to snap up new customers.

In the meantime, the Swiss banks are themselves not happy that fiduciary accounts could "melt away" when interest relationships return to normal, so that the revenue for the Federal authorities would be much less than anticipated.

In any case bankers object to the thought of a bank client tax of this kind for various reasons.

According to Mr Rainier Gutz, general manager of Credit Suisse, the "10 per cent of the fiduciary clients who account for 90 per cent of commission

—in this connection he named the Opec countries, multinationals and institutional investors—would take their custom elsewhere if the 5 per cent tax were introduced. While business would to some extent simply move to foreign branches of the Swiss banks, taxable income in Switzerland itself would fall.

Basle private banker Mr Alfred Sarasin, chairman of the Bankers' Association, claims that competing financial centres like Luxembourg, New York, the Bahamas, London and Austria are "delighted to wait to succeed us" and are already using the fact of existing intended Swiss taxes to win new customers.

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Friday November 20 1981

The Bank vs the markets

WHEN THE Bank of England intervened on Monday to check the rapid fall in sterling interest rates — a natural response to events in the U.S. — the published estimate for monetary growth seemed to supply a reasonable explanation for official caution. Since then, however, the fall in U.S. rates has accelerated, and the London market has the bit between its teeth again, with the whole structure of rates tugging at the fragile official peg at the short end; and the detailed money figures published yesterday cast further doubt on the whole attempt to fight the markets. What they portray is not inflation, but confusion.

The various measures of money have never diverged so wildly as now. The growth of the official broad definition of money, Sterling M3, is not only much higher than the narrow measures as is normal when interest rates are high, but it is also much higher than the broadest measure of private sector liquidity. This shows that structural changes have been occurring — notably the drive of the banks into the house mortgage market.

Impact

Foreign events have also made a major impact. Sterling was weak and sustained by official support during banking October. Some sterling balances switched from foreign to British hands, no doubt reflecting the normal leads and lags of settlements on trade, while British depositors built up their holdings of foreign currency, partly spurred on by rumours of renewed exchange controls. Since the October make-up day, the foreign influences have been sharply reversed, but the structural change goes on.

In these very turbulent conditions, no single measure of money gives any real guidance about underlying conditions, and the whole spectrum of figures can only be understood in the light of a careful analysis of events. Such an analysis must start with the major financial abnormality of the UK in 1981, the civil service strike.

The effect of this strike was to damp up the normal flow of Government revenues for nearly six months, wildly exaggerating the normal seasonal swing between deficit and surplus in Government accounts. As a matter of policy, the Government did as little as it could to offset this distortion, on a view that it would be better to risk the consequences of a temporary surge of liquidity — a threat mainly to the exchange rate — than to take emergency measures which might make the civil service action look effective.

This deliberately risky strategy can into trouble on two fronts. First, U.S. interest rates

rose further and remained high for longer than was envisaged, so that in September the decline in sterling threatened to become a rout. Second, the whole crisis provided a difficult background for the change in monetary management introduced formally in August. The commercial banks were freed from the constraints of reserve requirements at a time when the market was abnormally liquid, and when commercial demand for credit was abnormally low — companies were living off their unpaid taxes rather than bank borrowing. The banks respond to these conditions with an aggressive drive into consumer lending and the housing market.

Ironic

Shortly after the October make-up day, U.S. rates began their dramatic decline, and the Bank, which had struggled all summer to hold UK rates below international levels, is now pulling hard in the opposite direction.

This seems ironic, since the September rise in rates was only imposed in response to foreign conditions; but the bank now sees itself as struggling with domestic problems. It is true that there are problems, but this does not seem a sensible way to tackle them.

How far is the structural change a problem at all? The figures for broad private sector liquidity, allowing for the remaining effects of the civil service strike, suggests that there is little or no net addition to credit expansion involved. There is simply a growth of bank deposits at the expense of other liquid assets. High short-term interest rates, which might check the growth of total credit after a long time lag, actually accelerate this structural change, for the building societies are less than ever able to attract deposits.

Resistance

At the same time the effect of fighting the view of the financial markets is confusing, and could prove sharply perverse. The official attempt to peg rates is attracting large foreign inflows, and could readily provoke an outburst of round-tripping, the drawing of bank loans to finance money market positions — which could produce still more alarming statistics. Sterling has already recovered; a further sharp rise, due to official reluctance to finance inflows, could complete the work of the September rates rise in undermining the recovery which the Prime Minister was celebrating only this week. Resistance to market forces is merely arrogant. To sacrifice the whole recovery to a set of confusing statistics would be unforgivable.

U.S. arms sales to Taiwan

THE SALE of \$1bn-worth of F-16 fighter bombers by the U.S. to Pakistan sets an important precedent. It is tied firmly to the understanding that all the help Pakistan is getting from Washington over the next six years — including \$3.2bn in economic assistance — will be cut off if President Zia-ul Haq pushes ahead with the development of his country's nuclear programme to the point of exploding a bomb.

The trouble with tying arms sales to political conditions is that, once the country concerned has taken delivery of the weapons, it can throw the conditions out of the window and look elsewhere for its next batch of arms.

It would have been helpful if President Zia had agreed at least to discuss the possibility of signing the nuclear Non-Proliferation Treaty, something he has been understandably reluctant to do since India has not and shows no sign of doing so.

Conditions

Still, the agreement imposes conditions during its lifetime which are specific enough to be workable and should serve as a benchmark for subsequent arms deals in areas of potential instability. It is a step in the right direction.

The U.S. Administration now faces the problem of whether to sell advanced weapons to Taiwan and, if so, of what kind. The issues here, in the face of loud objections from Peking, are of a different order. Conditionality may not be so relevant as in the case of Pakistan though it may have a role to play nevertheless.

Taiwan is making something of a test case in its relations with the U.S. over its request for advanced fighter aircraft, new missile and radar systems for existing aircraft and sophisticated ground defence weapons.

China has responded with a

TO ANYONE who has not followed U.S. Steel closely in the last two years, yesterday's \$6.6bn bid for control of Marathon, the 17th largest American oil company, must seem like an act of resurrection worthy of Lazarus.

Is not U.S. Steel, after all, the dinosaur which J. P. Morgan and Andrew Carnegie turned loose in 1901 as America's first billion dollar company? Is it not also the company which has been constantly buying at the Government to win protection against imports, while failing to modernise its plants and wallowing in its own organisational inefficiencies?

"I don't think the corporation has fallen into the dinosaur category for many years," says Mr David Roderick, who has run U.S. Steel for the last three-and-a-half years. Or, as he put it the other day to New York security analysts: "This is a new, young and vital company."

Marathon, with sales of \$8.7bn last year and oil-rich holdings in Texas, the North Sea Brae field and elsewhere, certainly seems to like the new U.S. Steel. It has welcomed Mr Roderick as a saviour from the clutches of Mobil, which had bid \$85 per share for Marathon against the \$125 offered by U.S. Steel for \$1 per cent of the company.

Whether the merger, assuming it goes through, will work is the biggest question arising from yesterday's dramatic news. But equally intriguing is the story of how U.S. Steel manoeuvred itself into the position of having the wherewithal for such a large acquisition.

The story, essentially, has three chapters, all of them written since Mr Roderick's arrival in the chairman's office. If they all work out as planned they may well go down as an object lesson in how to shake up a large corporation.

The first thing Mr Roderick did was to create a sense of shock. At the end of 1979, he announced that he would close down 13 large plants, taking a \$308.6m write-off. This remains the largest in the history of American business.

Although these closures made Mr Roderick deeply unpopular in towns like Youngstown, Ohio, which were blighted as a result, they had the immediate effect of removing \$100m a year in losses from the profit and loss account and ensured that steel, albeit marginally, made money in 1980.

Perhaps more important, the closures convinced people within the company and beyond that Mr Roderick meant business when he said he did not want U.S. Steel to go on for ever producing every type of steel known to man, at a time when mini-mills using scrap-based steelmaking techniques are rapidly increasing.

Mobil, the country's second largest oil company after Exxon, has long sought to boost its own dwindling oil and gas reserves in the U.S. by acquiring another major oil company. It has again been frustrated.

Mobil's pre-tax profits fell last year from \$70.9m to \$60.8m but Sir John leaves shareholders with a group in which he says: "nowhere is the future viewed with apprehension."

He presumably will now have more time than he has ever had to pursue what he claims is his favourite recreation: "complete idleness." Behind him, when he retires in June next year, the succession will take place with what seems long-planned: order-deputy chairman and managing director Hugh Dundas, a wartime fighter ace, and one-time journalist who joined the BET board in 1973 from Rediffusion, will take over as chairman.

When he joined BET 60 years ago it had only just begun to move from its original business of generating electricity to run trams into wider transport and power supplies.

Sir John entered the company as a 17-year-old personal clerk to its founder Emile Garkie, whose granddaughter he married. He moved on to the group's main board in 1939 and in 1946 became managing director. It was during the next 20 years, under the encouragement of then chairman Harley Drayton, that Sir John began to pursue the policy of diversification that has turned BET into the present multi-armed giant.

He took over the chairman's post after Drayton's death in 1966 — and almost immediately had to face two major blows to BET's operations. Labour Transport Minister Barbara Castle nationalised the buses and BET sold its bus interests to the nascent state company for about £55m. Then the Independent Television Authority declined to renew

its licence to nudge Taipei's obdurate leadership in that direction.

Taiwan is making something

of a modest but adequate package of arms to Taiwan by the U.S. would have the effect of serving notice to Peking that it cannot take American policy for granted. And, even if Washington can't force Taiwan to open talks with China, a continuing relationship would at least permit it to nudge Taipei's obdurate leadership in that direction.

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The sale of a modest but adequate package of arms to Taiwan by the U.S. would have the effect of serving notice to Peking that it cannot take American policy for granted. And, even if

POLITICS TODAY FROM HUNGARY

In praise of moonlighters

By Malcolm Rutherford in Budapest



Hungary has to be permanently looking over its shoulder at the Soviet Union. But under the leadership of Janos Kadar (right), the Hungarians are seeking to do things which Mrs Thatcher has not dared to try.

IS a Hungarian who is seeking to be in the relationship between the country's tendency to jokes and the state of national morale. The thesis is that when morale is high, it begins to flow.

"It is not," said a senior economist, "in spite of the difficulties, but because of them, that the economy must be exposed to market forces."

Otherwise, he went on, the old attitudes would be reinforced. There would be an expectation of ever-increasing social expenditure out of a budget that would have ceased to rise in real terms. There would be a belief in the right to hold the same job for the whole of a working life, a job which in the Hungarian case might have been held by the father and grandfather before. The bureaucrats and the managers of the socialist regime would insist on keeping their place and change would become impossible. In short, there would be a retreat to extreme conservatism, otherwise known as the socialism of the 1950s. The Hungarian term for it tends to be Stalinism.

The most dramatic development recently was the decision last month to join the International Monetary Fund and the World Bank. It was dramatic in the sense that the Hungarians made it without consulting the Soviet Union.

The idea had been vaguely around for a couple of years, but the decision was not generally known to be imminent. So far as one can gather, the Hungarians told the Russians one day before officials took an aircraft to Washington to lodge the application. There was no time for the Russians to say no.

A team from the IMF should arrive in Budapest next week to examine the economic statistics, and membership should be formalized by early next year. Among other things, the currency will become internationally convertible.

The Hungarians will not say whether they wish to make an early drawing on IMF facilities. It is possible that they think that membership alone will be enough to maintain their international credit rating. At any rate, the decision to join is another sign of the desire to make the economy more open.

There have been other developments in the past few months which show their determination. For instance, the Ministry of Labour has been set up on the grounds that it did little to resolve what is considered to be one of the main economic problems: namely, the obstacles to the mobility of labour. It was just another bureaucracy.

There used to be three Departments of Industry: heavy, light, and steel and engineering. There is now one. According to economic officials, the amalgamation has been accompanied by a significant reduction of staff.

There is also a policy which Hungarian economists say can best be translated into English as "demergement". It means that the state entities are being encouraged to break themselves up into smaller units. Again, there is some resistance from managers and bureaucrats who see their entrenched positions

under attack, but the policy is going ahead, none the less.

In the New Year a new policy will be introduced to encourage the formation of small businesses. The details remain obscure, but the principle is to promote developments in industry which have already taken place in agriculture. That is, there will be a larger element of privatisation.

Part of the thinking behind the new policy is based on the study of what is known in Hungary as "the second economy". In Britain it is more likely to be known as moonlighting. But the extent to which it exists in Hungary is remarkable even by Italian standards.

The Hungarian workforce numbers about 5m. About 250,000 are engaged in the legitimate private sector or there are some resistance from managers and bureaucrats who see their entrenched positions

per cent are reckoned to be engaged in the second economy in one way or another.

According to a recent publication: "The percentage of those active in some areas of the second economy is 40 for workers in industry and building construction, 90 for physical labour in agriculture, 20 to 25 for the intelligentsia, and 40 for old-age pensioners. Time spent in second economy pursuits equals 16 to 18 per cent of the society-wide worktime base or a quarter of the worktime base of the socialist sector. The products and services offered by the second economy provide about one-sixth of the total consumption by the population."

The Hungarian economists who appear to run the country draw a striking conclusion. It is that the energy which goes into moonlighting is a sign of the will to work and to be creative. It ought to be encouraged, rather than frowned upon. If it

is, there might even be larger tax revenues. Hence the incentive is franky recognised to be the profit motive.

The same publication, referred to above, notes that the fact that "in the socialist state workers are also proprietors of the factors of production, including their own place of work, affects their behaviour very little". On the contrary, "wage earners cannot be compelled or expected to exert incremental efforts without the provision of direct material incentives."

None of that should be taken to imply that there is anything like a Hungarian economic miracle. There may have been in the 1970s when Hungary far outstripped the other East European countries and had a growth rate that might have been envied in the West.

Today that is over. It is the same picture of stagnation that is common in much of Western Europe. There is the same talk of the impossibility of financing the rising demand for social welfare when growth has practically stopped.

There is also a remarkably similar picture when it comes to education. Hungarian parents tell you that discipline in the schools has all but broken down. The children don't learn anything and the teachers don't try to teach. University education has expanded too fast and there are too many university professors who are not intellectually up to the job.

Yet the remarkable fact about Hungary is that people are trying to respond to the crisis not by a retreat into the past, but by seeking to become more competitive. A major reform of the educational system is apparently under way.

There is a heavy element of politics in the background. Mr Janos Kadar, the party leader, has been the Hungarian hero since shortly after the revolution in 1956. He is not expected to go on all that much longer. The economic reformists are determined to push through their liberalisation before he goes.

Finally, back to jokes. Hungarians say that the football match with England at Wembley this week was rigged because the result kept Romania out of the World Cup. It is not entirely clear whether that is a joke

Lombard

Sudden euphoria on Wall Street

By David Lascelles in New York

SOMETHING HAS clearly bitten the U.S. credit markets, with sweaty palms. Another is that the recession will take the pressure off credit demand, so interest rates will keep going down. In the corporate sector, maybe, but companies have been a negligible factor in the bond market anyway because few of them have been able to afford recent borrowing costs. Meanwhile, the really big players, like federal, state and local governments, will be coming for more than ever before.

A third is that the Reagan income tax cuts will produce a surge in investment which will more than offset growing credit needs. How many people have actually sat down to calculate the extra disposable income they will reap from this year's five per cent tax cut when inflation is running at nearly ten per cent? Disappointment awaits all who do.

Possibly the most intriguing of all these rationalisations is the growing notion of a safe deficit (collectors of buzzwords, please note). This says that the credit markets can live with a certain amount of government borrowing. The only question is, how much? Sixty billion dollars like last year, \$100bn which could be the case this year, or even \$120bn as featured in some "worst case" scenarios? Of course credit markets can meet government demand for credit; that is one reason why they exist. But the safe deficit idea sounds a bit like asking how long is a piece of string.

One should not expect markets to behave rationally, of course. But it is fascinating to observe the crop of fashionable arguments that has sprung up in only the last fortnight to justify the rally.

But it can only be a matter of time before all the old fears return to haunt the market. Then the question will be whether those hoary ghosts can still strike terror into Wall Street and set off another slump, or whether investors have really taken new heart. As they say on Wall Street, that's a tough thought such a link did exist one to call.

Letters to the Editor

Backing winners in business has a different form

Mr C. J. Dauris
Picking winners among us that show a good return is notoriously difficult. Picking winners among losses is inevitably harder because they are affected by far variables.

David Orr's proposal (hard, November 13), that ownership of industrialists of the established "establishment" variety, is unions (presumably their), scientists, politicians, civil servants should decide which industries to back with money, is hardly a recipe

for success. Not only are such people removed from enterprise: union officials and civil servants at least are more usually active in hindering innovation than in promoting it. Entrepreneurs who have had to contend with vested interests would be unlikely to select such candidates as pickers of winners.

In any case, the criteria for investments tend to be less strict in backing businesses, or horses, with other people's money. Therefore, if Sir David's proposal was ever adopted, it would be politic to apply a little

C. J. Dauris,
Goodalls,
Middle Street,
Nazeing, Essex.

Company financial information

From Mr T. Teague

Sir—On paper we have a system in this country for making available financial information at Companies House which is capable of ensuring that reasonably up-to-date balance sheets and accounts are available for scrutiny by persons wishing to assess the credit risks involved in trading with any one limited company.

Unfortunately, the penalties which are available to the Registrar are inadequate and insufficiently enforced.

Under the present arrangements, any company encountering hard times, public awareness of which would reduce the credit risks which could reasonably be taken with it, can, for the sake of a maximum penalty of £400 on directors and £1,000 on the company, defer lodgement of accounts and thereby defeat the whole purpose of the lodgement requirements. In any case, it would seem that they would have to be about three years in arrears in submissions before suffering any fines at all.

I would like to see the fines on the basis that there is no limit and that the penalty doubles with each month of late submission after the original deadline, unless specific authority for the delay is obtained from the Company Registrar, and an audited statement is made available for lodgement and scrutiny at Companies House indicating approximate changes in the tangible net worth and working capital of the company concerned.

T. G. J. Teague
10 Seymour Gardens, Surbiton, Surrey.

Amending the voting system

From Mr C. Edwards-Ker

Sir—I am worried at the lack of debate and analysis on one of the Social Democratic Party's most cherished policies—that of "proportional representation". If we are to go by opinion polls, and by by-election and local election results, proportional representation will very soon be with us.

Yet political commentators talk about the introduction of

proportional representation in extremely vague terms. As the SDP points out, there is a very important choice to be made

between no less than six different types of proportional representation.

The Liberal Party advocates single transferable votes (STV). The Social Democrats are, as yet, undecided.

They do seem, though (in contradiction to the Liberals) to be following the lead given by Dr Owen in pushing

for a system similar to West Germany's, but incorporating the additional member system (AMS) modifications suggested by Lord Blaikie.

(1) He proposes an argument, part of a continuing argument which he hopes to win.

(2) "Arguing to win" entails the moral requirement that all who argue to win concede the truth of a point when they perceive it is true, even if it seems to count against their case.

(3) But this particular argument MacIntyre hopes to win removes the necessary condition of winning because the "good" moral requirement (3) which is the necessary condition of winning (not by the argument) is a "purer" though perhaps more dangerous form of PR.

The AMS, on the other hand, merely uses PR to correct distortions resulting from majority elections.

Charles Edwards-Ker,
University of Bristol,
Stoke Park Road, Bristol.

R. V. Banks,
Suzanne, 121 Ashford Road,
Bearsted, Nr Maidstone, Kent.

Advertising and cigarettes

From Pamela Aylett

Sir—Your article (November 12) on Mr Watson's booklet "Advertising and Cigarette Consumption" mentions that this is only supplying brand information. Of course it does not influence established smokers' behaviour, since they are already dependent on nicotine (which, on inhalation, is equivalent to "mainlining" it, entering the systemic circulation very rapidly and thus the brain).

What is important for the manufacturers is the recruitment of new tobacco smokers: advertising makes this seem respectable.

It is fine to talk about "low tar" as a benefit from advertising, when a change to nicotine chewing gum would mean no tar and no carbon monoxide.

Cigarettes continue to represent the most acceptable form of substance abuse, probably because their use does not lead to very apparent anti-social behaviour. However, there is a huge cost to the NHS also for widows' pensions, and fire insurance, and the smoker's example helps to make young people dependent.

Pamela Aylett,
Westminster Hospital
Treatment Centre,
52, Vincent Square, SW1.

SWAPO change of heart

From Sir T. Lloyd-Hughes

Sir—Mr Moses Garoeb, the South West African People's Organisation spokesman, has obviously undergone a dramatic change of heart in recent months. His conciliatory remarks about being willing to work with Mr Mugabe and the DTA (the present ruling alliance) as reported in your paper (November 12), contrast strikingly with his remarks to a German Parliamentarian last year: "If Swapo wins we will not permit the continued existence of the Turpahle as a political entity. The leaders will be prosecuted. Nobody will be killed immediately but will be sentenced according to laws which we will decide."

No wonder Mr Mugabe and the DTA are so worried about

Swapo having an unfair advantage in the elections—until this last announcement they have known it is not simply democracy at stake but their own lives.

Let us hope that Moses Garoeb's change of heart is permanent and not just political opportunism.

Sir Trevor Lloyd-Hughes,
Lloyd-Hughes Associates,
Namibia Information Service,
66/70 Borough High Street, SE1.

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Akroyd & Smithers dives to loss in second half

THE CRUEL conditions for jobbers in the past few months are clearly revealed in the preliminary figures from Akroyd and Smithers for the year to September 25.

In the second half of the year Akroyd lost £89.0m at the pre-tax level compared with a profit of £7.6m in the first half and £9.37m in the comparable period of 1980.

However, Akroyd is maintaining some growth in the basic dividend: a 10p net final produces a total of 13.6p which is the equivalent of a 1p rise on the basic last year before the exceptional 2.5p bonus payment made then. Furthermore, it is paying a bonus to staff to cover the second half, unlike Wedd and Durfacher, its main competitor in the jobbing half.

In addition, the directors report that results for the current year to date have been "reasonably satisfactory" and Mr Tim Nixon, the administrative director, said yesterday: "In some ways the year under review has not been too awful."

The market reaction to the news was to lift the shares by 1p to 153p where they compare with a net asset base of 167.3p a share, and yield over 13 per cent.

Total pre-tax profits for the year were £6.57m, against £20.55m last year and £11.13m the previous year.

The directors have continued to adopt a cautious approach

HIGHLIGHTS

Lex looks at the third quarter figures from Royal Dutch Shell where a sharp improvement in oil production markets is largely responsible for the rise in underlying net income to £481m from the £256m of the second quarter. Boots has edged up its half yearly profits though the breakdown shows a big swing in the contribution from the retail side towards the industrial division. The column then briefly looks at the U.S. Steel bid for Marathon Oil before moving on to a review of the London money and gilt-edged markets which featured substantial sales of the new short tap at the tender price. Finally Lex reviews the full year figures from leading stock jobbers, Akroyd and Smithers, where a small loss has been made in the closing six months. On the inside pages results from some leading companies make for unhappy reading. Interim profits from B. Elliott are well down, and Powell Duffry's half year profits are also lower. Renfrew has moved into the red. A chapter note was provided by coachbuilder Duple, after a sharp interim decline a recovery has been staged in the closing half.

to the potential loss arising from the collapse of brokers Heddlewick Stirling Grumbar. The figures include an exceptional provision of £1.5m against the original loss of £1.5m although it now seems certain that all Heddlewick's creditors will be paid in full.

Tax took £2.47m, an effective rate of 42 per cent which reflects tax credits due from previous years' top ups to the pension fund.

Earnings are shown at 20.7p a share against 55.7p on an historic basis, but adjusting for current cost accounting produces a much wider gap — from 34.1p down to 1.3p. The major factor in that

See Lex

was a £3.8m monetary working capital adjustment. The 1980 profits only suffered a 2.5m adjustment at that level.

Mr Nixon said that since the year end equity markets have become slightly less volatile compared with the first two accounts for the year. The thinly traded shares have climbed from a 1980 low of 55p to 132p, unchanged yesterday and only a penny of a 10-year peak.

The key last year was the independence of Zimbabwe where the group has a substantial steel stockholding business. Although no much detail is given at the interim stage, it is likely that Zimbabwe made further progress while losses on a form UK men's suit and fabric manufacturing operation were eliminated. Now the question must be whether or not Stocklake's momentum has again subsided, as second half profits are flat and the final dividend is being raised by somewhat less than the interim. Also, the 32 per cent higher tax charge is a reminder of the uncertainty of operating in Africa. However, the share look well supported by a p/a of stated earnings of less than 4 and a yield of 6.6 per cent.

He is encouraged, despite difficult conditions, to re-affirm the forecast he made in his statement with the annual accounts that profits for the full year will exceed the £2.57m (£3.04m) reported last year.

After first-half tax of £943,000 (£930,000), retained profits emerged at £844,000 compared with £516,000. Stated earnings per 25p share improved from 5.4p to 5.5p. Pre-tax profits were reduced to £1.44m (£1.41m) on a CCA basis.

● COMMENT

Godfrey Davis' balance sheet

estate parks was completed in September 1981, resulting in a surplus of £1.46m. The interim dividend is cut from 2p to 1.5p, but the directors forecast a total of 4p — up from 3.5p for the year.

He is encouraged, despite difficult conditions, to re-affirm the forecast he made in his statement with the annual accounts that profits for the full year will exceed the £2.57m (£3.04m) reported last year.

Although the house market is sluggish, he says sales of residential homes have been maintained with improved profits. A professional revaluation of the home

Stocklake ahead at £3.36m

In line with the directors' interim forecast of satisfactory results Stocklake Holdings produced taxable profits of £3.36m — against £3.02m — in the year to March 31 1981. Turnover slipped from £33.86m to £32.11m.

At the interim stage the group, which has interests in exporting, importing and distribution, steel stockholding and finance, was ahead with pre-tax and after-tax translation and conversion of £1.29m (£287,000) and turnover of £19.54m (£14.39m).

The final dividend is being raised to 4.5p (3.15p) net per 25p share, making a total of 6p (4p), while earnings per share are given as 33.78p (£6.32p).

Tax took £1.93m (£1.47m) and attributable profits from £1.42m (£1.35m). Current cost adjustments reduced taxable profits to £2.93m.

● COMMENT

After an uninspiring record in the 1970s, Stocklake Holdings suddenly more than doubled its pre-tax profits in the year to March 1980 and reported another 50 per cent advance in the first half of the current year. The thinly traded shares have climbed from a 1980 low of 55p to 132p, unchanged yesterday and only a penny of a 10-year peak.

The key last year was the independence of Zimbabwe where the group has a substantial steel stockholding business. Although no much detail is given at the interim stage, it is likely that Zimbabwe made further progress while losses on a form UK men's suit and fabric manufacturing operation were eliminated. Now the question must be whether or not Stocklake's momentum has again subsided, as second half profits are flat and the final dividend is being raised by somewhat less than the interim. Also, the 32 per cent higher tax charge is a reminder of the uncertainty of operating in Africa. However, the share look well supported by a p/a of stated earnings of less than 4 and a yield of 6.6 per cent.

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● COMMENT

Godfrey Davis' balance sheet

has been transformed by the sale of the short-term car hire business to European early this year. The group now has net cash balances of nearly £4m, and so is able to weather the recession in its main remaining business in some comfort.

Despite the 13 per cent fall in the profits from vehicle distribution and contract hire to £1.06m in the first half, a big increase in interest income has enabled the group to produce a slight advance at the pre-tax level. The car hire sale should also reduce the seasonal bias in G.D.'s figures so perhaps £2.8m before tax is in sight for the full year. On a fully taxed basis, the prospective p/e is about 9x, while the yield on the forecast dividend is just under 7 per cent, at 85p, up 1p.

See Lex

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THE severely reduced level of demand experienced by Renfrew in the UK in the second half of 1980-81 continued through the first half of the current year, and the group reports pre-tax losses of £1.46m in the six months to March 31 1981. There was a profit of £3.2m in the corresponding period last year, and full year profits were £2.95m.

The dividend has again been omitted, however, the last payment being 0.4p for 1978/79.

In coming to this decision the directors, as last year, say they have taken into account the general recession, future trading prospects and have felt that payment was incompatible with redundancies and salary reductions.

Tax for the year was much lower at £11.413, compared with £16.246, and after an extraordinary debit of £188.247 (nil), and minorities, the attributable balance emerged at £475.556 (£337.707).

Overseas results for the first half were an improvement on the second half last year despite the continuing recession in the US and Europe. The directors say that in the circumstances there was only a small group trading profit — £738,000 (loss £2.3m profit) for UK companies, and £2.44m profit (£2.77m) overseas — and this has been more than absorbed by interest charges. These amounted to £1.16m (£2.87m) — the increase resulted from the higher rates prevailing in all countries throughout the period.

All applications for the 14 per cent Exchequer Stock 1986 have been allotted in full at 99.75 per cent, the Bank of England announces.

The rights issue by Websters Group has been accepted as to 92.6 per cent of the 2.38m new shares offered.

Turnover of this manufacturer of power transmission products and equipment fell from £27.35m to £26.27m.

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Actions already taken have

held the UK level of borrowings which the group expects to decrease by the end of the year.

The board believes the performance in the second half will improve, but considers it prudent to await the full year's results before deciding the dividend to be paid. Last year's only payment was an interim of 2p.

Tax for the first half was £74.000 (£1.65m). Net profit was £235.000 (£1.65m) was paid by UK companies.

The attributable loss before extraordinary items was £2.25m (£1.51m profit). Depreciation charged in arriving at group profit on trading was £1.79m (£2.05m). Extraordinary items in the first half are not material. The accounts for the full year 1980-81 included a provision of £2.42m.

If net assets of overseas companies are translated at June 30 1981 rates, there would be a surplus of some £2m compared with a deficit of £1.74m for the previous full year.

There is a stated loss per £1 stock unit of 5.5p (3.7p earnings).

See Lex

THE financial outlook for Renfrew remains bleak. Demand

is very flat in the UK, where there is still extensive short time working despite all the reductions and no improvement is likely until the overall level of capital spending in industry starts to recover. With the activities in continental Europe and the US also under a cloud, a big slice of the overseas profits is coming from South Africa and Australasia. As a result of further reductions in the cost base, the group hopes to achieve some recovery in the current half, and to pay a dividend of sorts. It is also keeping its debt in check, with the help of asset sales and a cut in working capital. But the financial structure of the group remains distinctly lop-sided, with total debt of £46m in the last balanced sheet. The market capitalisation at 85p is £16m.

See Lex

R. Dutch/Shell third quarter pick-up

A STRONG performance by Shell Oil in the U.S. boosted net income of Royal Dutch/Shell Group of Companies for the third quarter of 1981, helping to push the result £33m higher at £42.4m. Despite the pick-up, however, the first nine months shows an £869m decline at £92.0m.

Comparison between corresponding periods is facilitated if the effects of the First-in-First-out (FIFO) method of inventory valuation used by most Shell companies and of FAS currency translation and conversion are excluded.

Both short- and long-term debt rose, the latter by £1.65bn, as a result of which the long-term debt ratio increased to 29 per cent. However, of this advance, the currency translation effect accounts for £1.19bn.

Earnings from oil production operations continued to benefit as compared with last year from the strength of the dollar, and also from crude oil price increases.

However, equity volumes continued to decline as a result of production cuts in a number of major producing areas.

In natural gas for the first time, income from the Abu Dhabi NGL project was included. The impact of higher taxation continued to affect the earnings from the exploration and production sector.

Shell Oil's exploration and production earnings increased by 46 per cent in dollar terms. The results continued to benefit from higher prices for crude oil, natural gas and natural gas liquids. Production volumes also rose.

The windfall profit tax was an offsetting factor against the benefit of higher crude oil prices.

Shell Canada's earnings in this sector declined, while natural gas production increased by 6 per cent. Production of crude oil and natural gas liquids fell by some 12 per cent. There were higher charges against income in respect of the petroleum and gas revenue tax, and higher exploration and predevelopment expenses.

While the industry oil products demand continued to decline, group companies held their sales of oil products at last year's third quarter level.

The tax charge increased by £256m to £1.01bn, mainly because

SUMMARY OF RESULTS

	Third quarter 1981 £m	1980 £m	1981 £m
Revenues	12,717	8,724	34,172
Sales and operating revenues Sales to associates	1,000	1,000	5,158
Interest and other income	58	142	5,158
Making	115	78	312
Costs and expenses	7,000	5,158	22,708
Purchased and operating expenses	1,000	1,000	1,000
Selling, general and administrative expenses	1,000	1,000	1,000
Exploration and development	178	127	1,000
Depreciation, depletion and amortisation	248	200	5,158
Interest expense	178	100	5,158
Tax	1,012	700	2,871
Minority profits	—	—	—
Make-up income	—	—	—
Deduct	—	—	—
After-tax effect of adjusting cost of inventories sold, from FIFO to estimated current cost of supplies	346	65	346
Net currency translation and revaluation gains/losses	197	47	346
Make-up with effect from the second quarter 1981, a different method of allocating tax has been implemented which gives instead of allocation such credits pro rata over production amounts. Accordingly the comparative segment earnings have been restated for the effect of the change in principle, and been adjusted for the after-tax effect, + Losses, + Gains	197	329	346

See Income by divisions

Oil and natural gas

Exploration and production

Excluding Shell Oil and Shell Canada

Shell Oil and Shell Canada

Manufacturing

Excluding Shell Oil and Shell Canada

Shell Oil and Shell Canada

Chemicals

Excluding Shell Oil and Shell Canada

Shell Oil and Shell Canada

Profits slump at B. Elliott

THE half year ended September 30, 1981 taxable profits of B. Elliott, machine tool engineering product manufacturer, slumped from £1.12m. and the dividend is cut to 2p per share with 5p last time. It includes an exchange of £700,000, against a loss previously.

Mark Russell, chairman, at although trading conditions in the UK continued to be difficult in the six months marginally improved.

Comment: Shares in B. Elliott hit a new annual low of 107p with a 3p fall yesterday and now stand at almost half the 1981 peak. Much of the first half fall, which has pulled attributable profits down by £1.6m into substantial deficit, had been forecast in the last annual statement. The UK operations, as foreseen, were in loss and the merchandising arm which had recorded 25.5m profit in 1979-80 was losing money in its first half and is only just back at about break even point.

And there is little immediate consolation from the outlook for South Africa—previously such a bulwark—where the order book has been steadily shrinking. Its sterling contribution has been flat and, in a minor key, its fortunes have been reflected in Australia. That, again, had been predicted but the real surprise was in North America which, as recently as June, was expected to maintain its £900,000 annual contribution, at the very least.

It now appears that an ambitious programme to update and convert East German machine tools for the U.S. and Canadian market had grown well beyond the bounds of a rapidly shrinking market place, and a hefty above the line provision has been made as firm has been made. Cash flow in the UK is now positive, sterling debt is falling and, although the overseas companies are still absorbing liquidity, Elliott remains confident of paying some final dividend.

Anglo ahead 68% and expecting good year

EDS 68 per cent in profits was shown by Single discount food retailers, 26 weeks to September 1. The rise from £306,366 to £375,586 reflected further sales at Norman's (Budleigh), interest costs and improvement at other businesses.

The company is negotiating terms of possible new sites, they add. Directors anticipate, subject to unforeseen circumstances, good news in taxable profits for the year as a whole, materials they would recommend a second final dividend of 0.55p.

Itman back in profit

EDS half year to September 30, publisher, printer and operator Pitman turned from taxable losses of £0 last time to profits of £0. This compares with losses for the whole of year of £936,000. Turnover six months was £2.72m at £16.8m.

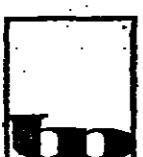
J. Pitman, chairman of the company, says that to the seasonal nature of its business it tends to more profits in the first half, the second, but he is a small profit in the six months and hence for a year as a whole. There is very little sign of any

general improvement in the group's markets, although its export performance is encouraging. The overseas subsidiaries continue to do well.

The improvement was widespread throughout the group, although most of the UK-based units are trading at a level of pre-interest profits which are far from satisfactory. Mr Pitman says.

Pitman Press is back in profit and unit costs are substantially down as a result of staff reductions made last year.

Interest charges were £82,000 (£83,000) and tax took £314,000 (£198,000). Additionally there were extraordinary credits of £233,000 (£72,000 debits).



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deemable at the Noteholder's option in November, 1986

For the six months

20th November, 1981 to 20th May, 1982
In accordance with the provisions of the Note, notice is hereby given that the rate of interest has been fixed at 13½ per cent, and that the interest payable on the relevant interest payment date, 20th May, 1982 against Coupon No. 1 will be U.S.\$339.37.

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BANCO PINTO &
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Floating Rate Notes Due 1985

In accordance with the provisions of the above Notes, notice is hereby given that the rate of interest for the interest Period from November 18, 1981 to May 18, 1982 has been established at 13¾ per annum. Interest due at the end of the interest Period of U.S.\$339.38 will be available upon surrender to any of the Paying Agents of Coupon No. 4.

American Express
International Banking Corporation

UK COMPANY NEWS

T. Locker expands midway

TAXABLE PROFITS of screening and filtration engineer Thomas Locker (Holdings) rose from £592,000 to £802,000 in the first half ended September 30, 1981 on slightly lower turnover of £10.12m compared with £10.81m.

The interim dividend is being maintained at 0.25p net per 5p share against a total last year of 1.025p paid out of pre-tax profits of £1.1m. Earnings per share for the six months are given as 8.85p (7.9p).

The directors say that so long as there is no further deterioration in the economy they anticipate the second half will show a marginally improved result.

Group order books are currently standing at a slightly higher total than last year and the orders booked for September and October showed a considerable improvement over the recent trend.

Overseas companies continued to produce improved results which accounted for 47.7 per cent of the group trading profits compared with 43.5 per cent for the first half of last year.

Pre-tax profits were struck after associate losses of £86,000 (£8,000) and provisions Tax took £38,000 (£10,000) of which £22,000 (£10,000) was for overseas—last year's final distribution was £4,625 paid from pre-tax profits of £121.4m (£21.3m).

The directors explain that the group's sales figure excluded associated companies such as FBC but the 1980 figures included sales of agrochemicals—excluding these, the sales increase was 12.7 per cent.

Sales by the retail division increased by 12.2 per cent but profits declined by 22.1 per cent, respectively in Canada.

Sales of pharmaceuticals, consumer products and chemicals by the industrial division expanded by 14.3 per cent.

Pharmaceuticals showed a 20 per cent growth.

Retail trading profits, however, fell because of lower margins particularly on photographic processing and NHS business, and higher operating costs of £6,000. This left attributable profits of £378,000 (£316,000).

Decline at Bulmer & Lumb

AN IMPROVED interest picture for Bulmer and Lumb (Holdings), the Bradford worsted spinner, was insufficient to prevent a decline in first-half taxable profits from £458,632 to £38,505.

However, this comes with the charging of running-in costs for its new yarn doubling operation at Butterheads, which necessitated establishing machinery and training operatives.

Trading generally continues to be difficult, the directors say.

Turnover for the six months to October 4, 1981 was down from £14.95m to £13.29m. Interest received advanced from £3,176 to £3,667 while interest payable was curtailed to £23,896 against £27,452. Depreciation was reduced at a slightly higher £241,583 (£234,353).

The interim dividend is being rounded up to 1.65p net per 20p share (£147,761). Last year a total of 3,817.11p was paid from a taxable surplus of £776,447.

Earnings per share this time are stated as 2.77p (2.61p).

The board says the reduction in both turnover and trading profits reflect the continuing problems of the recession in the industry and severe pressure on margins.

Tax of £99,000 (£233,000) left profits ahead at £239,505 against £225,632. CCA adjustments produce a pre-tax loss of £253,000.

Stockholders Inv. Trust at £1.47m

NET REVENUE of the Stockholders Investment Trust fell from £1.72m to £1.47m in the year to October 31, 1981 while assets increased from £83.5m to £87.73m.

The final dividend is being paid to 2.45p (2.25p) net making a total of 3.7p (3.5p). Earnings per share are given as 3.61p (4.27p), and net assets as £86.49p (181.13p).

At the half-year stage this investment trust had already fallen behind with net revenue of £647,137 (£801,646).

The net revenue for the year was struck after tax of £82,288 (£1m) and minority interests of £155,901 (£173,469).

Higher results at Dominion and General

Despite the continuing recession the Dominion and General Trust was able to report a slight rise in net revenue from £248,132 to £252,618 for the six months to December 31, 1981. As already announced the interim dividend has been held at 5p and earnings per share are given as 5.01p compared with 5.91p previously.

The directors are pleased to note that the company's estimate of earnings for the current year and next year shows a rising trend. Last year net revenue was £445,438 on total income of £517,846.

They add that the funds which were transferred abroad over a year ago, mainly to the U.S., are now generating income. The flow of income from the overseas portfolio has also been increased by the fall in sterling.

The present estimate of earnings per share for the current year is 11.05p and the directors intend, barring unforeseen circumstances to recommend a final dividend of not less than 7.7p.

Net asset value per share emerged at 322p (314.6p) and total net assets amounted to £14,56m (£14,25m). The distribution of investments showed a rise in the U.S. to 33.1 per cent (38.6 per cent) and in Japan and Far East to 4 per cent (1.9 per cent). The UK came out at 52 per cent (56.7 per cent).

Total revenue rose from £7,083 to £453,654 and included franked income of £309,300 (£308,145) plus unfranked income of £144,354 (£127,988).

Boots advances 13.9% to £54m at six months

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering financial reports and dividends are not available as to whether dividends are interim or final and the subdivisions shown below are based mainly on last year's timetable.

UTURE DATES

Interims:—J. Billam, Nova (Jersey) Knit, Property Partnerships, Security Centres, Victoria Carpet, Final-Yarns and Lancashire Investment Trust.

TODAY

Interims:—G. G. G. Ltd, Nova (Jersey) Knit, Property Partnerships, Security Centres, Victoria Carpet, Final-Yarns and Lancashire Investment Trust.

Finals:—None

Dividends:—None

Profit before taxation:—None

Taxation:—None

Profit after taxation:—None

Earnings per share:—None

Dividends:—None

Interim paid:—None

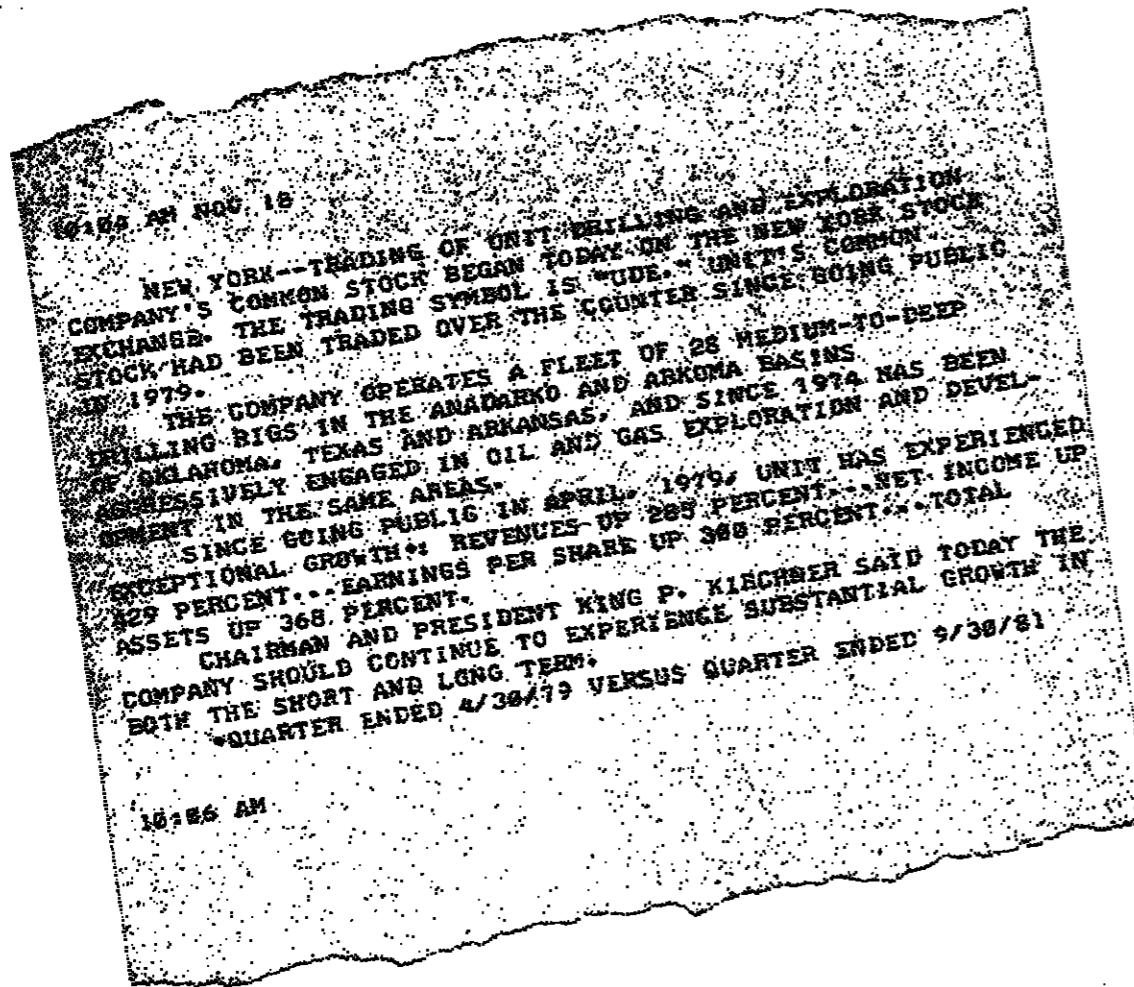
Final—proposed:—None

Dividends:—None

Interim paid:—None

Companies and Markets

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October 15, 1981

U.S. \$50,000,000
Crédit Lyonnais

Floating Rate Notes due 1988



Arab Banking Corporation (ABC)

Crédit Lyonnais

Union de Banques Arabes et Françaises - U.B.A.F.

Alshli Bank of Kuwait (K.S.C.)

Arab Bank Investment Company Limited

Gulf International Bank B.S.C. Gulf Riyad Bank E.C. Intra Investment Company S.A.L.

Kuwait Foreign Trading Contracting & Investment Co. (S.A.K.) Libyan Arab Foreign Bank

The National Bank of Kuwait (S.A.K.) Sandi International Bank United Gulf Bank E.C.

Allied Arab Bank Limited	Al Bahraini Arab African Bank (F.C.)	Arab Asia Bank E.C.	Arab Latin American Bank
Banco Arabe Español, S.A.	Bank of Bahrain and Kuwait B.S.C.	Banque Arabe et Internationale d'Investissement (B.A.I.I.)	ARAB BANK
Burgan Bank S.A.K.	Coast Investment and Development Co. P.S.C.	European Arab Bank	The Industrial Bank of Kuwait, K.S.C.
Kuwait Financial Centre S.A.K.	Kuwaiti-French Bank	Kuwait Pacific Finance Company	The National Commercial Bank (Nat. Arab)
Qatar National Bank	Saudi Lebanese Bank for the Middle East	J. Henry Schroder & Co. S.A.L.	
URAE-Arab Islamic Bank S.p.A.	UBAN-Arab Japanese Finance Limited	Union Méditerranéenne de Banques	

THEATRES

VAUDEVILLE, 5 CC 01-828 4725-6. Open 7.45-10.30 pm. Matinee 2pm. Seats 750. Group sales 01-379 6061. ANNIE LOONE, 100 Regent St. In present LAUGHING STOCK. 1981 SWITZERLAND AWARD NOMINATIONS. MUST CLOSE AFTER 200 PERFS. DSC 5. VICTORIA PALACE, CC 01-828 4725-6. Open 7.45-10.30 pm. Matinee 2pm. Seats 750. Group sales 01-379 6061. JOHN INMAN, ARTHUR LOPEZ, IAN RUSSELL, MARY STAPLES. GOLFED BY DICKIE HAMMOND. Seats 7.30 am. Wed 8pm. Children. Next per 13TH NIGHT. 2nd Nov. VICTORIA PALACE, CC 01-828 4725-6. Open 7.45-10.30 pm. Matinee 2pm. Seats 750. Group sales 01-379 6061. GAVIN AND THE MONSTER. A NEW DRAMA. Seats 7.30 am. 2nd Dec.

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OLIVETTI CHIEF LINKS WITH CALVI EMPIRE**De Benedetti springs a surprise**

BY RUPERT CORNWELL IN ROME

"CAPITALISM is full of surprises," Sig Nino Andreatta, the Italian Treasury Minister, lachically observed, a few minutes after the announcement of the deal linking Sig Carlo de Benedetti with Sig Roberto Calvi's Banco Ambrosiano group. A surprise indeed. For yesterday, 24 hours after it was disclosed that the Olivetti chief executive would become vice chairman of Ambrosiano, much of Italy's financial establishment was still rubbing its eyes with something akin to disbelief.

Even technically the agreement is at first glance odd. Sig de Benedetti has paid L50m (\$42m) for 2 per cent of Ambrosiano—and incidentally valuing the bank at a total L2.500bn (\$22.6bn). But so small a stake nonetheless makes him officially "the largest private Italian shareholder" in Ambrosiano.

Theoretically, this may be true, but few here doubt that thanks to an intricate network of crossholdings, involving a number of obscure foreign-based companies, the dominant shareholder in Ambrosiano is Sig Calvi.

What may be said with certainty is that the weight of the two partners gives the greatest significance to the new alliance. Sig de Benedetti heads one of Italy's major high technology companies, the fortunes of which have been dramatically improved by four years of his stewardship, while Banco Ambrosiano is the country's largest private banking group, controlling total deposits of around L12,000bn.

But what has persuaded two of the most powerful forces in Italian capitalism to make common cause? On the face of it they could hardly be more different. Olivetti's chief executive is a scion of Turin's Jewish community, a financier who is also strongly based in industry and who has always kept the politicians at arms length.

Sig Calvi, on the other hand,

is a pure banker, boasting strong connections with the Vatican and Italy's catholic establishment ("Il Banciere di Dio," he has been called).

Although his abilities have never been questioned, his methods have. His reputation this year has taken a beating first with his alleged membership of the sinister P2 free masons lodge and then his conviction last July on charges of illegal currency exports. It was some surprise that his involvement with Rizzoli aroused such controversy.

A closer inspection, however, reveals advantages for both sides.

For the banker, a deal with a manager of such repute

will do much to restore the image of Ambrosiano, inevitably tarnished by the events of recent months. The arrival of a forceful newcomer on the bank's executive committee will also help meet the insistence of the Italian authorities that Italian run the bank in a less personal, more collegial fashion.

For Sig de Benedetti, there is

the immediate attraction of close ties with so powerful and rich a banking group as well as a say in Ambrosiano's affairs when no fault of its own.

But this leads into some

intriguing questions raised by the affair. What are Sig de Benedetti's exact intentions? He has insisted that his new job implies no lessening of his commitment to Olivetti, but some are less than wholly convinced.

He has never been one, it is argued, to make purely passive

investments. "I have the habit of following up my investments," he has said—and his career at Olivetti and before that briefly at Fiat offers ample proof. And will it be possible to maintain the helm of Olivetti alongside responsibilities at Banco Ambrosiano?

Then again, may not Sig de Benedetti and Sig Calvi, two men accustomed to command, find themselves poorer or later, at odds? And if so, what then?

The second topic for speculation is Rizzoli, the object of a struggle which has reached a pitch of confusion rare even by Italian standards. "Yes, I'm negotiating, but I don't know with whom, or about what," one of the potential buyers of the publishing group was quoted as saying the other day.

Sig de Benedetti, though, was one of the industrialists known to be involved in the bid by Sig Bruno Visentini, president of both Olivetti and the Republica Party, to put together a consortium to buy out control of Rizzoli. That venture was effectively vetoed by the Socialist Party, anxious to prevent the *Cittadella* falling into hostile hands this side of a general election.

Some suspect that the deal with Sig Calvi, who after all holds 40 per cent of Rizzoli through *La Centrale*, could be a roundabout way to achieving the same end, but there is no direct evidence to support this theory. On the other hand, as the gossip in Milan went out, there is no direct evidence to disprove it.

Nestle hints at record result

BY JOHN WICKS IN VEVEY

NESTLE, the Swiss-based international foods group, expects sharply higher profits for 1981, possibly culminating in a record result for the group.

Demand worldwide remains weak, but currency gains are working through strongly and Nestle is getting to grips with the Argentinian losses which helped to depress profits in 1980.

As a result, net profits this year could top the SwFr 572m (\$484m) peak result of 1976.

Mr Pierre Liotard-Vogt, the chairman, said yesterday. Last year's earnings, totalled SwFr 683m, down by 16.2 per cent.

In the first ten months of this

year, turnover rose by 19.3 per cent to SwFr 23.5bn (\$19.6bn). This was, however, largely the result of inflation. Sales volume increased by only 1 per cent.

The share of European markets in total turnover fell from 47.7 per cent in January to October 1980, to 41.5 per cent this year. Mr Liotard-Vogt said there was no reason for optimism with regard to the development of European sales.

As a result, Nestle is to concentrate its activities on developing markets in other continents. Already, a total of 37.5 per cent is accounted for by the Americas and 12.2 per cent by Asia.

Following a major programme of reorganisation in Argentina, Nestle de Productos Alimenticio will have "tolerable" losses this year, and should return to the profits in 1982.

By 1980 Nestle expects to double sales group volume in the frozen food sector. In the first ten months of this year, sales of frozen fruits and ice cream made up 1.7 per cent of turnover.

Nestle is currently in the process of "merging" its U.S. food subsidiary, Libby, McNeill and Libby. A leading producer of canned goods, Libby has been losing money for some years. The programme foresees the sale of certain product lines.

Schloemann-Siemag orders up

BY JONATHAN CARR IN BONN

SCHLOEMANN-Siemag, the West German engineering concern, expects the value of incoming orders to top DM 1bn (\$447m) for the first time in the year to next June, above all because of increasing demand for foreign demand.

Herr Heinrich Weiss, the chief executive, told the annual operating profit for the 1981 nine months was Fl 13.5m, compared with Fl 43.1m. Net profit was down to Fl 4.5m from Fl 23.1m. WUH has not yet fixed extraordinary provisions for this year, after setting Fl 20.5m aside in 1980.

The bank's loan division increased operating profits by 6 per cent to Fl 79.1m in the nine months, but the property division more than doubled its loss to Fl 85.7m.

WUH arranged 4,400 housing loans worth Fl 614m in the nine months compared with 9,500 loans worth Fl 1.34bn in 1980. It has sold Fl 890m of loans from its portfolio to the general civil servants pension fund as part of a deal to dispose of a total of Fl 3bn of mortgages.

The property division began new projects in the Netherlands worth Fl 23m, compared with Fl 23m last year, while projects abroad worth Fl 59m were started, against Fl 8m. WUH has an unsold stock of 1,293 homes valued at Fl 271m, compared with 1,074 homes worth Fl 237m at the end of 1980.

Operating profit for the 1981 nine months was Fl 13.5m, compared with Fl 43.1m. Net profit was down to Fl 4.5m from Fl 23.1m. WUH has not yet fixed extraordinary provisions for this year, after setting Fl 20.5m aside in 1980.

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INTL. COMPANIES & FINANCE

DOMESTIC DOWNTURN COUNTERS EXPORT GROWTH

ough going for Japanese traders

RICHARD C. HANSON IN TOKYO

PS big general trading to Y4.3bn despite a 17.6 per cent rise in turnover to Y5.551bn. Marubeni's biggest increase came in third country business, which rose by 54.2 per cent.

The traders showed healthy rises in exports, helped by a weak yen during the half-year and in overseas trading. The slump in domestic economic activity, however, kept imports and domestic trading in most cases from contributing strongly to growth.

Mitsubishi reported a 3.5 per cent drop in domestic business to account for a surprisingly low 38.6 per cent of total turnover compared with more than 50 per cent two years ago. Mitsubishi's domestic trading fell by 3.8 per cent.

Tomen (Toyo Menka), the seventh largest trader, reported

the performance of the traders accurately reflects the state of the Japanese economy, which appears still to be heavily dependent on exports for growth. Domestic demand has yet to pick up steam.

One of the strongest performing sectors for the trading houses was machinery, in which exports of cars, ships and other vehicles and equipment was buoyant.

Mitsubishi forecast sales for the year of Y14,600bn, up 4.5 per cent, and a slight increase in net profit.

Mitsui sees sales of Y13,100bn against Y12,667bn. Marubeni expects a rise to Y11,300bn from Y10,185bn.

Half-year profits slide at Kubota

YOKO SHIBATA IN TOKYO

PA. A Japanese manufacturer of cast iron pipes and valves, suffered a further decline in profits in the half-year ended October 15 because of sales of agricultural equipment and building sites. An unconsolidated basis net profits fell by 26.2 per cent from the first half of last year while net profits fell by 10 per cent to Y7.36bn (US\$7.7m), or Y5.54 a share. Net profits fell 10 per cent in the fiscal year April 15. Total sales increased by only

0.9 per cent to Y254.23bn (\$1.15bn) because of weak domestic demand. But exports increased by 84.2 per cent to Y55.79bn to equal 21.9 per cent of turnover against 12 per cent a year earlier.

Strong export sectors were pipes with sales up by 290 per cent, farming machinery, up 183 per cent, and industrial machinery, up 147 per cent. Middle Eastern and South East Asian markets were particularly strong.

At home, the Government's policy of curbing production and consumer prices for rice coincided with unfavourable summer weather to reduce demand for farm machinery. Overall, sales in this sector fell by 6.8 per cent to account for 35.2 per cent of total turnover.

Kubota forecasts some recovery in the second half ending April 15, 1982. Sales of building materials could increase by 12 per cent and pipes by 11 per cent.

Full year sales are projected to be Y540bn; up 3.4 per cent from last year, operating profits should not fall at Y260m and net profits increase by 2 per cent.

Mr David Smith, Minister of Finance and deputy Prime Minister in Mr Ian Smith's UDI Government, will be chairman. The statement announcing the merger implies that after the public issue, controlling interest in the company will lie geographically in Hong Kong. No financial details of the merger were given.

Zimbabwe link for Grinaker, Rennies

TONY HAWKINS IN SALISBURY

Zimbabwe's Government approved a merger of the Zimbabwe interests of Grinaker Construction, a subsidiary of Guinevere Holdings of Africa, and Rennies Contract Holdings (Zimbabwe), of Hong Kong-based Mr Matheson.

A new group is to be called the Grinaker Zimbabwe with a spread of interests in civil engineering, marine, winding, battery manufacture, wholesaling, hotels and bakeries. Grinaker will hold 40 per cent

of the equity and Rennies 60 per cent, but they intend to seek a listing on the Zimbabwe stock exchange offering not less than 40 per cent of the equity to Zimbabweans.

Mr David Smith, Minister of Finance and deputy Prime Minister in Mr Ian Smith's UDI Government, will be chairman. The statement announcing the merger implies that after the public issue, controlling interest in the company will lie geographically in Hong Kong. No financial details of the merger were given.

Air Zimbabwe has reported a sharp fall in net profits to Z\$36,000 (US\$51,000) for the year ended June 31, from Z\$30,429 the previous year. Revenues rose 48 per cent from 1980's Z\$27.5m.

Mr Mervyn Eysty, general manager, said profits would have reached Z\$471,000 but for exceptional costs of training and employing extra staff to meet Government policy.

Passenger traffic rose 10 per cent to 400,000 passengers and freight traffic doubled to more than 5m tonne/kilometres.

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Midland Bank Limited

Barclays Bank International Limited

Crocker National Bank (Cayman Islands Branch)

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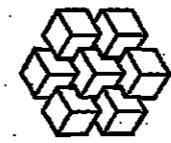
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September 1981

THE PROPERTY MARKET

BY MICHAEL CASSELL

Hammerson 'ready to make cash call'

HAMMERSOHN Property and Investment Trust appears to be preparing the ground for a rights issue to help finance the biggest development programme in the group's history.

There are a number of pointers to a cashcall which investors would, no doubt, quickly snap up and brokers Laing and Cruckshank, who have just prepared a fresh report on the group, say the suggestion is not being shouted down by Sydney Mason and his fellow directors.

Hammerson now has, relative to its size, the largest development programme of any UK property company—most of it overseas—and capital commitments are now thought to stand at around £110m against £47.75m at the start of the current financial year.

Laing and Cruckshank point out that if the group were to increase its borrowings by this amount, then net debt would rise from 48% per cent of shareholders' funds to 58 per cent.

With current interest rates at levels which would in most cases leave schemes showing an initial revenue deficit, a rights issue seems the obvious way ahead.

John Atkinson of Laing and Cruckshank also believes it is significant that, although the group is not required under the provisions of SSAP 19 to incorporate a full revaluation in its accounts until December 1982, it seems probable that the bulk of Hammerson's portfolio will be revalued at the end of the current financial

year—December 1981.

The brokers estimate that the current market value of the property portfolio is not less than £641m, representing a surplus on book value of £147m and giving net assets of 835p a share. Brent Cross is given a current market value of about £32m, compared with the £25m figure used by the group in 1980 when the centre was transferred between subsidiaries. The shopping complex is held on a 125-year underlease from Standard Life and Hammerson is currently thought to take 26 per cent of net rental income.

Of the somewhat animated rent review negotiations still going on with non-key tenants at Brent Cross, Laing and Cruckshank believe a settlement will see rents at around £89 a sq ft for the best located space—similar to that achieved in two recent transactions. The current average is around £27.

The brokers, who suggest that trade at Brent Cross is increasing at a faster rate than most other major retailing centres, say that once the 1981 and 1982 reviews are finalised, gross rental income from the Centre will by the end of next year have doubled from an estimated £3.5m this year to £7.67m.

Brent Cross will, for the time being, continue to be regarded as a development property, contributing to group cash flow but not, because of accounting policies, to pre-tax profits or earnings. The first pre-tax contribution is expected in 1983 and should be in the order of just under £2m.

FLUSHED OUT into the open by a stock market which appeared to be indecently well prepared for what was about to happen, Greycoat Estates this week went shopping for an asset base and unveiled a £36.5m bid for City Offices.

The target of Greycoat's attention is a sound but arguably sleepy property company with an excellent portfolio in the books at almost £30m and the prospect of a steady if unexciting rise in profits stemming from reviews and some reversionary potential.

City Offices, however, shows little predilection for the type of cut and thrust approach to property which has become the Greycoat hallmark, though it can have had few objections to the impact which Greycoat's interest had on its shares—before and after the offer was made.

The company, formed in 1864 primarily to invest in City property, now has three office buildings in the City—including Baltic House in Leadenhall Street—three in the provinces and a small selection of industrial properties around the country. All are freehold and the City properties continue to contribute around 65 per cent of total rental income, which in 1980 reached £1.8m.

Pre-tax profits totalled £1.4m and little advance is expected this year. Estimates of net asset value range between 133p and 125p a share, close to the bid value, though the directors might care to substantially improve on that type of evaluation as part of any defence strategy.

With some important rent reviews due fairly soon, the board will certainly be pointing to an improved pattern of earnings growth to come.

The immediate, somewhat muted, reaction to the Greycoat approach was that the terms did not reflect the high quality of the company's assets and earnings but it is not yet clear whether the sparring will centre merely on price or whether wider ideological differences will intervene.

Sound

On any basis, City Offices looks to be a sound, long-term holding—a view which until now at least has been shared by Legal and General and Commercial Union, who between them account for just over 38 per cent of the shares and whose reaction will be crucial.

From Greycoat—the group with the modest asset backing and the big ambitions—the view appears to be that City Offices has turned into little more than a dormant rent collector and that, twinned with an active management operation, its future (not to mention that of Greycoat) could be considerably brighter.

In the words of Geoffrey Wilson, an executive director of Greycoat: "We have got development dynamic and they have not. They are a good company, so are we. Neither of us has got any debt to speak of." Together we could represent an important force in the property market, with considerable financial muscle and a

considerably enhanced ability to strike better deals. Being able to negotiate that extra 1 per cent reduction in long-term finance can make all the difference."

Greycoat is certainly smaller than City Offices in almost every respect. From market capitalisation and net assets through to profits. It is not, however, the underdog when it comes to active participation in the development market and it should prove to be the one with more steam left in it on all other fronts as well.

As Greycoat has pointed out, the comparatively low book value of its net assets (£3.7m) does not reflect the value of its share in recently completed projects and the large developments in or entering the pipeline. A more up to date figure might be closer to £20m.

Stake

The group's style has been to pull schemes together, bring in long-term institutional funding and then settle for an equity stake providing a share in the income flowing out of the completed development.

In the case of 250 Euston Road, for example, a 150,000 sq ft office building developed through a joint company with Sir Robert McAlpine and held on a long lease from Camden Legal and General—will be the scheme's funder—will be paying their rent equal to 16 per cent of the building's rental value.

Greycoat, the arrangement will mean an estimated £192,000 a year flowing through to pre-tax profits. Over at Cutlers Gardens, E2, Greycoat is unquestionably a company full of promise which has, since the new management arrived on the scene about four years ago, demanded that people sit up and take notice of it.

Shareholders in City Offices, presumably after a quiet and comfortable life, might believe that Greycoat is everything they are not looking for in a property company and that the advantages for them are questionable.

The big shareholders may, however, decide otherwise while a slightly improved offer could clearly remove any obstacles in Greycoat's path.

West End office surplus falls back in October

THERE was a substantial increase in letting activity in the West End all-conditioned office market during October, according to Leslie Lintott, the agents. A total of 93,000 sq ft of floorspace was let at an average £15.33 a square foot—the second highest floor-space figure this year. Space now available has fallen below 1m sq ft for the first time since July and an estimated 892,000 sq ft, in 37 units, at an average asking rental of £17.62, are now available.

Still in the West End, City and Continental Property, in conjunction with the Schroder Property Fund, has now completed the letting of Calder House, the 23,000 sq ft office building on the corner of Piccadilly and Dover Street. There are five tenants and rentals averaging £24.50 a square foot—involve some close to £28—have been agreed. Lambert Smith and Elliott Son and Boyton acted for City and Continental.

• Westminster Property has prelet at an annual rent of £20,000 all the retail space in its 251m shop and office development at Westgate in the London Borough of Harrow. Prelets have agreed to occupy 31,500 sq ft while Granada and Freeman Hardy and Willis have taken the other units. The development will also provide 20,000 sq ft of offices. Letting agents are Healey and Baker.

• Guardian Royal Exchange has prelet its 18,630 sq ft banking and office development for the Crown Estate. Leslie Lintott are acting for Chesterfield and Clinton acting for the Crown.

• After a long planning process, UDS stores group has won consent for a new department store in Shrewsbury Street. Mr Michael New has given permission to develop, expected to exceed 120,000 sq ft following a public inquiry later this year.

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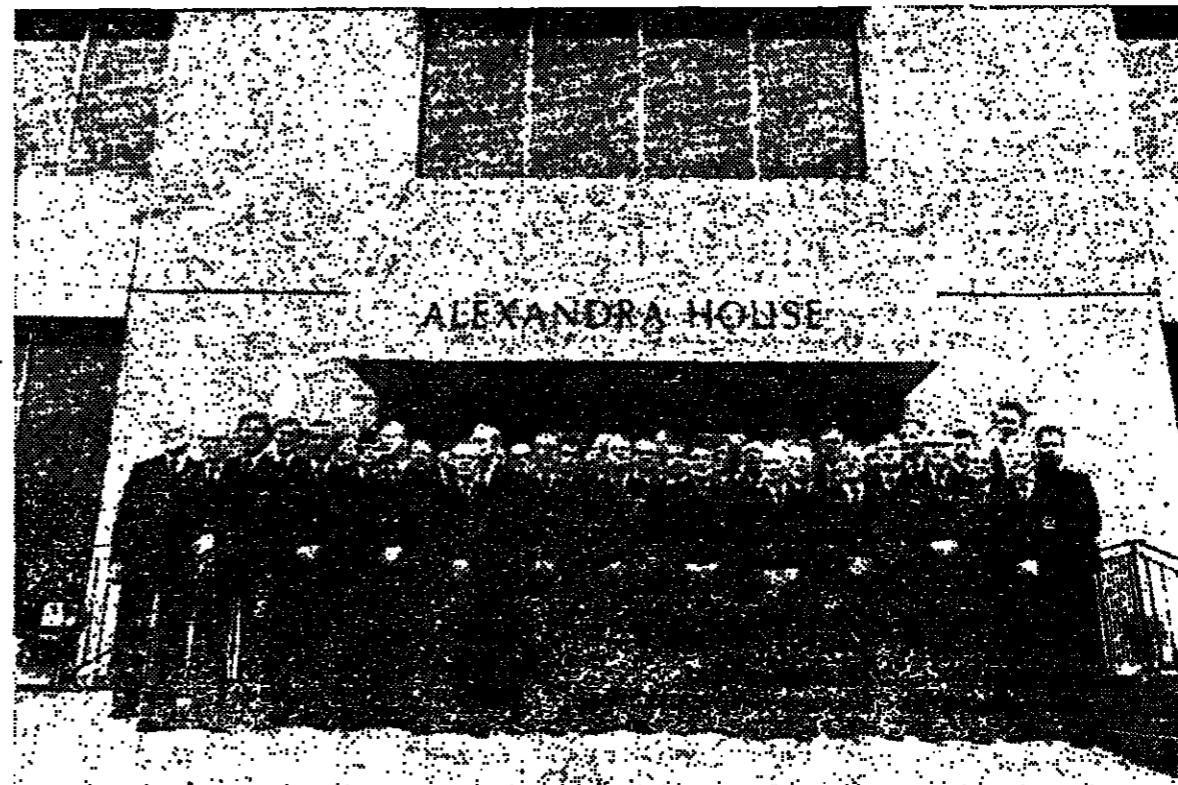
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The growing market in British skiing

By Arthur Sandles

Now, morning, several hundred retailers, buying stock, directors and manufacturers will be shopping at the discount end of the market on C and A means thinking in terms of £50 for all the bits and pieces.

Skiing, stamps into education, is blighted by the £50,000 of its cost, will be making foreign ski holiday packages, schoolchildren looking forward to trips with their classmates, more will be heading to villages of the Scottish Highlands.

Spin-off for airlines, makers and insurance companies, of course, the tour operators' industry is vast, trade's regard as too chilly a month. Then prices are much lower. Few skiers change their equipment every year (a pair of skis should last as long as 100 ski days, which is five to 10 years for the average British recreational skier). And most mix and match clothing from past holidays and good friends.

What the British market has at the moment that few others can boast is growth. Suggestions early in the season that the number of skiers from the UK to foreign slopes would rise by between 5 and 10 per cent seem to be being born out. But for the tour operators, that is the good side of a double-sided coin.

The bad news is that the buoyancy of the market has attracted a considerable number of newcomers to the business and probable over-capacity. There are more than 70 ski tour operators offering winter sports holidays to the British, and that excludes the car rental companies promoting their "skierised" vehicles (that usually means snow tyres, a roof rack and heater that works), and the various airlines. With the top five ski tour operators alone capable of carrying more than 100,000 skiers there is not much room for the other 65.



Snowball's Mr Alastair Cunningham: at the right time

There is no doubt that some of the stimulation for the market at least has come from the favourable exchange rate enjoyed by the pound against Alpine currencies earlier this year—when the brochures were going to press. Most operators have gone very hard on the value aspect of a ski holiday this season.

British Airways, for example, reckons that prices in its Enterprise Holiday ski brochure show an average reduction of 9 per cent over last year, and claims that some prices are down by as much as 27 per cent. Neilson reckons that "prices are cheaper in 65 per cent of cases."

In fact life has changed a little since the brochures started to plop onto doormats a few months ago. The pound has wobbled a little and one currency in particular—the Swiss franc—has soared. Both operators and customers are leaping to their booking conditions to check on the extent of the price guarantees that many offer. With 10 per cent the normal limit for surcharging some are beginning to grin weakly at the prospect of running ski trips to Switzerland at a loss—which

many now look like having to do. "I printed my brochure when the rate was above four Swiss francs to the pound," says one operator wistfully. "Now it's nearer 3.30."

The major beneficiaries from the current ski boom in terms of new areas have been the Austrians. The Austrian Tourist Board's jovial man in London, Mr Norbert Burda, is rarely seen without an end-to-end grin these days as the villages report that the hills are alive once more to the sound of cash.

Less happy are the Italians. A dismal snow record last winter closed many resorts early and sent mayors scurrying to Rome for emergency aid from central coffers. The mud has stuck and Italy is going to have to work hard to shake off its poor snow image.

French resorts—many of them specially built in the 1960s and 1970s—are gaining particularly from two major trends in British skiing. There has been a sudden blossoming of coach transport skiing, and in the popularity of self-catering.

Snowball, for example, started in 1978 carrying 670 people by coach to a hardly known French

resort, Puy St Vincent. Snowball reckons that this winter it will carry 6,700 skiers to four French resorts, and the one part of the programme which is not selling as fast as the rest is its air holidays to Avoriaz.

Snowball's Alastair Cunningham argues this once tiny operation came into the market just at the right time as keen skiers tried to find lower cost ways of getting an annual holiday. (Snowball still has a one-week lead price of £58.95 and no surcharges). "When we started there were only two others, NAT-Eurotours and Hards-Ski, now there are 13 people doing coach holidays."

What seems to have attracted the skiers is the speed and modernity of today's trans-continental buses (complete with lavatories and hot coffee), the lack of fuss over skis, boots and baggage; the jollity of it all; and, of course, the price.

But Snowball also demonstrates another change in ski trends. The huge brochure which offers all things to all skiers, of the type that used to be produced by Miss Erna Low when she was running the company that still bears her name, is a rare beast. Claimed market leader Swans, which with Inghams is part of the Swiss-based Hotelplan group, only has 28 resorts in its brochure. Inghams itself has a beeper 44, which is only topped by Thomson with 50. More normally the type of programme produced by Horizon, with 15, the same number of Thomas Cook.

One trend that does not seem to have emerged as predicted is the supposed rush to the U.S. When the pound was zooming up to \$2.40 the ski resorts of the Western U.S. started cultivating the British market with considerable enthusiasm. The large rush to the Rockies has yet, however, to emerge probably because the Alps suddenly became financially more attractive.

The Rocky Mountain Resorts are still cultivating the British market and will be at Earls Court in force. It seems now, however, that their attention is drifting to the business traveller who is in the U.S. for other reasons and they finds that the skiing is not only superb, but also inexpensive (provided one ignores even the low winter air fares).

Fluctuations in currency have also produced reverberations in the ski equipment business. Last year Britain's ski retailers were very badly hit by having bought their stock at a time when exchange rates were bad for sterling and then trying to sell when sterling was strong. Skiers rapidly discovered that they could buy skis, boots and even clothing much cheaper in Europe.

This year the reverse is likely to be the case. Shops such as Alpine Sports bought their stock in the pound-high summer of this year and are telling customers that if they now find the same thing cheaper in their resort destination the store will refund the difference.

The fact that most pieces of ski equipment are built to last means that the manufacturers (in desperate straits thanks to massive world-wide over production) are heavily into the fashion business. Ski colours change from year to year and names are altered to add a little cosmetic come-on. This season skiers are being encouraged to think in terms of the longer skis which they were once told to discard; to buy boots with higher shanks; and to turn to racing pants as the best form of ski clothing.

The ski world is a strange one, as any visitor to the Ski Show is likely to discover. It is, however, an attractive one at the moment, since it is one of the few areas of British consumer marketing which is actually on the upsurge. "The people who go skiing have a high disposable income," says Thomson's ski controller Roger Madge. "They are younger and they have fewer commitments." They also, it seems, enjoy spending money.

CONTRACTS

Refurbishment in Eaton Square

R. MANSSELL has gained over £3m contracts in the specialist field of major refurbishment. Largest is at £200,000 for the restoration and conversion of a six-storey building in Eaton Square to provide luxury apartments. Across London at 133 East India Dock Road a conversion, costing £58,000 will see an old sailors' home transformed into 31 flats for the Roddinge Housing Society.

The Greater London Council has awarded Mansell two schemes valued in excess of £1m to WHYATT BUILDERS, the construction arm of the Finsas Group. Work has already started on a £855,000 project at Minnow Street, Southwark where Whyatt is constructing 20 houses and 10 flats together with all local works. The second GLC project, to be completed in nine months, consists of the replacement of water mains and repairs of heating ducts at Ferrier Estate, Kidbrooke, Greenwich, and is similar to a previous scheme already successfully completed by Whyatt on an adjacent site.

MANSTON (CONTRACTORS), Leeds, a member of the Epsley Tyres Property Group has construction contracts worth over £2.5m. Construction has started on prestige premises for the DMV, members of which include G. Eric Hunt (Leeds), at Scott Hall Road, Leeds, near St. Peter's junction, which includes showroom and reception area, workshop, parts department, body repair shop, car wash, and valeting bay.

G. E. WALLIS AND SONS has been awarded the extension and refurbishment of a computer centre for British Telecom at Cardiff, worth £900,000. Work at the Maes-y-coed Road site has begun.

DUPORT COMPUTER SERVICES has been awarded a five-year contract worth £500,000 to supply data processing bureau services for steering gear manufacturer Burman and Sons, Birmingham. The project includes computerisation of sales, production and accounting functions including provision of an on-line material control system and methods for developing shop floor data collection.

A FINANCIAL TIMES SURVEY COLOMBIA

December 9, 1981

The Financial Times proposes to publish a Survey on Colombia in its edition of December 9, 1981. The provisional editorial synopsis is set out below:

INTRODUCTION: The development of President Turbay's presidency. The political scene.

Editorial coverage will also include:

Economy**Medellin**

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FINANCIAL TIMES CONFERENCES

European Business Forum: Finance Investment & Trade

Rome 10 & 11 December 1981

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Mr Laurent Fabius
Minister delegate in charge of the Budget
Ministry of Economy & Finance, France

Mr Francois-Xavier Ortoli
Vice President
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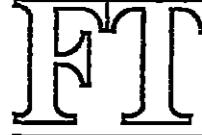
Mr Giovanni Agnelli
Chairman
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The Rt Hon Lord Soames, GCMG, GBE, CH, CBE

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APPOINTMENTS

Senior posts at TSB North East

Mr Douglas Robinson has been appointed general manager of TRUSTEE SAVINGS BANK NORTH EAST following the retirement of Mr Donald Almey. Mr Jim Drummond will be Mr Robinson's deputy. Mr Robinson and Mr Drummond are at present general manager and deputy general manager of the bank. Mr John Fenwick, at present head of the bank's research and computer department, will become assistant general manager in charge of finance. Mr John Hutchinson will become head of a systems department working on the bank's computer and technical development.

Mr R. M. Tweedie has retired. director joining the board are Mr J. C. Fillicks, Mr R. M. Nelson, Mr C. R. Patek and Mr R. F. Dickinson. Mr J. H. Chappell, Mr T. A. Godwin and Mr G. Istead have been appointed associate directors.

Mr R. M. Tweedie has retired.

SMITHS INDUSTRIES states that its automotive original equipment, automotive instrument market and industrial instrument activities have been brought together to form a new company to be called Smiths Industries Automotive Instrument Systems (SIAIS). Managing director of SIAIS is Mr Marcus Beresford, who joined Smiths Industries in 1960.

The Industry Secretary has appointed Mr Maurice Phelps as full-time member for personnel of the BRITISH SHIPBUILDERS and industrial relations on board. The appointment is for three years.

Mr Norman Lamont, Industry Minister, has appointed Mr Jocelyn Cadbury MP (Birmingham Northfield) as his Parliamentary private secretary.

Mr Charles Wilson, director of RIT, has been appointed to the board of DAWNAY, DAY AND CO., as non-executive director. Mr Albert Cowie and Mr John O'Neill have been appointed executive directors.

Mr Tom Blaszkowicz, formerly sales director, has been appointed marketing director with responsibility for long-term strategies, and Mr Brian Metcalfe, formerly sales manager, becomes sales director designate and will assume total day-to-day responsibility for the company's sales operation, at X-DATA, Slough.

Mr Tom O'Malley has been appointed managing director of FC FINANCE, finance house subsidiary of the Co-operative Bank. He joined the company as managing director designate in June from Forward Trust, where he had been managing director since 1975. He succeeds as managing director Mr Roger Gorvin, who now reverts full time to the position of joint general manager (personnel services) of the Co-op Bank.

Mr Michael Reiss has been appointed to the board of SEYNOUR-NEWTON, underwriting agents at Lloyd's.

WIGHAM POLAND GROUP has appointed Mr Chris Kenny to the board of Wigham Poland Agency Services. At Wigham Poland Professional Indemnity a banking division has been formed which will be controlled by Mr Martin Prew.

DONALD FOX AND PARTNERS (UNDERWRITING MANAGEMENT) has made the following appointments: Mr C. J. Ridgwell becomes managing

over from Mr Denis Bulman who has retired. Mr Holden retains his responsibilities as director of administration and is a member of the Board of Texaco and of Texaco North Sea UK Company.

Mr J. N. Clarke, chief executive of Charter Consolidated, will join the board of CONSOLIDATED GOLD FIELDS as a non-executive director from December 1.

Mr Donald Dudley, director of defence equipment sales, has been appointed director for all marketing and sales functions of WESTAIR, part of Neil and Spencer Holdings.

Mr Abdulla A. Saudi has re-assumed his former position of first vice-chairman of ARABIA BANK. Mr Eduardo de Castro Neiva has been appointed vice-chairman. Mr Neiva is deputy chairman of Banco do Brasil.

Mr Steven Hopkins has been appointed managing director of IDEAS AND RESOURCE EXCHANGE.

Mr D. W. A. Smith, personnel director of THAMES BOARD retires in March, and will be succeeded by Mr H. Stark, who will take up the appointment on January 1, retaining his existing

OVERSEAS

New chairman for BP Canada

Mr Robin W. Adam, a deputy chairman of The British Petroleum Company, has been appointed as non-executive chairman of BP CANADA INCORPORATED and Mr R. W. D. Haubridge, president, has been appointed as chief executive officer. These appointments follow the death of Mr Derek F. Mitchell, who had been chairman and chief executive of BP Canada Incorporated since 1977.

Mr Peter Brown, director of marketing for Byron International, has been appointed senior vice-president with Byron's U.S. distributor, WESCO INTERNATIONAL INCORPORATED.

Mr Nick Clark, at present an executive vice-president, Barclays Bank of California, has been appointed managing director of BARCLAYS BANK OF KENYA with effect from March 1982. Mr Alex Tweedie, assistant general manager of Barclays Bank International in Italy, will be moving to New York as an executive vice-president in Barclays Group Office there. Mr Anthony Curmi, at present a general managers' assistant in central advances department,

* Mr Peter K. J. Vadasy has been named president of RCA/COLUMBIA PICTURES INTERNATIONAL VIDEO, new joint venture in home video formed by RCA and Columbia Pictures.

Mr Vadasy moves to his new position on December 1 from his present post as senior vice-president and treasurer of Columbia Pictures International Corporation.

Mr Franz Schmidt is to retire as general manager of SWISS BANK CORPORATION, Basle, at the end of the year. He is to be succeeded by DR. GEORGES STREICHENBERG, whose place as a central manager in Zurich

will be taken over by Dr Gerhard Meister.

Sir Ian McLennan, chairman of the ANZ BANKING GROUP, will retire at the annual meeting on January 18. Sir N. Vines, deputy chairman, succeeds Sir Ian.

Dr Ludwig Orth, Mr Rosenbaum and Mr W. Walton have been made presidents of ITT INCORPORATED. Dr. Orth, general manager of industrial products, Europe, based in Brussels, is general manager of Electric Lorenz Electronics, Germany. Mr Walton is regional director, UK, Scandinavia, Spain, Components and Semiconductors Group, based in UK.

Mr Marc J. Anderson has been named director of sales, Saab-Fairchild 340 program, FAIRCHILD CORPORATION, San Antonio, Texas. Mr George G. F. has been named vice-president engineering.

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CURRENCIES, MONEY and GOLD

S & £ firm

War ended on a firm note European currency trading May, after easing during morning as Eurodollar rates continued to rise. News that U.S. gross national product rose at a slightly adjusted annual rate of 5 per cent in the third quarter encouraged buying of U.S. interest rates in New York, which gained against most major currencies, but ended against the yen, a reminder that the Japanese yen may allow the Japanese to actuate to counter criticism of a country's trade surplus. The dollar was little changed against the dollar, but improved against European units, its fears of a cut in London base rates.

European currencies except the dollar, and members of the European Monetary System also lost ground to the Swiss franc. DOLLAR — trade-weighted (Bank of England) fell to 106.8. The U.S. currency rose to DM 2.2450 from 2.2350 against the D-mark; Fr 5.6550 from FFr 5.6325 and SFr 1.7850 from 1.7875 of the Swiss franc, but to Yen 120.25 from 122.25 against the Japanese yen. The Belgian franc declined against most currencies at the Brussels fixing, although the dollar fell to Frf 37.2675 from Frf 37.5950. Sterling rose to Frf 71.55 from Frf 71.2235, and the D-mark to Frf 16.7370. The Belgian National Bank sought to fix the franc on Tuesday and Thursday of last week, despite the comfortable position of the currency within the EMS. The franc did not require assistance under the intervention rules of the system, but the authorities intervened to keep it at roughly the central rate against the European Currency Unit.

THE DOLLAR SPOT AND FORWARD

Nov 19	Day's spread	Close	One month	% p.a.	Three months	% p.a.
UK £	1.3080-1.3260	1.3110-1.3120	1.48-2.58 pm	2.70	1.02-2.52 pm	2.03
Iceland	1.5910-1.5970	1.5910-1.5940	0.60-0.70 pm	5.65	2.23-1.50 pm	5.15
Canada	1.1807-1.1822	1.1826-1.1828	0.43-0.46 pm	4.81	0.96-0.98 pm	3.30
Australia	1.1800-1.1810	1.1810-1.1815	0.43-0.46 pm	4.81	0.96-0.98 pm	3.30
Belgium	37.30-37.53	37.51-37.53	22-32 dcis	5.43	5.25-6.46 dcis	—
Denmark	7.1425-7.2000	7.1500-7.1700	pari-dis	0.21	1.15-2.21 pm	2.04
W. Ger.	2.2200-2.2475	2.2445-2.2455	0.40-0.50 pm	1.21	1.15-1.11 pm	2.04
Portugal	54.05-54.40	54.20-54.40	30-110 ds	13.05	70.240 ds	9.85
Spain	94.80-95.60	95.50-95.60	20-20 ds	3.15	60.70 ds	2.52
Norway	7.7500-7.7500	7.7500-7.7500	7.50-7.50 pm	8.55	7.50-7.50 pm	8.55
France	5.6000-5.6500	5.625-5.675	1.40-1.60 pm	3.15	5.70-6.10 ds	4.18
Sweden	5.4630-5.4800	5.4700-5.4800	pari-dis	0.22	0.15pm-0.05d	0.04
Japan	108.20-110.50	109.20-110.50	0.20-0.20 pm	5.23	2.80-2.70 pm	4.89
Austria	15.7400-15.7400	15.7400-15.7400	0.20-0.20 pm	2.67	0.94-0.94 pm	1.57
Switzerland	1.7700-1.7800	1.7700-1.7800	0.05-0.05 pm	3.04	1.35-1.35 pm	2.57

* UK and Ireland are quoted in U.S. currency. Forward premiums and discounts are to the U.S. dollar and not to the individual currency.

THE POUND SPOT AND FORWARD

Nov 19	Day's spread	Close	One month	% p.a.	Three months	% p.a.
U.S.	1.5080-1.5260	1.5110-1.5120	0.65-0.85 pm	2.70	1.02-2.52 pm	2.03
Canada	2.2680-2.2720	2.2815-2.2825	0.27-0.27 dcis	4.81	0.96-0.98 dcis	3.30
Nethind.	4.65-4.70	4.68-4.69	1.15-1.15 pm	3.52	4.31-4.31 pm	3.20
Belgium	71.25-71.75	71.65-71.75	32-32 dcis	6.19	74.84-74.84 pm	4.41
Denmark	13.70-13.75	13.75-13.75	3.20-3.20 pm	2.22	4.75-5.25 pm	2.85
W. Ger.	4.22-4.25	4.25-4.25	1.15-1.15 pm	4.54	6.45-6.45 pm	4.08
Portugal	122.40-123.80	122.50-122.50	30-100 ds	10.76	70.405 ds	7.74
Spain	162.00-163.30	162.30-162.50	5-50 ds	1.15	40.80-40.80 ds	1.31
Norway	10.05-11.11	10.15-10.18	9.14-9.14 ds	0.95	10.30-10.30 ds	0.28
France	10.74-10.77	10.80-10.81	pari-dis	0.95	5.51-5.51 ds	2.13
Sweden	10.45-10.52	10.47-10.48	2.15-1.90 pm	2.00	2.50-2.50 pm	6.82
Japan	416-425	420-421	2.50-2.50 pm	7.75	7.45-7.45 pm	3.75
Austria	28.00-28.10	28.10-28.10	0.65-0.65 pm	3.61	13.50-13.50 pm	3.75
Switz.	3.61-3.65	3.62-3.63	1.15-1.15 pm	5.68	6.31-6.31 pm	4.08

Belgian rate is for convertible francs. Financial franc 80.85-80.15. Six-month forward dollar 1.25-1.15 pm. 12-month 1.50-1.30 pm.

CURRENCY MOVEMENTS

Nov. 19	Bank of England Index	Morgan Guaranty Changes	European Currency Unit	Nov. 18	Bank of England Index	Special Drawing Rights	European Currency Unit
Sterling	90.6	-33.4	Sterling	90.6	90.75	0.5750	0.5750
U.S. dollar	106.5	+0.5	U.S. dollar	106.5	106.5	0.5750	0.5750
Canadian dollar	85.6	-16.2	Canadian dollar	85.6	85.6	0.5704	0.5704
Australian dollar	117.6	-1.0	Australian dollar	117.6	117.6	0.5687	0.5687
New Zealand dollar	9.25	-0.25	New Zealand dollar	9.25	9.25	0.5687	0.5687
Danish krone	88.5	-9.2	Danish krone	88.5	88.5	0.5687	0.5687
Deutsche mark	122.4	+4.54	Deutsche mark	122.4	122.4	0.5687	0.5687
Swiss franc	115.0	-1.0	Swiss franc	115.0	115.0	0.5687	0.5687
Yen	81.2	-14.3	Yen	81.2	81.2	0.5687	0.5687
Yen	55.7	-57.2	Yen	55.7	55.7	0.5687	0.5687
Yen	144.2	+3.85	Yen	144.2	144.2	0.5687	0.5687

Based on trade-weighted changes from the agreement December, 1971, of the Bank of England index (base average 1975=100).

CURRENCY RATES

Nov. 19

£ Notes Rates

Argentine Peso 19.545-19.5650

Australian Dollar 1.5830-1.6550

Brazil Crude Oil 287.03-288.00

Belgium Markka 11.35-11.40

British Columbia 10.85-10.90

Canadian Dollar 1.6000-1.6000

Chilean Peso 0.8800-0.8800

Croatia 1.25-1.25

Croatia

Companies and Markets

WORLD STOCK MARKETS

NEW YORK

Stock	Nov. 18	Nov. 17	Stock	Nov. 18	Nov. 17	Stock	Nov. 18	Nov. 17	Stock	Nov. 18	Nov. 17
ACF Industries	384	381	Globe Atl. Pac. Tcs.	496	496	MGM	7	7	Schlitz Brew J.	131	111
AMF	255	254	Globe Gasoline Pet.	516	516	SCM	52	52	Seagram	171	171
AM Int'l	111	111	Globe Min. & Met.	520	520	Sequoia	174	174	Sequoia Corp.	182	182
ARA	261	261	Gt. West Financ.	154	154	Sealed Power	301	301	Sealed Power	301	301
ASA	44	44	Greyhound	16	16	Sears GD	333	334	Sears Gd.	333	334
AVX Corp.	141	141	Gruuman	244	244	Sears Roebuck	165	171	Sears Roebuck	165	171
Abbott Labs	232	232	Gulf & Western	161	154	Security Pac.	328	328	Security Pac.	328	328
Aero. Glass	177	174	Comp Science	124	124	Singer	141	141	Singer	141	141
Adobe Oil & Gas	311	311	Cone Mills	308	303	Skyline	145	145	Skyline	145	145
Advanced Micro	17	17	Conn Gen. Inn.	551	551	Smartech	325	325	Smartech	325	325
Activa Life & Gas	445	445	Conrad	23	23	Shoe Sh. Corp.	41	41	Shoe Sh. Corp.	41	41
Ahmann Corp.	151	151	Cont. Edison	154	154	Ship Trans.	271	271	Ship Trans.	271	271
All Pro Chem & Chem	151	151	Cons Foods	312	312	Shirwin-Wm's	201	201	Shirwin-Wm's	201	201
Akzona	111	111	Coca Freight	39	41	Signal	241	241	Signal	241	241
Albany Int'l	24	25	Harcourt Brasso	157	157	Signode	331	341	Signode	331	341
Alberto-Culv.	151	151	Consumer Power	174	174	Simplicity Patt.	101	101	Simplicity Patt.	101	101
Albertson's	254	254	Conti Corp.	261	261	Singer	141	141	Singer	141	141
Alco Standard	204	204	Conti Group	324	324	Skyline	145	145	Skyline	145	145
Alexander & Al	291	291	Cont. Illinois	374	374	Smartech	325	325	Smartech	325	325
Alegheny Ind'l	32	31	Cont. Toler.	189	189	Smith Kline	101	101	Smith Kline	101	101
Allied Ind'l	211	211	Control Data	37	37	Sonesta Int'l.	173	173	Sonesta Int'l.	173	173
Allied Signal	251	251	Cooper Ind.	491	491	Sony	187	187	Sony	187	187
Allis-Chalmers	141	141	Coppardwear	41	41	South Beach	182	182	South Beach	182	182
Alpha Portd.	111	111	Crown Glass	57	56	Southgate	171	171	Southgate	171	171
Alocon	251	251	Crown Broadc.	54	54	Southwest	171	171	Southwest	171	171
Amal. Sugar	47	47	Cronin	31	31	Southern Cal. Edison	307	307	Southern Cal. Edison	307	307
Amara Hess	26	26	Diamond	41	41	Southern Nat. Tel.	271	271	Southern Nat. Tel.	271	271
Am. Airlines	131	131	Diamond Int'l	56	56	Southern Pac. Tel.	453	453	Southern Pac. Tel.	453	453
Am. Broadcast	386	39	Dilgeron	91	91	Spanky	141	141	Spanky	141	141
Am. Cyanamid	264	264	Diamond Eng.	151	151	Sperry Corp.	311	314	Sperry Corp.	311	314
Am. Elect. Pow'r	171	171	Dillingham	13	13	Spring Wills	241	241	Spring Wills	241	241
Am. Express	451	451	Dillon	404	404	St. Louis P. & T.	241	241	St. Louis P. & T.	241	241
Am. Hoechst	151	151	Dinner	71	71	St. Pauli	55	55	St. Pauli	55	55
Am. Home Prod.	54	55	Ditton	50	50	Stanley Wks.	171	171	Stanley Wks.	171	171
Am. Hosp. Suply	571	583	Dobson	52	52	Stapler Chem.	171	171	Stapler Chem.	171	171
Am. Motors	23	23	Doepke	53	53	Starkey	171	171	Starkey	171	171
Am. Nat. Reserves	38	37	Doree	51	51	Starrett	171	171	Starrett	171	171
Am. Petfina	58	58	Dowell Air	49	49	Stearns J.P.	141	141	Stearns J.P.	141	141
Am. Quasar Pet.	15	147	Dowell	267	267	St. Louis P. & T.	241	241	St. Louis P. & T.	241	241
Am. Standard	27	27	Dowell	49	49	St. Pauli	55	55	St. Pauli	55	55
Am. Stores	265	265	Dowell	50	50	St. Pauli	55	55	St. Pauli	55	55
Ametek Inc.	271	274	Dowell	51	51	St. Pauli	55	55	St. Pauli	55	55
Amfac	341	341	Diamond	51	51	St. Pauli	55	55	St. Pauli	55	55
AMT	611	611	Diamond	52	52	St. Pauli	55	55	St. Pauli	55	55
Amstel Inds.	33	33	Diamond	53	53	St. Pauli	55	55	St. Pauli	55	55
Anchor Hock	161	161	Diamond	54	54	St. Pauli	55	55	St. Pauli	55	55
Anheuser Busch	414	414	Diamond	55	55	St. Pauli	55	55	St. Pauli	55	55
Archer Daniels	17	17	Diamond	56	56	St. Pauli	55	55	St. Pauli	55	55
Armo	26	26	Diamond	57	57	St. Pauli	55	55	St. Pauli	55	55
Armstrong CK	151	151	Diamond	58	58	St. Pauli	55	55	St. Pauli	55	55
Asamera Oil	104	104	Diamond	59	59	St. Pauli	55	55	St. Pauli	55	55
Ashland Oil	35	345	Diamond	60	60	St. Pauli	55	55	St. Pauli	55	55
Atlantic Richfield	441	441	Diamond	61	61	St. Pauli	55	55	St. Pauli	55	55
Auto Data Prg.	28	28	Diamond	62	62	St. Pauli	55	55	St. Pauli	55	55
Avco	181	181	Diamond	63	63	St. Pauli	55	55	St. Pauli	55	55
Avtron Ind'l.	25	25	Diamond	64	64	St. Pauli	55	55	St. Pauli	55	55
Awtex	48	48	Diamond	65	65	St. Pauli	55	55	St. Pauli	55	55
Axon Prod.	313	313	Diamond	66	66	St. Pauli	55	55	St. Pauli	55	55
Balt. Gas & El.	247	247	Diamond	67	67	St. Pauli	55	55	St. Pauli	55	55
Bank of N.Y.	341	341	Diamond	68	68	St. Pauli	55	55	St. Pauli	55	55
Bankers Trust N.Y.	361	35	Diamond	69	69	St. Pauli	55	55	St. Pauli	55	55
Barclay Ind'l.	151	151	Diamond	70	70	St. Pauli	55	55	St. Pauli	55	55
Barclay's	151	151	Diamond	71	71	St. Pauli	55	55	St. Pauli	55	55
Barney Wright	161	161	Diamond	72	72	St. Pauli	55	55	St. Pauli	55	55
Barrett Foods	18	17	Diamond	73	73	St. Pauli	55	55	St. Pauli	55	55
Beckman Inst.	271	281	Diamond	74	74	St. Pauli	55	55	St. Pauli	55	55
Bell & Howell	175	175	Diamond	75	75	St. Pauli	55	55	St. Pauli	55	55
Bell Industries	151	151	Diamond	76	76	St. Pauli	55	55	St. Pauli	55	55
Bendix	561	561	Diamond	77	77	St. Pauli	55	55	St. Pauli	55	55
Beneficial	213	204	Diamond	78	78	St. Pauli	55	55	St. Pauli	55	55
Beth Steel	204	204	Diamond	79	79	St. Pauli	55	55	St. Pauli	55	55
Bug Thee Inds.	281	29	Diamond	80	80	St. Pauli	55	55	St. Pauli	55	55
Black & Decker	141	141	Diamond	81	81	St. Pauli	55	55	St. Pauli	55	55
Block IR	224	224	Diamond	82	82	St. Pauli	55	55	St. Pauli	55	55
Blue Star	25	243	Diamond	83	83	St. Pauli	55	55			

panies and Markets

ea auction delayed in Singapore

BY JOHN EDWARDS, COMMODITIES EDITOR

Our Calcutta Correspondent

FIRST tea auction in 1982 will now be held December 2 instead of December 24, as scheduled, according to J. Thomas Lewis, the Indian tea broking firm which will be conducting the auction there through its set-up subsidiary.

It is expected that some 40 kilograms of tea will be offered at the first auction, for the most part from Indian gardens, especially Ceylon. Bangladesh is also to send a certain quantity, sponsors expect, keenest from buyers not only in Asia but in Australia and West Coast of the United States as well.

Singapore's auction, due to J. Thomas, will be on the London's open system of bid and sell, services being made public tea at Singapore will be sold and sold in US dollars, aid of sterling. The sponsor that, unlike London, Singapore auction should be limited to traders and dealers that the public, unlike the one in London, should be

More state aid for hill farmers

BY RICHARD MOONEY

New Zealand expects wool output to fall

Dai Hayward in Wellington

V. ZEALAND'S wool clip drop by 15,700 tons or 4.1 per cent in the 1981-82 season. It is forecast at 365,000, compared with last year's clip of 380,700 tons.

He drop in production is the result of a lower clip per sheep with an average wool fibre content as lighter. Feed bales because of the poor season have been mainly responsible for this decline.

The increase in the national flock has also levelled out. Production of lamb, mutton and wool will probably also be down because of bad weather.

In the first quarter of the current season—July to September—the amount of greasy and red wool shipped to the UK rose at auction in Bradford, used by 18 per cent to 16,775 t bales.

BRITISH COMMODITY MARKETS

BASE METALS

METAL PRICES continued to lose ground on the London Metal Exchange and renewed strength in sterling at the beginning of the week, with copper and zinc rising. COPPER and lead prices were closing at \$1,086.5 and \$1,047.5 respectively, while zinc was finally \$2,437.5.

Lead producers price cents

Zinc had risen to \$1,043.5 and \$1,048.5 respectively, while

nickel was \$1,040.1 and \$1,044.5.

Aluminium was \$1,042.5 and \$1,044.5.

tin was \$1,042.5 and \$1,044.5.

copper-alumagold metal trading

and tin in the morning

rose to \$1,043.5 and \$1,044.5.

tin and zinc were \$1,043.5 and \$1,044.5.

LONDON STOCK EXCHANGE

Scent of cheaper money brings strength to Gilts Leading shares follow and index rises 8.2 to 511.7

Account Dealing Dates:

*First Declarer - Last Account
Dealing times: Dealings Day
Nov 9 Nov 19 Nov 20 Nov 30
Nov 22 Dec 3 Dec 4 Dec 14
Dec 7 Dec 17 Dec 23 Jan 4
** "Now time" dealings may take place from 9 am two business days earlier.

The scent of cheaper money gave London stock markets fresh impetus yesterday after Wednesday's lack-lustre performance. American investors committed sizeable funds to Government securities following Wednesday's resumed fall in U.S. credit markets and, on revised terms of an early cut in UK base rates, domestic operators also showed renewed interest.

Reports that applications for the new short tap stock, Exchequer 14 per cent 1986, had exceeded expectations generated further optimism, deals being made on the £10-paid issue before this morning. Longer-dated Gilts-edged, however, were the main beneficiaries of the demand and advanced 11 points in a market again showing signs of stock shortage before easing from the day's best. This followed disappointment with the October banking month's increase in sterling M3.

After-hours' business was subdued, but medium/long retained gains extending to 11 points. The shorts rose despite the presence of the new £1bn tap stock, about which it was being suggested late that the whole issue would soon run out if yesterday's level of demand was maintained. Measur-

ing the market's strength, the FT Government Securities index rose 0.65 more to 64.62.

Leading shares were none too certain at the start in view of Wall Street's overnight reaction. But good third-quarter results from Royal Dutch/Shell imparted firmness to Oils and other equity sectors responded readily, especially after the firmer opening in Gilt. Bear-closing was a major factor in the equity movement, although some genuine investment business was reported.

Only 1.3 up at the first calculation, the FT Industrial Ordinary share index showed a rise of 5.3 at 11 am and one of 8.2, the best of the day, at the close of 511.7. Only two of the thirty constituents recorded losses. Boots easing 3 to 200p after interim profits a little short of expectations and Glaxo, shipping 4 to 430p in sympathy.

Interest rate options declined slightly and 1,274 deals were completed, comprising 908 calls and 366 puts. A particularly good call turnover developed in GEC which recorded 350 trades, with the January 750's accounting for 344 of these; trading in GEC put options is due to start next Monday. Shell Transport were relatively active following the third-quarter figures and were dealt 68 times for the call and 56 times for the put. Racal continued to attract sizeable money for the put with 113 deals.

Royal of Scotland up

Following Wednesday's hectic debut, Exo attracted a brisk two-

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1981

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Stock

Price

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INDUSTRIALS—Continued

INSURANCE—Continued

PROPERTY—Continued

INVESTMENT TRUSTS-C

OIL AND GAS—Continued

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MINES—Continued

A selection of Options traded is given on the London Stock Exchange Report page "Recent Issues" and "Rights" Page 34

Vent-Axia

The first name in unit
ventilation...look for the
name on the product.

FINANCIAL TIMES

Friday November 20 1981

Arbuthnot Latham forced to quit 'club'

By William Hall,
Banking Correspondent

ARBUTHNOT LATHAM and Company, the small City merchant bank, has been forced to resign from the Accepting Houses Committee, following the bank's takeover by Dow Scandia Banking Corporation, a foreign-controlled bank.

Arbuthnot Latham is the second merchant bank forced to leave the Accepting House Committee over the last two years. In April, 1980, Antony Gibbs was asked to leave after being taken over by the Hongkong and Shanghai Banking Corporation.

The Accepting Houses Committee is regarded as a club of the City's most prestigious merchant banks. The 16 banks range from Kleinwort Benson, with assets of close to £2bn, to Rea Brothers with assets of just over £100m. Traditionally, it has reserved membership to British-owned banks.

When Antony Gibbs was required to leave the Committee last year, it was known that not all the committee's members thought it wise to restrict membership solely to UK-owned banks. Consequently, there had been some speculation that Arbuthnot would be allowed to stay in the club.

Mr Harold Hitchcock, who recently retired as chief executive of National Westminster Bank and is now chairman of Arbuthnot, said that, while he regretted the decision, it was "not unexpected".

He felt that the committee should change the British membership rule. Unless it was representative of the leading components of the London acceptance market, its influence was likely to decline.

Traditionally, members of the committee have had the privilege of having their bills eligible for discount (to be bought for cash) at the Bank of England. However, the Bank recently doubled the number of banks whose bills are eligible and this has undermined the importance of this privilege for committee members. Arbuthnot's bills will still be eligible even though it is no longer a member.

In a letter, Mr Ian Fraser, chairman of the Committee, Mr Christopher Prudeaux, a director of Arbuthnot Latham said that "in the event of the guidelines for membership being changed, naturally I would hope that if appropriate we would be an early contender for readmission. I realise this is a hypothetical situation but it is difficult to look very far ahead in current conditions."

Weather

UK TODAY
CLOUDY with outbreaks of rain.
London, SE, E, NE, NW
England, Midlands, N Wales
Early drizzle clearing to give dry, bright weather. Max 12C (54F).

SW England, S Wales
Cloudy with outbreaks of rain and fog patches on coasts and hills. Max 13C (55F).

Scotland
Bright and showery, becoming cooler later. Max 10C (50F).

SW Scotland, N Ireland
Rain, clearing to give bright, showery weather, wintry at times. Max 10C (50F).

Rest of Scotland
Rain, heavy in places, becoming brighter. Max 7C (45F).

Outlook
Changeable. Temperatures near or above normal.

Pointing the way to a cashless society

BY ALAN FRIEDMAN

BRITAIN took a step toward a cashless society last night when the chief executives of the Big Four clearing banks, plus Williams and Glyn's, joined forces to introduce point-of-sale (POS) terminals in UK retail outlets.

A POS system would allow customers of leading retail outlets, such as department stores and supermarkets, to insert a plastic card into a cashier's terminal and have the purchase price automatically deducted from the customer's bank account.

Instead of a central pro-

cessing centre, each bank could develop its own system and its own plastic cards with varying bank services attached. This would be cheaper to the banks and would provide more scope for competition, said Mr Morison.

Although the most likely approach would be the development of plastic cards which could debit funds directly from current accounts, the banks also expect to involve credit card organisations such as Access and Barclaycard. In the case

of either bank cards or credit cards, the system that the customer's computer code-number would check automatically to see if the customer had enough credit to make the purchase. The development could also result in saving for the banks in clearing costs.

A small team is to be set up by the clearing banks to proceed with plans for a POS system, but it is expected to be between three and five years before the terminals are put into wide commercial use.

WASHINGTON SETS OUT ITS TERMS ON ARMS CONTROL

U.S. seeks support by Nato

THE U.S. today will seek formal endorsement for its new nuclear disarmament initiative from its European allies in the North Atlantic Treaty Organisation (Nato).

At an important meeting opening in Brussels this morning, the U.S. will also describe its allies the detailed negotiating position behind President Reagan's announcement on Wednesday that Washington would be prepared to scrap

plans to deploy a new generation of missiles in Europe if the Soviet Union dismantled the weapons which they are intended to counter.

The U.S. initiative has already been welcomed by several Nato governments, including Britain and West Germany, as well as France. These Governments have

tended to discount Soviet rejection of the Reagan proposals as a simple opening gambit in advance of the arms control talks which are due to start in Geneva on November 30.

However, the widespread relief with which President Reagan's initiative has been greeted within Nato has not obscured the realisation that the Geneva negotiations will be as complex as any yet held.

Mr Lawrence Eagleburger, U.S. Assistant Secretary of State, will seek this morning to reassure Nato's Special Consultative Group—a body of senior officials from the 13 member governments—that the U.S. decision is a serious attempt to make a new start in arms control negotiations.

U.S. officials insist that Washington will not present the so

called zero option to the Soviets in Geneva on a take-it-or-leave-it basis. They say that, within the broad principles of U.S. arms control policy which will govern the negotiations—the need for equal and verifiable reductions to the lowest possible levels—there can be considerable flexibility.

The U.S. and Soviet positions are far apart. The U.S. maintains for example, that the Soviet Union has a six-to-one advantage in nuclear weapons in Europe against the Soviet insistence that a balance already exists.

Mr Eagleburger will seek Nato endorsement of a negotiating stance to limit the talks to ground-based intermediate-range missiles—the Soviet SS 20, SS 4s and SS 5s and the planned U.S. Cruise and persh-

ing missiles. The U.S. will reject Soviet suggestions that air or sea-launched weapons, including those in the British and French nuclear forces, should be included.

Mr Eagleburger is also expected to seek Nato's commitment to deploy the Cruise and Pershing missiles while negotiations take place.

Some officials at today's meeting may not have a mandate to endorse the U.S. position immediately. But no government is likely to rock the Nato boat at this stage. The U.S. negotiating team, led by Mr Paul Nitze, a veteran negotiator, is thus likely to open the Geneva talks, which may well go on for two weeks initially, with unanimous Nato support.

East-West divide. Welcome from Thatcher and Foot. Page 8

'Last major cut' as ICL plans to axe 1,500 and close factory

BY GUY DE JONQUIERES

ICL, Britain's leading computer manufacturer, confirmed yesterday that it was seeking to reduce by 1,500 its UK staff of almost 18,000 and would close one of its factories.

It was also reviewing its overseas activities and expected to make "appropriate reductions" in its marketing operations to reflect the level of business in each country.

Mr Christopher Lairdall, chairman of ICL, said that the proposals would result in a significant improvement in profitability. He hoped that this would be the last major reduction on a company-wide basis.

Mr Rob Wilmot, ICL managing director, announced "the proposals with 'very deep regret'." But overheads were still too high, the mix of skills in the company must be changed and technological resources reallocated, he said.

The planned factory closure is at Plymouth Grove, Manchester, where ICL employs 330 people. The plant, which makes printed circuit boards for use in com-

puters, was opened just over two years ago and is one of the most modern of its kind in the Europe.

Union officials did not appear to expect much resistance to the proposed closure. But they accused ICL of making serious errors in market forecasting, warned that there was a crisis of staff morale and said that the management had almost no credibility nationally.

Mr Gerald Kaufman, Labour MP for Manchester Ardwick, said he would seek a meeting with Mrs Thatcher and Mr Lairdall to see if anything could be done to ease the "intolerable blow" of the closure.

ICL hoped that some of the staff reductions could be achieved through natural wastage but warned that redundancies were inevitable. It estimated that the cuts would require a further extraordinary £20m provision in its accounts for the year ended September 30, 1981.

Half the job cuts being sought

are in manufacturing and supply, a further 430 in marketing and 200 in development divisions. The rest are in applications systems and services and in corporate divisions.

The latest reductions, if implemented, would bring to more than 8,000 the number of jobs shed by ICL in just over a year. The company, which employs 25,000 people worldwide, also shut a plant at Winsford, Cheshire, last year.

At present more than half the worldwide staff are employed in marketing and just over 5,000 in manufacturing activities. Almost half ICL's turnover comes from abroad, and it has a plant in Utica, New York, in addition to its British factories.

ICL lost £50.6m in the six months to March 31. Since Mr Lairdall and Mr Wilmot were appointed last May, the company has undergone considerable internal reorganisation and has negotiated collaborative ventures with companies in the U.S., Canada and Japan.

BL to shed bus and truck jobs in new cuts

By Kenneth Gooding,
Motor Industry Correspondent

BL will announce more job cuts in its truck and bus division today. Union leaders fear up to 3,000 jobs could be axed and two plants may close.

The company has called the unions to an early morning meeting and is making simultaneous announcements at the factories.

The main centres are at Leyland in Lancashire, Bathgate and Alton in central Scotland, and the Guy plant at Wolverhampton and the Scammell site at Watford.

Mr George Younger, Scottish Secretary, told the Commons yesterday that BL would give employees details of the reorganisation plans, which would include "a further reduction in the workforce" currently about 18,000.

Assurance

He would not give details of the job cuts but offered an assurance that neither of the two main plants in Scotland would be closed.

However, the unions expect that Leyland will announce the closure of both the Guy and Scammell plants, as well as an end to the production of agricultural tractors.

Mr Younger said: "I deeply regret any reduction in jobs but it is well known that the truck business has been going through extremely difficult times."

BL intended to bring capacity in the truck business into line with prospective demand, he said.

Study paper misleading,
Page 6

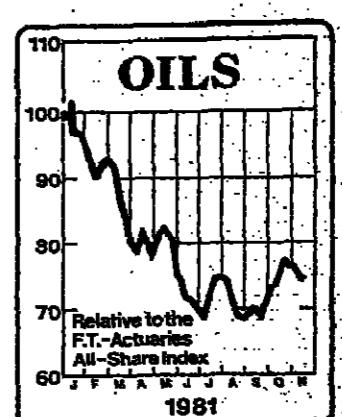
Two Scots plants to escape cuts, Page 8

Strike review, Page 8

THE LEX COLUMN

Shell's recovery downstream

Index rose 8.2 to 511.7



Better times in the world markets for oil products have come through with a bang to the Royal Dutch/Shell group's third quarter figures. Underlying net income, adjusted for inventory gains and stripping out the FAS 8 currency item, rose to \$81.8m from \$25.8m in the second quarter and \$32.9m in the third quarter of 1980. The nine month net income figure is only 20 per cent below last year's comparison, after having lagged by 45 per cent at the six month stage.

Some of the improvement over the second quarter reflects higher earnings from North America, boosted by currency translation, but far the most important factor is a turnaround net of stock items, from an \$86m loss into a \$114m profit in manufacturing, marine and marketing elsewhere. Losses in downstream Western Europe and Japan have come right down—very roughly from perhaps \$3 to \$1 per barrel—thanks in part to the easing of the dollar in September which reduced the local currency cost of oil. In addition product prices were relatively firm, as demand stabilised, and the cost advantage of the Aramco partners was already being whittled away before the October OPEC meeting abolished it entirely.

To show a downstream profit of \$114m at a time when Europe and Japan are still in loss (albeit much reduced) shows the immense strength of BL's businesses in South America, Africa and the Pacific basin. The better overall trend should continue into the final quarter, where winter gas volumes should take net earnings over £500m, to give around £1.5bn for the year. On a multiple of less than seven times clean earnings and a yield of 7½ per cent the shares, up 15p to 37½ yesterday, look very sound.

Money markets

The new short tap attracted quite heavy subscriptions yesterday, which gave a fillip to gilt-edged but compounded the recent problems in the over-subscribed money market, where the position has improved by a few points.

After the secretary of state's speech yesterday, the market has been enjoying a pickup, and stock exchanges have got back to business.

Marathon

The dinosaur has stirred in recent years, but U.S. Steel is still saddled with the legacy of decades of slow-footed management. With some \$60m of assets in the steel industry, large parts of which are outdated, there is no sense in which it seems to have the surplus management and finance which could alone make sense of a bid for Marathon Oil at a large premium over the market price.

Admittedly the steel giant has been building up its liquid resources by selling off low-yielding assets. But it is now

bills—which they seem to be without trouble with the banks themselves. They leave with the bill and are forced to lower rates yesterday to make do with paper money, which are now bad enough 15 per cent for 5-day, rather than sell at 14½ per cent.

Boots

The contribution from industrial division is the fast on that of the retail within a trading period that shows little change. Reported profits in the first half have risen 14 per cent to £15.1m, adjusting for exchange rate movements held above plus on property disposals, an increase in pension provisions, the improvement to about 1 per cent.

In Boots the Chemicals in existing stores is up but gross margins have squared while wages have moved ahead quite a bit. With volume growth flat at Timothy White, profits have fallen by 1 per cent.

In contrast the profits

industrial division have risen 24½ per cent, and while ex-gains have played a part, best to bar its own shareholders from the chance of a better offer. Such a ploy would never be allowed in London, for all that it is supposed to be a relatively free and easy market place.

It seems that in spite of the efforts to get solid firm's equity book crew as September progressed, finally this turned out as well since it was able to capitalise on the speed of subsequent pick-up, which into its current financial difficulties must explain the in the underlying divide spite of the £1.6m current deficit. The shares put yesterday to 135p, where yield 134 per cent.

An approach to Property in the City

Tower Bridge, built in 1894, stands above all Thames bridges for its integrity of design and its long tradition of bringing together people and property between two banks.

Like JLW it opens its doors to worldwide trade and provides a well-established route to commercial property and investment. Unlike the bridge, however, JLW is flexible and has grown to meet the ever more sophisticated demands of the property investor. One recent innovation is the method of measuring the performance of property investments (called PIPS).

JLW is a closely linked worldwide network of professional people, highly experienced in all aspects of the property market.

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